

Algeria	Sch. 16	Indonesia	Rs 2500	Portugal	Esc 60
Belarus	DR 25	India	L 1300	S. Africa	Rs 500
Belgium	BF 25	Japan	Y550	Singapore	SS 410
Canada	CD 25	Korea	Rs 500	Spain	Ps 110
Cyprus	CP 25	Lebanon	Le 1000	St. Lucia	Rs 30
Denmark	DK 25	Malta	Ec 8	Sweden	Sk 540
Egypt	EG 25	Thailand	Ec 38	Switzerland	Fr 2.20
Falkland	Falk 2.00	Maldives	Ta 4.25	Tunisia	NT 585
France	Fr. 5.00	Lebanon	Ec 38	U.S.A.	U.S. 5.00
Germany	DM 2.00	Morocco	Ps. 200	U.S.S.R.	Rs 2.00
Greece	Dr. 5.00	Norway	Nr. 6.00	U.S.S.R.	Rs 2.00
Hong Kong	HK 12	Norway	Nr. 6.00	U.S.S.R.	Rs 2.00
Iraq	Iraq 15	Philippines	Ps. 20	U.S.A.	U.S. 5.00

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

No. 29,567

Wednesday March 6 1985

D 8523 B

Mitterrand's
nuclear
dilemma, Page 14

World news

EEC to seek car exhaust accord

EEC environment ministers meet tomorrow in an attempt to reach agreement on the formulation of new strict standards on car exhaust emission.

Ireland, holding presidency of the Community, hopes that the meeting will produce a limited agreement or perhaps a declaration of principle on the divisive issue.

West Germany wants to encourage the purchase of cars with catalytic converters through a system of tax incentives starting in July, while Italy, Britain and France favour a longer-term approach. Page 2

Iran shells city

Iran shelled the southern Iraqi port city of Basra for 45 minutes after warning it would retaliate for alleged attacks on civilian targets in Iran. An unspecified number of casualties were reported.

Korea eases clamp

The political ban on Korean dissident Kim Dae Jung, who returned last month from U.S. exile, and 13 other government critics will be lifted. Page 3

China cuts army

China's army will retire 47,000 ageing army officers in the next two years as part of an overall plan to modernise and reduce staff. Page 3

Sikhs summon

Sikh high priests summoned India's Agriculture Minister Buta Singh to the Golden Temple in Amritsar to face punishment for what they called an offence against their religion.

Indian elections

Twenty two people were killed in outbreaks of violence during the second and final day of Indian state elections, in which Prime Minister Rajiv Gandhi's party holds clear lead. Page 3

Mengelé hunt

Chancellor Helmut Kohl will ask Paraguay President Alfredo Stroessner when he visits West Germany in July to help hunt down Nazi war criminal Josef Mengelé who is believed to be living in the South American country. Page 2

Yugoslav extradited

A Los Angeles magistrate ordered the extradition to Yugoslavia of 85-year-old Andrija Artukovic, accused by Belgrade of complicity in the wartime execution of 770,000 people. Page 3

Minister resigns

Philippines Labour Minister Blas Ople resigned from the cabinet of President Ferdinand Marcos, a day after Foreign Minister Arturo Tolentino was sacked.

Catholic finances

A group of Roman Catholic cardinals began talks aimed at finding a solution to the church's financial problems. Page 2

Italian fugitive held

Francesco Pazienza, wanted in Italy on fraud and misappropriation charges relating to the collapse of Banco Ambrosiano, was arrested in New York.

Tanker in flames

An Argentine tanker carrying 1,200 tonnes of petroleum by-product burst into flames in the River Plate estuary near La Plata killing five crew members.

Soviet crime sweep

Soviet Interior Minister Vitaly Fedorchuk urged tough action against crime and corruption at a meeting of senior members of the country's law and order authorities. Page 3

Business summary

Pentagon probe of General Dynamics

U.S. DEFENCE Department has temporarily suspended its payments to General Dynamics, the country's biggest defence contractor while it investigates possible irregularities in billing the government.

Payments to the company have been halted for 30 days while an investigation is undertaken which will include possible criminal activity. Page 5

NATIONAL WESTMINSTER, Britain's second largest bank, reported a 30 per cent rise in pre-tax profit to £724.4m in 1984. Page 17; Lex, Page 16; Details, Page 22

WALL STREET: At the close, the Dow Jones industrial average was up 2.22 to 1,291.85. Section III

LONDON shares finished firm with the FT Ordinary index up 2.1 at 682.0. Gilt recovered. Section III

TOKYO stocks closed lower. The Nikkei Dow market average shed 3.53 to 12,476.38. Section III

COPPER values rose on the London Metal Exchange, although reports from Chile suggested that disruption following the week-end earthquake might not be as serious as originally feared. Cash high grade copper gained £1.0 to £1.23 a tonne, chiefly reflecting sterling's renewed weakness against the dollar. Page 36

CHINA: Copper prices

DOLLAR was firm in London, rising to DM 3.4335 (DM 3.376; Swfr 2.924; FFr 10.465; FFr 10.315) and Y261.0 (Y259.95). On Bank of England figures, its index rose to 155.4 from 154.4. In New York, it closed at DM 3.4325; FFr 10.515; Swfr 2.925 and Y261.2. Page 37

STERLING was weaker against the dollar in London, falling 1.3 cents to close at \$1.0555. It improved, however, to DM 3.6225 (DM 3.56; Swfr 3.0675; FFr 11.025) but eased to Y275.25 (Y277.0). The pound's exchange index fell to 70.8 from 70.9. It closed in New York at \$1.0555. Page 37

GOLD fell \$0.50 an ounce on the London bullion market to close at \$288.00. It also fell in Zurich to \$288.25. In New York, the April Comex Settlement was \$287.90. Page 36

HARRISON AND CROSFIELD, British plantations and chemicals group, raised its bid for animal feeds maker Paul's to a final £113m (\$119m) and bought another 18 per cent of Paul's shares in the London stock market.

SASOL, the South African oil-from-coal producer, sharply increased its first-half operating income to R3.622m (£247.3m) from R282.6m for the same period in 1983. Page 19

ELECTROLUX, the Swedish domestic appliance group, is to buy Beijer Byggmaterial, a local building materials company with sales of about SKr 1.5bn.

NORTHEASTERN International Airways, a small U.S. airline has been ordered to return its four Boeing 727s because it cannot afford \$10m in debt to an aircraft leasing firm.

CITIBANK, Brazil's leading creditor, has started legal proceedings against 11 Rio sugar and alcohol mills to recover overdue loans. Page 17

WORLD BANK is considering the launch of a short-term borrowing programme in sterling instead of dollars. Page 38

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U.S. and UK companies study role in South Africa

BY MICHAEL HOLMAN, AFRICA EDITOR, IN LONDON

MAJOR companies from Britain, the U.S. and South Africa are to hold an unprecedented two-day conference in the UK tomorrow to discuss the part they can play in the reform of apartheid.

The conference, at Leeds Castle, Kent, will be chaired by Mr Edward Heath, the former British Prime Minister, and the opening address will be given by the Rev Leon Sullivan, who helped to frame a code of conduct for U.S. companies operating in South Africa.

The voluntary code seeks to extend the rights of black workers, and is considerably tougher than that drawn up by the EEC. Discussion at the closed conference may

include ways in which both codes could be further strengthened and be more closely monitored.

The meeting takes place at a time of almost continuous political unrest in South Africa, a key factor in the growth of an increasingly powerful lobby in the U.S. agitating for corporate disinvestment, which is backed by Senator Edward Kennedy, who visited the republic recently.

The strength of the lobby last week prompted the South African Government to set up a special department in the Ministry of Foreign Affairs to co-ordinate a counter-campaign.

Companies invited to Leeds Cas-

tle include Mobil, Caltex, General Motors, Control Data and Merck from the U.S. and Shell, BP, GEC, Barclays and Rio Tinto Zinc from Britain. Sir Peter Baxendell, chairman of Shell, and Sir Alistair Frame, chief executive of Rio Tinto Zinc, are among the senior executives expected to attend.

The South African participants include representatives of some of the Republic's leading companies, who have led calls for far-reaching reforms to South African society, including an end to racial job reservation and the enforced removal of blacks from "white" areas.

Mr Mike Rosbott of Barlow Rand, Mr Tony Bloom of the Premier

Group, and Mr Basil Hersov of Anglo-Vaal are expected to assess the implications of recent events in South Africa. A keynote talk by Mr Rosbott, chief executive of one of the country's largest publicly quoted companies, will be on "the role of business in working towards justice through the political process."

The agenda also includes an address by Mr Jan Steyn, chairman of South Africa's Urban Foundation, a business-funded organisation seeking to improve urban black living conditions.

Other contributions will come from U.S. participants. At least one observer, from a leading Swedish company, will be present.

Brazil in \$750m Soviet trade deal

By Andrew Whitley
in Rio de Janeiro

BRAZIL and the Soviet Union have concluded a countertrade deal worth \$750m over four years. In return for foodstuffs and manufactured goods, including steel products and oil platforms, Petrobras, the Brazilian state oil company, is to increase substantially its liftings of Soviet crude oil.

The deal, which represents the largest single trade deal between the two countries, forms part of Brazil's continuing drive to boost sales to its oil suppliers through countertrade deals.

Negotiations have taken place over the past year and were broadly finalised last November, according to one of the Brazilian companies involved. News of the deal has been kept confidential, pending conclusion of the oil purchase arrangement.

Brazil recently signed a annually renewable agreement with Nigeria, which could be worth up to \$1bn, covering the provision of a wide range of goods in return for crude oil.

European central bank officials were also tacitly acknowledging yesterday that there was little they could do so long as the dollar's latest rise was backed by strong fundamental demand.

The banks, however, were insisting that last week's dollar sales had not been wasted because they were not aimed at establishing any particular rate for the U.S. currency but at demonstrating to speculators that they could not always rely on profits from dollar investments.

Currencies, Page 37

Warsaw links debt payments to new credit

By CHRISTOPHER BOBINSKI IN WARSAW AND DAVID BUCHAN IN LONDON

POLAND has asked all its main Western trading partners—with the notable exception of the U.S.—for a total of \$1.7bn in new trade credit this year, with the threat that unless this credit is forthcoming, Warsaw will not abide by its January rescheduling agreement on repaying \$9bn-\$10bn official debt due from 1982-84.

The Jaruzelski Government has for months openly linked official debt rescheduling to new credit, on the argument that without a fresh cash injection its beleaguered economy cannot meet even an extended debt repayment schedule. But presentation last week of detailed credit demands to individual Western governments has sharpened the dilemma of Poland's official creditors.

Western governments, generally, say they do not want to pour "good money after bad" into Poland. On the other hand, they will want to preserve the agreement, reached in January after months of drawn-out negotiations, whereby Poland is to repay \$9bn-\$10bn in debt principal arrears from 1982-84 over the 1990-95 period and some \$2bn interest arrears by 1988.

Western governments have repeatedly denied any link between rescheduling old debts and provision of new loans. But the Poles retained effective leverage over the West

EUROPEAN NEWS

Why Finnish fur is flying high

By Kevin Done, Nordic Correspondent, recently in Vaasa

FINNISH FUR farmers labouring through the long, cold winter on the frozen plains of Ostrobothnia in western Finland are watching with unease rising fur prices at the Helsinki auction, which finally clamber back to levels where they can again make a respectable living.

The Finns are the leading supplier of furred fur to the world market, providing no less than 67 per cent of all fox furs and around 16 per cent of mink pelts.

Over the last decade Finnish producers have stolen a march on the rest of the fur world developing an unrivalled grip in particular on the production of fox furs and easily outstripping their rivals in Scandinavia, Poland and the Soviet Union.

Since 1975 world production of blue fox furs has climbed from 965,000 skins to around 2.7m. In the same period Finland has raised its own production from 400,000 to 1.8m. With the addition of 4.4m mink pelts Finnish fur farmers have built an industry with export earnings of some FMks 1.4bn last year and perhaps FMks 2bn in 1984-85.

Just over a year ago it appeared that the bubble had finally burst. At the December 1983 auction fur prices plummeted to a record low and Finnish farmers—many burdened by ambitious new investments—were forced to cut output to try to boost prices. "Everyone was afraid there could be a catastrophe for fox furs," says Mr Roger Nybäck, managing director of Oy Keppo Ab, which runs the world's biggest fur farming operation from Oravais in western Finland. "We cut production by about 20 per cent in 1983 to try to get world prices up."

Helped by the strength of the US dollar and the recovery of the world economy the strategy is working. The Finnish fur industry is recovering in confidence and size over the last decade to enable it to shift its international auctions to Helsinki and away from Copenhagen.

More than 500 buyers from around the world turned up for the independent Helsinki auction in January. With purchases worth more than FMks 600m they created the world's biggest fur auction to date, overshadowing Copenhagen and pushing prices steadily upwards.

"In the 1982-83 season there



was a crisis in the fur producing industry," said Mr Jöhan Wallin, marketing manager of Finnish Fur Sales, a company owned cooperatively by the country's more than 5,600 fur farmers.

"Prices were below production costs. With those prices the industry would not have survived."

"Production has not been increased, however, the market has improved and there has been a quick recovery. They are not super profits, but the farmers can make normal returns again."

The anti-fur lobby has made no impact on sales, at least from the Helsinki auctions, says Juhani Moisander, managing director of Finnish Fur Sales.

Opposition to the fur business is much harder to find in Scandinavia than in the UK or some continental European countries.

The Fur Auction Centre has seen none of the demonstrations witnessed in London, but admits that continued large-scale示威 could eventually hit the international fur trade.

"It is so easy to manipulate people in the cities," says Mr Moisander. "They have never seen a cow or a horse. People here live more closely to nature, they understand that we have a very cold climate, they are used to handling animals they know how they are looked after and how they are killed."

For the moment, according to Mr Wallin, "demand is coming very much from the U.S. More money is being spent on fur and the business climate is in our favour again. Attitudes have changed. People are buying furs again; it is acceptable

to wear a fur jacket; people don't all have to look the same any more."

With fur back in fashion and more money available, blue fox furs were fetching FM 385 per skin in Helsinki last month compared with FM 234 in December 1983.

Scores of small engineering groups have sprung up to supply specialised plant and equipment, and the industry is confident that with such a concentration of know-how and several decades of experience they can stay ahead of the growing competition emerging in countries such as the Netherlands, Poland, France and especially China. Especially high prices are being won for new shades of fur based on fox breeding mutations.

Buyers from Italy, Greece and Spain have all been more active, but it is the Far East that has emerged as a mainstay of Finnish fur sales alongside raw material. A subsidiary of Ostrobothnia Päls, which acts as a purchasing company for feed and equipment and they operate around 50 big central feed kitchens.

Their resources has contributed to the industry's recent growth. Through regional co-operatives they have formed a jointly owned breeders' association which provides schooling, veterinary, insurance and financial advice and carries out joint research into improved breeding techniques and feed analysis.

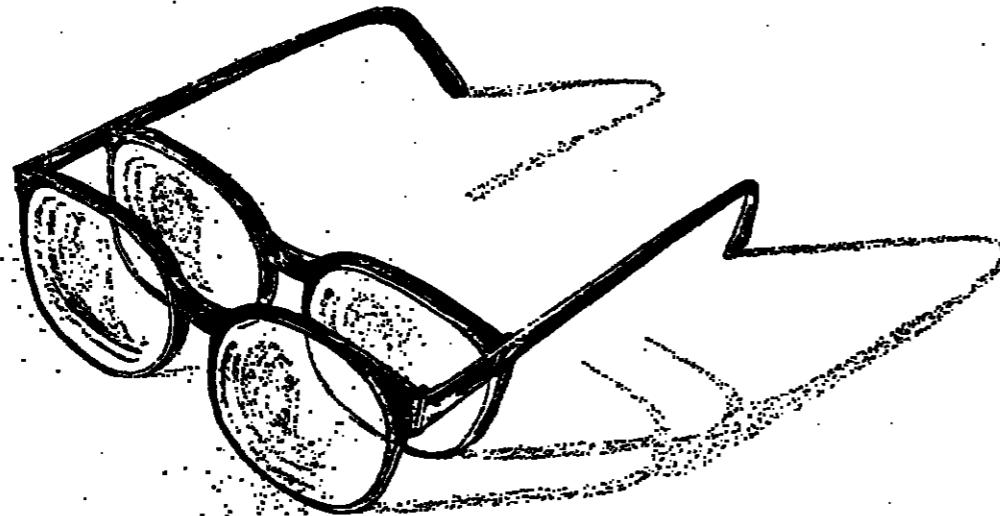
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Opec's output exceeds ceiling

By Dominic Lawson in London

THE ORGANISATION of Petroleum Exporting Countries (Opec) produced 16.3m barrels of oil a day last month, breaching its official monthly production ceiling of 16m b/d, according to the International Energy Agency monthly oil market report, published yesterday.

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OVERSEAS NEWS

Strong China a check against war, says Deng

By MARK BAKER IN PEKING

DENG XIAOPING, the Chinese leader, said yesterday that strength through modernisation could give China the ability to counterbalance the superpowers on the world stage.

In his most substantial statement on international affairs for many months, Deng told a visiting delegation from Japan's Chamber of Commerce and Industry that a strong China would be able to check the drift towards world war and provide the impetus for a major expansion in international trade.

While China was still developing, its "strength in checking war" was limited. But by the end of the century, when its industrial and agricultural output had quadrupled, China would play a much more important role.

"The growing strength of the Third World, and China in particular, is an important factor for world peace and stability," he said. China had always stood for peace and opposed "super-power hegemonism."

The danger of war still existed, and he saw no progress in the talks between the Soviet Union and the U.S. on nuclear arms control.

"But the forces for peace which could exercise a check on war are making heartening progress. Japan does not want war, nor do the people of Europe. The Third World countries hope to develop themselves and war will bring them no good."

The growth of China's strength was, therefore, in the interests of peace and stability in the Asia-Pacific region and the rest of the world.

The meeting with the Japanese delegation was Deng's first major engagement since returning from a long holiday in southern China.

He told the delegation that, if the developing countries, Japan, Western Europe and the U.S. wanted to develop further, they would have to have new

South Korea 'to lift ban on leading dissidents'

MR KIM DAE-JUNG, the leading South Korean dissident said yesterday that the Government had informed him he would be made "free" shortly. Reuters reports from Manila.

"I did not bother to ask what the freedom was, but I understand it means lifting of the political ban," Mr Kim said. He said government officials who visited him were not specific on the timing.

Alleges of another dissident and Mr Kim's collaborator, Mr Kim Young-sam, said officials told him yesterday a cancellation of an eight-year ban was also expected this week.

The two are among 14 people banned from all political activity for alleged corruption until 1988 when President Chun Doo Hwan is due to stand down after a seven-year term of office.

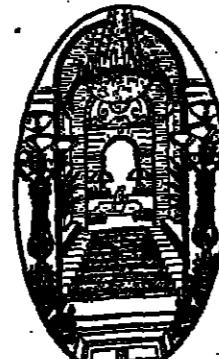
The chairman of the ruling Democratic Justice Party, Mr Roh Tae-woo, visited President Chun Doo Hwan yesterday to urge the lifting of the ban, party sources said.

Mr Kim Dae-jung, a 58-year-old former presidential candidate, has been confined to his home by police since his return from two years of exile in the U.S. on February 8.

Although Mr Kim will be

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Israel says UN force 'in the way' in Lebanon

By David Lemon in Tel Aviv

ISRAEL complained to the ambassadors of the countries contributing troops to the UN forces in Lebanon that "Unifil is getting in the way and interfering in the Israeli searches" of Shid'ite villages in southern Lebanon.

Mr David Kimche, director general of the Foreign Ministry, who was explaining Israel's "ironist" policy towards the Shid'ites, said Unifil in its present deployment was of very little use.

The Government of the northern province of Heliopolis plans to remove the site of a Japanese germ warfare camp in Harbin where more than 2,000 prisoners died after suffering horrific torture at the hands of Japanese military doctors.

Peking's approval of the plan at a time of warming relations between China and Japan threatens to provoke a new bout of political tension.

Japan's continuing excesses remain an emotive undercurrent in Sino-Japanese relations and a cause of lingering suspicion and resentment among older Chinese people.

outlets for their funds and products.

"Unless the Third World countries can resolve their economic problems, it will be the same thing for the developed countries to make further advances," he said.

UK, Libya hold official talks

BRITAIN AND Libya yesterday had their first official talks since the shooting of policewoman Yvonne Fletcher outside the Libyan embassy in St James's Square, London, last August. Robert Mather, Our Diplomatic Correspondent reports.

The discussions, at official level, took place in Rome under the auspices of the Italian Government, which has looked after British interests in Tripoli since diplomatic relations were broken off between Britain and Libya in April 1984.

The talks follow a statement by Sir Geoffrey Howe, the Foreign Secretary, to the House of Commons early last month that Britain was prepared to resume contacts with Libya following the release by Tripoli of four British hostages.

However, Foreign Office officials warned against expectations of any dramatic developments from the talks, which would deal with "practical issues," such as the welfare of the British community in Libya. Any early re-creation of diplomatic relations between Britain and Libya is not expected.

The lifting of the ban is expected to please Washington which had called for an easing of restrictions on Mr Kim. President Chun is due to visit Washington for talks with President Reagan next month.

Diplomats said the revoking of the ban was also dictated by the good showing of a new opposition party backed by the two Kims in last month's national elections.

Although the Democratic Justice Party retained its majority in parliament, the newly-formed New Korea Democratic Party swept the main cities and emerged as the main opposition group.

The timing of the lifting of the ban was also important, diplomats said, as the government feared a renewal of anti-government protests by students who were due to return to their campuses next week after the winter vacation.

Nakasone weakened by Tanaka's absence

By JUREK MARTIN IN TOKYO

MR YASUHIRO NAKASONE, Japan's Prime Minister, appears to have been seriously weakened by the disclosure that his principal supporter, Mr Kakuei Tanaka, looks likely to be out of political action because of ill health, for a very long time.

The widespread view in Japanese political and Western diplomatic circles yesterday was that, barring a miraculous recovery by Mr Tanaka, Mr Nakasone has virtually no chance of staying in office beyond November next year, as he would like, and may do well even to survive beyond this November.

It is also felt that his ability to conduct policy, in the meanwhile, has also been impaired.

Only a call by the Lebanese Government to the people of the south to halt their attacks on Israeli forces could bring peace to the region.

Meanwhile, an army spokesman in Tel Aviv denied that any Israeli position in the eastern sector had been evacuated. Equipment is being withdrawn, but no outposts have been handed over to the Lebanese, the spokesman said.

political decisions on a recalcitrant bureaucracy.

An important caveat remains. Mr Tanaka's health. But medical reports on Monday night said the former Prime Minister faced protracted hospitalisation of at least three to four months. His condition was generally graver than had previously been announced. Almost universally, the talk of Japanese politics has, as a result, moved on to "the post-Tanaka era."

Mr Nakasone is a politician of proven tactical resilience but none of his options appears very attractive at present. One possibility, and certainly the biggest gamble, would be to take advantage of the current deadline for the Diet, where the opposition is boycotting budget hearings, to call a snap general election, hoping that he can reap the credit if the ruling Liberal Democratic Party does well.

At least one of the opposition parties, the Buddhist-based Komeito, might go along with it, but it would be resisted by other centrist parties and a substantial part of the LDP

and, crucially, the chief supporter of Mr Noboru Takeshita, the Finance Minister, who has emerged as probably the favourite to take over from Mr Nakasone.

But it is hard to imagine Mr Kanemaru agreeing to anything that would keep Mr Nakasone in office beyond November next year when his two-year term as party leader expires. He might accept that, however, if it could be assured that Mr Takeshita, to whom he is related by marriage, would then assume the helm.

The big prize in the LDP's factional make-up is Mr Tanaka's 120-plus strong group, which, thanks to its leader, underpins Mr Nakasone. Mr Takeshita is challenging for this, too. Another possibility is to try to cut a deal with Mr Shin Kanemaru, a canny LDP veteran who suddenly holds more cards than most in this delicate poker game. He is Secretary General of the LDP, a leader of the Tanaka faction

It is not that easy for Mr Takeshita, simply because his political ambitions are believed to have put Mr Tanaka under great strain. But if he conducts himself carefully over the next two months and, if Mr Kanemaru directs the political traffic as capably as he can, the opportunity is clear.

Also left potentially in the cold is Mr Shinjiro Abe, the Foreign Minister and "crown prince" of the political theatre. Once the favourite to succeed Mr Nakasone, he now must engage in alliance-making of his own, but it is not easy to see how he can do this with the Prime Minister. If complete confusion reigns, however, Mr Nakaido, a man who is as crafty as Mr Kanemaru, could step in and pick up the pieces.

But it is, above all, Mr Nakasone himself, who has sought, with some success, to portray himself, at home and overseas, as that unusual character—a decisive Japanese leader, who is now clutching at straws. Most observers here are wondering exactly where he is going to find them.

Mr Nakasone: survival beyond November in doubt

itself. The very act of pushing for an election could even weaken Mr Nakasone inside his own party.

Another possibility is to try to cut a deal with Mr Shin Kanemaru, a canny LDP veteran who suddenly holds more cards than most in this delicate poker game. He is Secretary General of the LDP, a leader of the Tanaka faction

Botha seeks civil service savings

By ANTHONY ROBINSON IN JOHANNESBURG

PRESIDENT P. W. Botha yesterday announced a series of cutbacks in civil service pay and conditions designed to cut R500m (£225m) from government spending in fiscal 1985.

Nearly half the savings will come from a one-third reduction in the traditional 13th month or double salary payment at Christmas on all public sector salaries above R6,000 annually.

Other savings will come from the cancellation of half the existing job vacancies in the public service and new regulations obliging officials who use an official car to and from work to pay for their journeys.

There would be no cuts in

public service jobs but productivity measures would be introduced designed to save R230m a year, Mr Botha added.

The cuts would not only apply to central government employees but also those of provincial administrations and nationalised industries such as the Post Office and South African Transport Services.

In the autumn of 1983 the Government raised public sector salaries by an average of nearly 30 per cent. The timing, just before the white referendum on the new constitution, was widely interpreted as a manoeuvre designed to ensure the voting

loyalty of the largely Afrikaner civil service.

The resulting increase in government spending has been a major inflationary factor. The increase in the public sector, however, also contributed to a series of tax and interest rate increases which have pushed prime rate to a record 25 per cent.

The Government has pledged not to increase government spending in fiscal 1985 and to raise public service productivity by 8 per cent. On Monday Mr Botha announced that government ministers and members of Parliament would take a 3 per cent pay cut.

Banks set to sign debt accord with Philippines

By SAMUEL SENOREN IN MANILA

INTERNATIONAL BANKS are prepared to sign an agreement with the Philippines on March 19 to reschedule about \$6bn (£5.6bn) in maturing loans as well as provide \$925m in new money after overcoming an obstacle posed by the National Commercial Bank of Saudi Arabia, banking officials said yesterday.

The new date for signing of the agreement comes immediately after an International Monetary Fund mission, which arrived in Manila last week, completes its first quarter review of the Philip- pines' economic performance.

The agreement was to have been signed in New York on February 26. But had to be delayed until National Com

mercial refused to go along with the financial package.

National Commercial had not been prepared to extend new credit to the Philippines because of its potential of reducing international exposure. But last week, according to the officials, an advisory committee and the Philippine Government were able to persuade the Saudi bank to join the financial bail-out for the Philippines.

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Leading the way to the USA



Nancy Dunne examines the pressures facing America's top export institution

Why Eximbank seeks to scrap direct lending

MR WILLIAM DRAPER, the chairman of the U.S. Export-Import Bank has launched an ambitious campaign to convince Congress and the American business community that the bank can scrap its direct lending programme with "no loss of muscle."

In place of this year's \$3.8bn (\$3.4bn) in direct loans and \$10bn in loan guarantees and insurance, he proposes to use just \$1.86bn from the Government-supported bank's own funds to subsidise commercial bank loans and raise the guarantee and insurance authorisation to \$12bn.

He claims that as much as \$3bn worth of exports could be helped by subsidies.

Mr Draper's stand is based on his adherence to Administration calls to curb the budget deficit. He has said the Eximbank must do its share to meet the budget objectives.

At the same time, he is anxious to put to rest misapprehensions of the business community over what they perceive to be the bank's diminishing role as a supporter of U.S. exports.

Faced with the inhibiting influence of the strong U.S. dollar, the exporting community is seeking greater rather than lesser competitiveness by the Eximbank.

Mr Draper's situation is a far cry from the 1970s, when the bank was regarded as an effective provider of export finance, a large proportion of it to back the booming overseas sales of



Mr. William Draper

Agency for International Development (AID).

Although he succeeded in getting the OECD to "wring out most of the subsidy" in lending rates, he and other industrial trading partners have, thus far, failed to get France's full agreement to refrain from mixed credit offers.

Indignant over this failure, Administration officials last year began to regard the Eximbank as a weapon to be used in an all-out credit war in which the U.S. would demonstrate its deeper pockets.

However, the AID agency has

been tightly budgeted itself and has little spare funding for commercial projects. Of the seven mixed credits offered reluctantly by the Eximbank, only two have had AID participation, and only one has closed a deal.

The successful offer, subsidised from the Bank's own reserves, was a generous 20-year, \$15.25m loan, with a 6.5 per cent interest charge, to Indonesia, which then bought aircraft parts machining equipment from Cincinnati Milacron.

Despite the U.S. trade deficit approaching an estimated \$150bn Mr. David Stockman, the budget director, has once again laid siege to the Eximbank as part of his overall budget reduction scheme.

While Mr. Draper, a good team player, has gone along with the direct lending cut-off, his administration efforts have convinced the Administration to set aside funding for subsidies.

Mr. Bill Berry, director of the Coalition Through Exports, representing some of the country's largest manufacturers, complained of "the confusing signals" the Administration has been sending to American exporters.

He and many others in the business community believe the subsidy programme is "a temporary device" — a first step in liquidating Eximbank.

It is clear that this Administration believes that the bank is unnecessary," he says.

Other exporters complain that subsidies will cost more than

direct lending in the long run because the Bank will not be repaid and because it will subsidise higher-priced commercial funds than those the Eximbank borrows through the federal financing bank.

The National Association of Manufacturers (NAM) said that elimination of direct credit will do little to reduce the federal budget deficit but would "seriously impair U.S. exporters' efforts to increase their presence in world markets."

In 1984 the Exim bank used only \$1.5bn of its \$3.8bn direct loan allocation, the NAM said.

It worried that loans are now at an even slower annual rate due in part to "a general lack of aggressiveness on the part of

Exim."

On Capitol Hill, the proposal for subsidies has run into stiff opposition. Senator John Heinz, chairman of the Senate Banking Committee, accused the Office of the Management of the Budget of "pulling the rug out from under American ex-ports."

Whether or not Congress allows the Exim bank to drop its direct lending, bank officials seem to have definitely rejected a mixed credits war.

They say they can no longer afford to make any loans below OECD Consensus level rates, so there will be no mixed credits without AID participation.

They have held many meetings with the OECD and are hopeful a mixed credit settlement within the OECD is possible this year.

of its main rival, Toyota, which had 2.3 per cent.

Canada will soon announce its decision on whether to extend quotas on car imports from Japan for 1985-86, Reuters reports from Ottawa.

Mr. James Kelliecher, the Trade Minister said negotiations are still under way with Japan, but that a decision will be made by March 31, when the existing agreement expires.

Mr. Hara insisted that the eas- ing of restraints in the U.S. should make no difference to his company's approach to Europe. But the Japanese would be glad to see some of the controls on car imports in some European countries gradually lifted.

Last year, Nissan's car sales in Western Europe fell by over 2 per cent to about 288,000, but it maintained its market share at 2.8 per cent, and was ahead

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AMERICAN NEWS

Senate Republicans abandon attempt to draft cuts package

BY STEWART FLEMING IN WASHINGTON

U.S. SENATE Republicans have conceded defeat in their efforts to draft a package of spending cuts aimed at reducing the \$200bn plus (£182bn) annual federal budget deficit. Mr Pete Domenici, chairman of the Senate Budget Committee, has dis-

closed that Senator Domenici has instead moved to initiate formal negotiations within his committee involving both Democrats and Republicans. He kicked off the proceedings himself this week by launching a proposal for cutting the deficit by \$300bn over the next three years.

Mr Domenici's plan has been dubbed the "promised land," a title chosen to identify the target of a \$100bn budget deficit in 1988. However, it unwittingly conveys the quality of fantasy which has overtaken bold and painful initiatives designed to cut the budget.

Mr Domenici's plan, which does not have the support of his own party in the Senate, the Reagan Administration or the Democrats, would reach the promised land by initially cutting government spending by \$80bn in 1986.

U.S. Government probes General Dynamics' bills

BY WILLIAM HALL IN NEW YORK

THE U.S. Defence Department has taken the highly unusual step of temporarily suspending some payments to General Dynamics, the country's biggest defence contractor, while it investigates possible irregularities in billing the Government.

Mr Caspar Weinberger, U.S. Secretary of Defence, announced yesterday that the U.S. Government was stopping payments of \$35m a month to the company for 30 days while it investigated the company's alleged billing abuses. If the investigation is not completed within 30 days, the suspension of payments will be extended. The investigation will also cover possible criminal activity by the company.

General Dynamics' shares slumped following the announcement. In less than four hours the shares fell \$6 and by lunchtime were trading at \$78.

General Dynamics produces many of the Pentagon's advanced weapons, and is the F-16 fighter, the M-1 tank and Trident submarine.

In recent months, Members of Congress have charged that the company allowed entertain-

Software joint project clears legal hurdle

BY NANCY DUNN IN WASHINGTON

THE U.S. Justice Department said it will not seek to block on anti-trust grounds a proposed joint software research project by 20 computer and aerospace companies. AP-DJ reports from Washington.

The proposed consortium, which includes a number of the largest U.S. aerospace contractors including Boeing, Rockwell, International and Sperry, is the first such joint venture to clear Justice Department scrutiny under the National Co-operative Research Act passed by Congress last winter.

Final plans for the joint venture have been held up pending an antitrust review and other decisions.

Companies involved in the joint venture say the aim is to conduct research to develop advanced artificial intelligence software and very large scale computer aided design programs.

Reagan links MX funds to Geneva talks success

BY REGINALD DALE, U.S. EDITOR, IN WASHINGTON

PRESIDENT RONALD REAGAN yesterday appealed to Congress not to "unilaterally weaken" the U.S. negotiating position for arms talks with the Soviet Union by rejecting funds for one of the key components of his strategic build-up, the MX intercontinental missile.

The Soviet Union would be watching keenly to see if Congress were to "blink" on the MX programme and reduce U.S. capability "without their having to do a thing," Mr Reagan told a congressional breakfast meeting.

Mr Reagan's latest appeal came as he pulled out all the stops to avoid defeat for the controversial 10-warhead missile in a series of crucial Congressional votes that could still go either way later this month. While Congressional sentiment appears to be moving in favour of the missile, the White House says that it is "not confident" of its success.

Mr Reagan launched his latest campaign to save the MX with a report to Capitol Hill on Monday formally requesting the release of \$1.5bn for another 21 missiles in addition to the 21 already in production. Congressional approval would bring the \$21bn programme for a total of

Bank of Boston's dealings under careful scrutiny

BY PAUL TAYLOR IN NEW YORK

OVER the past month, an intriguing story has unfolded around New England's premier banking institution, the First National Bank of Boston.

On the one hand, it involves paper bags stuffed full of money, deposited at one of the bank's branches in Boston's Italian neighbourhood by members of the Angiulo family, alleged ring-leaders of the New England mafia, in return for millions of dollars in cashiers' cheques.

On the other, it involves more than \$1.2bn in cash currency transactions conducted by the Boston bank with a group of overseas, mostly Swiss, financial institutions.

The Bank of Boston maintains that it is "absolutely no connection" between the two sets of transactions. Instead, it admits only that a four-year investigation by Federal authorities into the domestic financial activities of the Angiulo family in New England led to the unearthing of a "clerical oversight" by the bank's officers failing to report legitimate large cash transactions with foreign banks.

Nevertheless, the revelations have cast a long shadow over the 200-year-old banking group, a pillar of Boston society, which is also the 16th largest banking group in the U.S.

For the first time ever, rumours about "money laundering" have touched one of the nation's premier financial institutions.



Brown: "systems failure"

of the Angiulo family several years ago. Gradually they pieced together a tangled web of cash transactions which had led them to a series of bank and brokerage firm accounts.

In the process, they discovered that First National Bank of Boston had been failing to report large cash transactions with foreign banks following a tightening of the reporting rules in 1980 to cover foreign, but not domestic, inter-bank cash transactions involving more than \$10,000.

But it was not until early last month that the fruits of their investigations began to become public.

On February 7, First National Bank of Boston pleaded guilty to a charge that "knowingly and willfully" failed to report \$1.22bn in foreign currency transfers over a four-year period and agreed to pay a \$500,000 fine.

According to Federal investigators, these bank-to-bank shipments involved unusually large amounts of \$5, \$10 and \$20 bills being carried to Boston from overseas for deposit in safes by transatlantic couriers. When the foreign banks made withdrawals, new \$100 bills would often be shipped back across the Atlantic. The pattern of transactions led some Treasury and other officials to suggest the bank may have been used unwittingly as a conduit for money laundering.

The Bank of Boston, the bank's parent holding company, has steadfastly maintained that the transactions were part of its normal correspondent banking business. But the unwelcome publicity for the Boston bank did not end there. A few days later, as more details of the Federal Prosecutor's investigation into the Angiulo family emerged, the bank's chairman, Mr William H. Brown, held a rare Press conference.

At it, he said the failure to report the foreign cash transactions resulted from a "systems failure" whereby bank officers failed to act upon the 1980 change in reporting rules. The bank's chairman emphasised that there was "no evidence to link the reporting failure with illegal money laundering."

Meanwhile, in Boston more details about the separate inquiry into the Angiulo family finances continued to emerge.

The Press discovered that Federal prosecutors filed an affidavit last September which detailed the banking arrangements between the family and one of the Boston bank's branches—arrangements which the former head teller of the bank's North End branch subsequently confirmed.

Two weeks after the initial revelations, Mr Brown held a second news conference at which he said he was now free to talk about the Angiulo family after being exempted from Justice Department restrictions.

He confirmed that for a four-year period until 1983, the bank kept two Angiulo-controlled properties on a special "exempt" list which allowed the five Angiulo brothers to carry out more than \$2.1m in cash transactions without having them reported to the Government.

However, Mr Brown emphasised that the list of exempt companies was available to the government and denied that there was any attempt to conceal the bank's dealings with the family.

He also reported that there was no connection between the bank's international currency trading transactions and Angiulo bank-to-bank transfers.

However, he said the bank had appointed a special five-member committee of outside directors to investigate both the failure to report the international transactions and its relationships with members of the Angiulo family.

"We have concluded, after thorough investigation, that supervisory and operating personnel at the bank used poor judgment in putting the Angiulo companies on the exempt list. As a consequence, we have revised and strengthened our

"Nevertheless, the very fact that the Angiulo companies were on the exempt list was clear notice to the interested government agencies that these companies regularly dealt in large cash transactions.

"Because our internal pro-

cedures failed to bring any questions regarding the Angiulo accounts to the attention of top management, we have been at fault," he said.

"Let me emphasise that we have been conducting investigations internally for a year and, again, we have no evidence whatsoever that any employee of the bank benefited in any way from the transactions and accounts with the Angiulos."

"Any investigation, or even imputation, that there has been any connection with a crime syndicate is false."

A Federal grand jury is believed to be continuing its investigation and next Tuesday, the day after five members of the Angiulo family are due to go on trial on charges which include racketeering, the first of two scheduled congressional inquiries will begin into how the bank's failures to report the \$1.2bn in overseas cash transfers.

The bank's officers are not alone in coming under Congressional scrutiny. The hearings could also cast further serious doubts on the effectiveness of the various bank regulatory and examination procedures which could pick up the reporting failures earlier.

Whatever the outcome, it could be some time before the Bank of Boston group, which was, until recently, riding high after reporting a 21 per cent jump in 1984 net earnings to over \$161m, regains its self-confident posture.

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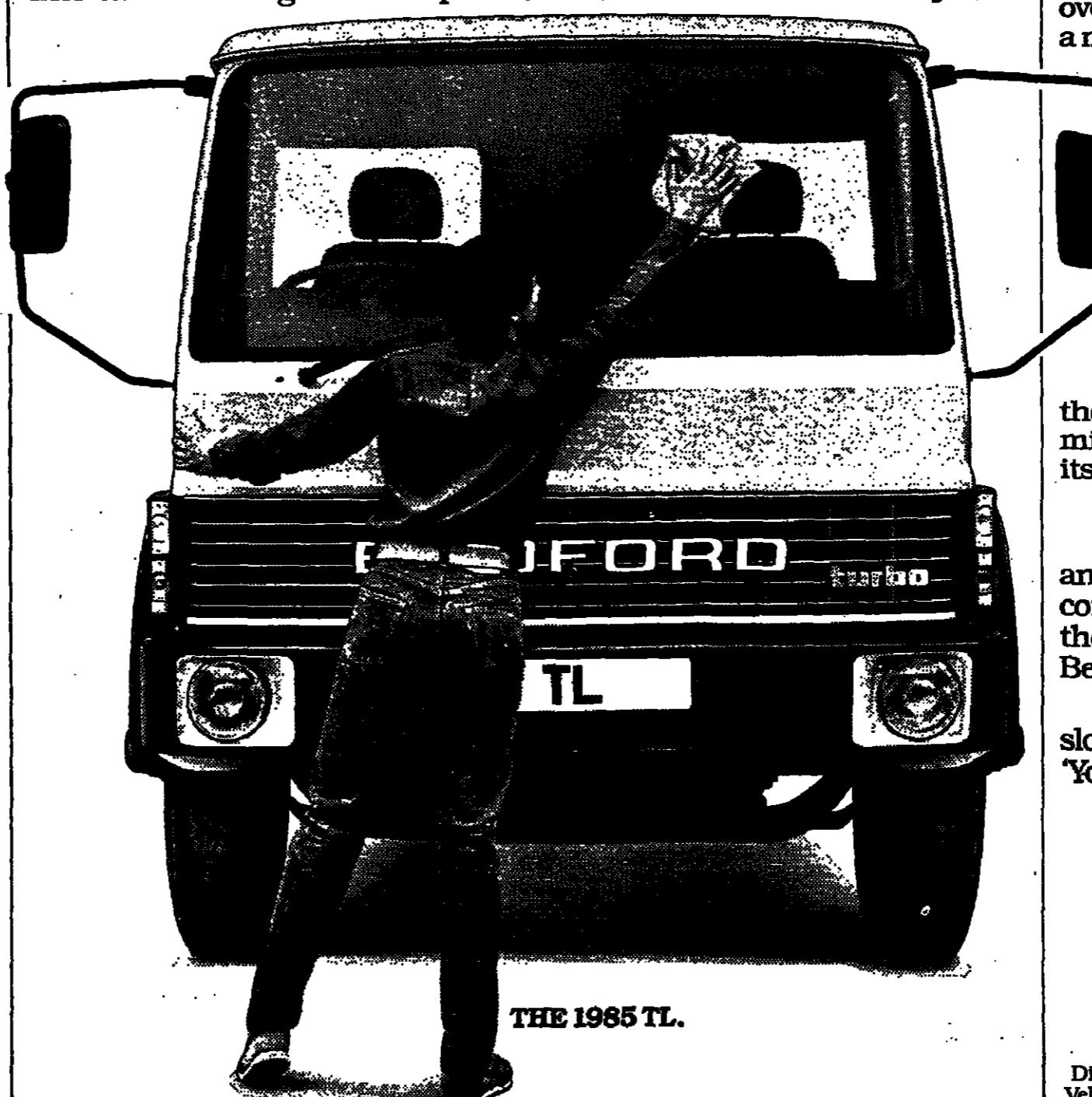
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UK NEWS

British-led group expected to win Inmarsat contract

BY PETER MARSH

AN INTERNATIONAL consortium led by British Aerospace looks almost certain to win a \$150m contract to supply three satellites to Inmarsat, the international satellite organisation that operates communications links for ships.

The London-based Inmarsat said yesterday that it was due to complete negotiations with British Aerospace over the contract by next month.

Only if these discussions break down will the international organisation, which is owned by 43 countries, reopen negotiations with a second bidder for the satellite contract, another consortium headed by Marconi Space Systems of Britain and including Ford of the U.S. and Aerospatiale, the French company.

The decision was taken by a meeting of Inmarsat's governing council, which had been meeting in London since last Wednesday.

British Aerospace's partners in this venture are Hughes of the U.S.

and Matra of France. Assuming the final negotiations are successful, the consortium stands to gain further orders from Inmarsat over the next few years for an additional six satellites worth about \$240m.

If the order is sealed, British Aerospace Dynamics Group, based in Stevenage, north of London, will be given the job of planning the design and construction of the satellites.

The first three satellites in the order are due to form the basis of a second-generation communications network for Inmarsat, which routes telephone calls and data between about 3,000 ships and their shore bases.

The new satellites will enter orbit from 1988 onwards. They will take over the function of Inmarsat's existing space vehicles, which are all leased – either from the European Space Agency, Comsat General of the U.S. or Inmarsat (the international organisation responsible for routing ordinary telecommunications traffic by satellite).

Stock Exchange plan

BY JOHN MOORE, CITY CORRESPONDENT

THE 4,500 members of the London Stock Exchange have been told by Sir Nicholas Goodison, chairman, that he hopes to hold a meeting of members on June 4 to gain their support for radical constitutional changes.

The changes will lead to a dramatic change in the membership structure and the full admission of outside financial groups to the stock exchange.

Sir Nicholas said in a letter to members yesterday that the ruling council of the exchange had "nearly

completed its review of the membership rules and related subjects."

He said the council's deliberations had covered a wide range of future policies and regulations.

These included those relating to individual membership, qualifications for membership and for those who would advise their firm's clients,

corporate membership, outside participants and reciprocity between stock exchanges.

The proposals for the changes have been formed by a six-man sub-committee of the council



Miners in many parts of Britain marked the end of the year-long pit strike by marching back to work in front of their union banners. Mr Arthur Scargill (right) president of the union, is seen shaking hands with a well-wisher as he led miners returning to Barrow colliery, near Barnsley, South Yorkshire. The march was later halted by a line of pickets and no miners reported for work at the pit.

NCB to shift power base

BY JOHN LLOYD, INDUSTRIAL EDITOR

THE NATIONAL Coal Board's (NCB) plans to devolve power to regional directors and pit managers, and to begin moving many of the central services out of its London headquarters to the regions, will be put into operation in the next two to three months.

The date provisionally set for the changes to begin is April 1, though this may slip because of the problems associated with the start-up of production after the 12-month strike.

The office of the chief executive, which is presently composed of Mr Ian MacGregor, the NCB chairman and Mr James Cowan, the deputy chairman, will be strengthened and extended.

Three, or possibly four, of the NCB's "brightest and best" area directors are likely to receive new

and powerful jobs soon. All of these are seen as possible future chairman or deputy chairman of the board – though Mr MacGregor is thought likely to at least complete the 18 months of his contract before retiring.

The directors are Mr Michael Eaton, the North Yorkshire area director and for the past five months the board's "voice" in place of Mr MacGregor and who has impressed ministers with his handling of his task; Mr Ken Moses, the North Derbyshire director, whose inventiveness won back men in his area from an early date in the strike; Mr John Northard, director of the Western area who has been similarly successful in breaking his strike; and Mr Albert Wheeler, the hard-line Scottish director though he is seen possibly as too publicly

abrasive even for the new, tough board.

Mr Eaton, with his intensive experience in the past months, is talked of as a possible board-level appointment.

Crucial to the new top management team will be the imposition of guidelines on pit level management, especially in industrial relations, and the development and writing of the new "Plan for Coal" to replace the 10-year old plan, the targets of which are hopelessly unrealistic.

The new plan would contain no output targets. It would set instead a loose framework concentrating on issues such as the market for coal, productivity and "community responsibility" where pits have had to be closed.

"Where the others go is indeed puzzling," a report by Dr John Her

lock, the university's vice-chancellor, says. "There are many people who argue for engineers to enter merchant banks and the Civil Service. I would be the last to dispute the proposal that more engineers should be recruited to these areas, but I am concerned about industry's morale.

In the past few days, two examples had emerged:

Jaguar Cars acknowledged that it was having difficulty in finding qualified engineers at salaries of up to £20,000 a year.

At the Government's security communications centre at Cheltenham, there was a reported shortage of a range of electronics specialists, which, according to union sources, was beginning to hamper the centre's operations.

The engineering and technology-based industries is the only sector where the supply of graduates falls short of demand.

Statistics produced by the Open University indicate that only about one fifth of graduates in the field actually enter the industries themselves.

"Where the others go is indeed puzzling," a report by Dr John Her

Citicorp draws closer to the City establishment

BY DAVID LASCELLES, BANKING CORRESPONDENT

CITICORP'S RECENT takeover of Seconome Marshall & Campion, the small discount house, was yet another dramatic sign of change in the City of London. No bank, let alone a foreign one, had ever owned what some people call the Bank of England's protected species.

But does it mean that the takeover wave which has engulfed the stockbroking and jobbing community in the last 18 months has now burst over into the discount market as well? Despite initial speculation along those lines, the prospect seems small.

For one thing, Citicorp had its own reasons which not many other banks appear to share. For another, the discount market is, itself, likely to undergo big changes in the next couple of years, and many would-be entrants may prefer to hold their fire until they see what happens.

The UK's nine discount houses are special banks which deal in short-term instruments such as bills, and have traditionally been

vice-president, said that since Citicorp controls the liquidity of the UK banking system. As such, they are the only institutions which have a dealing relationship with the central bank, a privilege which clearly attracted Citicorp.

The large New York bank said that it wanted a presence in the whole gamut of UK financial markets.

Its acquisition of stockbrokers Scriggour Kemp-Gee and Vickers da Costa has already taken it into bond and equities, but it also needed a dealing ability at the short end – where US banks are active in their own country.

But some people in the City also see the acquisition as a bid by Citicorp to get closer to the UK banking establishment, and specifically build a rapport with the Bank of England. Its application last year to join the clearing system – again the first by a foreign bank – seemed to be spurred by the same motives.

Citicorp denies that this was a leading reason. Mr John Rogers,

Some see a positive disincentive for a large UK bank to buy a discount house. The Bank of England would not allow it to issue paper through its subsidiary for conflict of interest reasons, so it would only reduce its access to "the market". This is less of a problem for Citicorp, which does not issue huge quantities of sterling paper.

Besides, the price that Citicorp paid for Seconome – a 45 per cent premium – seemed a high entry price to a market whose privileges have anyway been dwindling at the Bank's instigation. (Not that the £1m Citicorp paid was a bargain sum. "It probably came out of their advertising budget," commented one banker about the enormous publicity the deal received.)

The discount houses' most lucrative part – the "club money" which other banks have to place with them – is being phased out. Their returns on capital have also fallen since the Bank stopped advancing them cheap money and allowed them all to be equal.

more capital into the business, which in turn strained some smaller houses and triggered mergers which have halved their numbers.

The Bank has stopped short of abolishing the discount market altogether despite the huge changes which are transforming other markets such as gifts (Government stocks) and opening them up to all respectable comers (including discount houses).

The Bank has taken this stand partly out of an instinctive reaction against too much change at once. But it also wants to protect the smaller houses and ensure that highly sensitive short-term interest rates are formed by independent market-makers. In addition, it wants to sort out the problems created by the mountain of bills it has accumulated through its monetary control operations in the last few years.

Mr Gordon Pepper, senior partner of Greenwells, the stockbrokers, believes that there should be no barriers between the long and short-term money markets. Preserving the artificial distinction creates unnecessary complications, wastes capital and probably adds marginally to the cost of money. The fact that discount houses can become gifts dealers, but not the other way round, is also unfair.

No other country makes the distinction, though in the U.S. the Federal Reserve confines its money market dealings to a fluctuating group of 30 or so banks and investment houses.

Whether the Bank will hold its line remains to be seen. Once the dust has settled from next year's Big Bank liberalisation of gifts and equities, officials may well take another look at the discount market's own future. But the next step is more likely to be the admission of new entrants, such as gifts dealers, rather than the removal of the barriers, though evolution will bring that about too, eventually.

BBC licence fee increase 'justified'

By Raymond Snoddy

AN INDEPENDENT review of the BBC's finances and efficiency published yesterday has "verified the justice" of the corporation's case for a 2% increase in the colour licence fee to £25, the BBC claimed.

The review, by Peat, Marwick, Mitchell, the management consultants and accountants was requested by Mr Leon Brittan, the Home Secretary.

It makes 30 recommendations for cutting costs or increasing efficiency ranging from using outside contractors for cleaning and security services in central and West London to the introduction of regular reviews of objectives and greater flexibility in the mix of television programme output.

Mr Stuart Young, BBC chairman said the recommendations involved only "fine tuning at the margins" and amounted to a clean bill of health for the BBC.

The corporation emphasised yesterday that the consultants had been unable "to identify major sources of immediate economy while maintaining the range and quality of the BBC's existing services" – the review's terms of reference.

Peat Marwick also endorsed all but 11 of the BBC's inflation assumptions which make up 5% of the increase claimed.

Arising from the review the BBC is to have talks with the independent Channel 4 to see how costs compare.

Labour calls for action over nation's poor diet

By ANDREW GOWERS

THE OPPOSITION Labour Party called yesterday for a government drive to improve what it described as Britain's unhealthy diet.

In a discussion document, it said the Government should set "dietary goals" as the basis for a food policy aimed at improving the nation's health. Food regulations should be used to force manufacturers to improve the nutritional value of their products.

"It is a matter of putting pressure on the food industry to supply healthier foods at prices people can afford," the document says, describing the recent government move to set minimum standards for meat products as "weak."

It expresses concern about "the domination of the food industry by a handful of large companies" which "exert an enormous influence on the eating habits of the nation."

Labour cites evidence linking high consumption of saturated fats, sugar and salt with ailments such as heart disease, diabetes and high blood pressure. It underlines the connection between poverty and a poor diet.

The issue of food and health has received growing publicity in recent

Tories slip further in opinion poll

THE CONSERVATIVES' position in an opinion poll continues to decline, according to Market and Opinion Research (Mori). It says the decline has mainly benefited the Social Democratic Party/Liberal alliance, Peter Biddle writes.

The poll, published in the Standard, the London evening newspaper, puts the Tories at 38 per cent, compared with 42 per cent in late January, with Labour at 35 per cent (34 per cent) and the Alliance up from 21 to 24 per cent.

This result conflicts with another recent Mori survey conducted slightly earlier in February which put Labour at 40 per cent, the Tories at 38 per cent and the Alliance at 19 per cent.

The latest survey shows that the biggest switch has occurred among home owners, with mortgages (roughly two-fifths of all families), probably reflecting the impact of the latest increase in mortgage rates.

The overall implication is that British politics is now in a much more fluid phase and that the impact of the miners' strike was probably declining well before its final end this week. For instance the percentage of the sample mentioning trade unions/strikes as the most important issue has declined sharply since the end of last year, while the proportion mentioning prices/inflation has risen sharply.

□ MISTAKES that caused the accident at the Three Mile Island power station in Pennsylvania six years ago would not occur at the proposed Sizewell B plant on the east coast of England, the Central Electricity Generating Board (CEGB) claimed yesterday.

The CEGB wants to build a pressurised water reactor at Sizewell – the same type of power station as that involved in the U.S. accident. Lord Silsbee QC, the CEGB's leading counsel, told the Sizewell inquiry that operator training, control room layout and maintenance procedures would all be of a more acceptable standard than those employed at Three Mile Island.

□ ICI plans a doubling of key research staff in its fast-growing agrochemicals division. Recruitment will total 200 over the next five years as part of an investment programme costing over £25m.

The expansion will take place at Jealott's Hill in Berkshire, the group's world headquarters for primary agrochemicals research. The number of teams working on the synthesis of organic chemicals is to be doubled to 42.

In its record results announced last week, ICI disclosed agrochemical profits of £23m – up 22 per cent on sales of £93.5m for 1984.

□ BRITISH SAVERS have moved their money away from bank deposits over the last 10 years and into building societies, pension schemes and housing.

Bank deposits take only 6 per cent of personal sector funds. Ten years ago their share was 28 per cent, according to a survey by Financial Sector Research Associates.

The personal sector's sources of funds in 1983 totalled £25bn, of which £22bn was provided by savings £20bn by borrowings and the remainder principally by capital transfers.

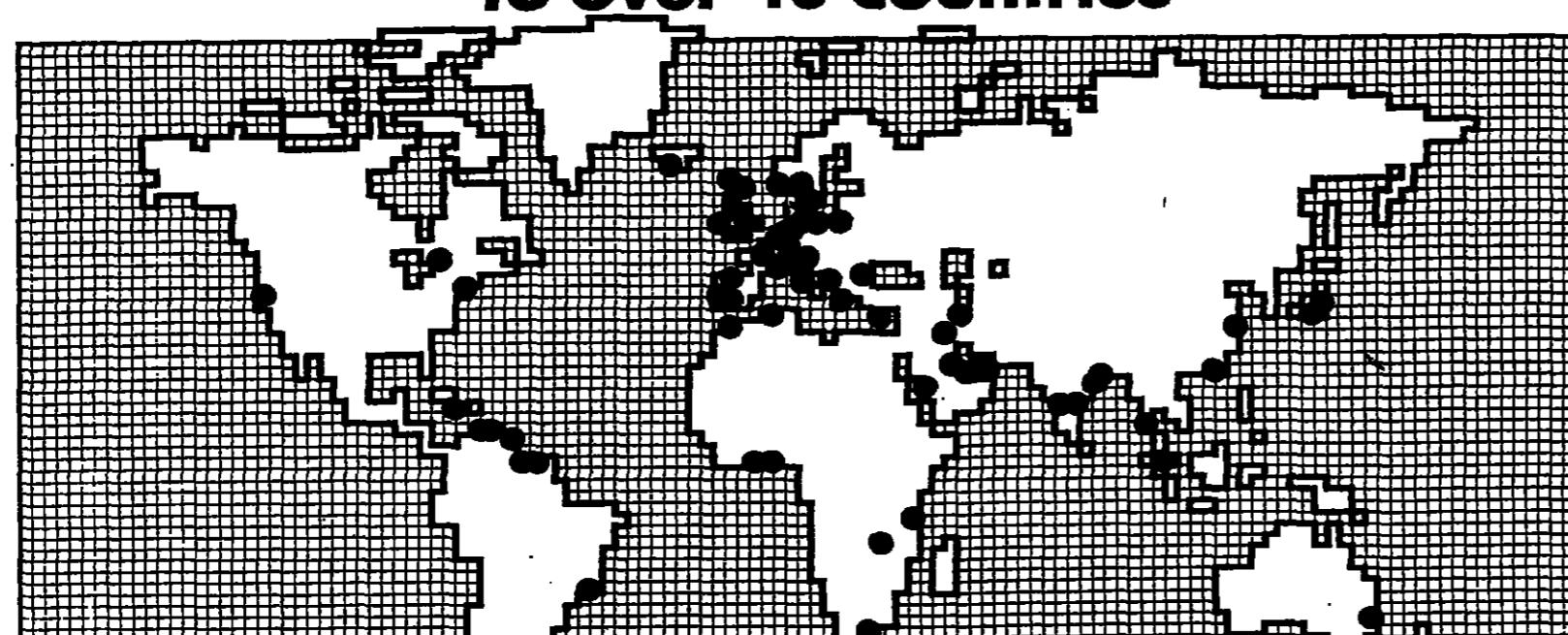
□ BOEING, the U.S. aircraft manufacturer, has placed a contract with Short Brothers of Belfast for carbon fibre rudders for the Boeing 737-300 aircraft.

The state-owned Belfast company said it had been asked to make 150 rudders using advanced composite materials. The first rudder is due for delivery in March next year.

Shorts said the value of the work would be millions of pounds. It is the first significant contract for a UK company to result from the 737-300 project.

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months, particularly since the publication of a government-sponsored report last summer which drew attention to the link between Britain's diet and its abnormally high rate of cardiovascular disease.

That report has been accepted by the Government, which is expected to announce moves to put into practice its recommendations on improved food labelling later this month. But Labour's document goes further, calling for a "thorough and coherent review" of policy throughout government departments.

Among its recommendations are:

- The Government should require food labelling to be more informative about methods of production and related to dietary goals.
- Health education should be improved through the expansion of the Health Education Council, through schools and local health authorities.

• A code of practice should be drawn up to make food advertising more informative and eliminate unsubstantiated claims.

• The Government should press for adjustments in the EEC's Common Agricultural Policy, which Labour says conflicts in many cases with the goal of better nutrition.

THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

WHEN Joe Bamford retired to tax exile in Switzerland in 1976, many people wondered whether his son, Anthony, then only 30, would bring the same flair to the famous family business, J. C. Bamford Excavators, that the founder had shown.

Soon, doubts were fed as the company made a few unsuccessful product launches and a couple of false starts in the U.S. market. In 1979, its main rival, J. I. Case of the U.S., decided JCB was vulnerable and started a price war in an attempt to further weaken the company. More recently, JCB has been under heavy attack from Japanese excavator makers.

But the attacks have been to no avail. To the surprise of many, JCB has steadily increased its world market share. Moreover, it now has a firm foothold in the U.S. market and is no longer totally dependent on one product, its well-known backhoe loader.

It is also one of the very few construction equipment companies in the world that is profitable. (Case is not.) Sales reached a record £142m last year, compared with £42.8m in 1975, the year before Anthony took over. Pre-tax profits were a record £20m last year and the company is debt free with cash balances of over £20m.

The keys to this success story—highly unusual among heavy manufacturers in Britain—are fairly straightforward. Probably the most important is concentration of the business. The headquarters and most manufacturing are based at a single idyllic site deep in the Staffordshire countryside. "We are all here," Anthony Bamford says simply, which is another way of saying they are not caught up in the problems of Britain's deteriorating industrial areas.

Then there is the attention to detail, especially costs, and massive and continuous investment in new plant and equipment. This year alone, the company expects to spend about £24m on investment programme to update its products.

Anthony Bamford admitted at the time that he knew the company was risking everything, but there was no choice. In retrospect, Johnston says that the crisis was the best thing that ever happened to the company, forcing it to make better quality products at lower cost.

Today, JCB officials proudly compare their performance statistics not only with U.S. competitors but also with Japanese companies. For example, JCB's sales, profit and assets per employee are all greater than those of Komatsu, the leading Japanese construction equipment group.

Like many manufacturers, JCB has invested heavily in recent years in high technology machinery to improve produc-



Anthony Bamford (left) and Gilbert Johnston: output per employee has risen from 9.7 machines in 1979 to 15.2 last year

Single-mindedness pays off

Despite fierce competition J. C. Bamford has had its best year ever. Ian Rodger reports

the pound soared to \$2.40 and Britain went into a deep recession.

Also, the company's efforts to establish a base in the U.S. were not working, putting an additional burden on resources at this time. Johnston estimates JCB lost a total of £12m in the U.S. up to 1982 when things finally started to go right there. "We took a hell of a bath," he says. "If we had been a public company, we would have been under a lot of pressure."

In 1980, group profits slumped to only £300,000 but the company responded characteristically by launching a three-year £24m investment programme to update its products.

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Like many manufacturers, JCB has invested heavily in recent years in high technology machinery to improve produc-

tivity. Ivor Lewis, production director, estimates that well over half of the group's machine line is now based on CNC machine tools. However, the striking element at JCB's main plant is the focus on materials handling.

For example, the company has installed a £1.5m conveyor system for assembling the engine and transmission and then carrying them to the final assembly line. It replaced four workers, the use of fork lift trucks, and speeded up the process. Other new systems have simplified the handling of parts during stress relieving, shot blasting and painting stages, as well as contributing to higher quality.

JCB's main contribution to manufacturing innovation to date has been in the use of robots for arc welding. It has recently perfected robot welding of seams in its metal fabrications and has three systems in operation with four more on order. Each of the systems, made by Cincinnati Milacron, costs £100,000 but replaces 12 workers.

The company has also not hesitated to invest in complex manufacturing projects when it felt it could make a better product than it could buy. The outstanding example to date is the transmission system for its vehicles. Until 1980, JCB bought the entire drive train for its products from outside

suppliers. But this locked it in to a specific set of components.

The company wanted to improve some of the components and concluded that the only way to do it was to make its own axles. Then it could buy in the durable oil-immersed brakes it wanted, a full synchronised gear box and other improvements. It invested £7m at a plant in Wrexham to make the axles and is now spending another £6m to make its own gear boxes.

The result of all these and other improvements in the past few years has been a remarkable increase in productivity. Annual output per employee has risen from 9.7 machines in 1979 to 15.2 machines last year—output has risen even though the total workforce has fallen from 1,850 in 1980 to 1,285.

Also, working capital has been cut substantially. Stocks of materials and work in progress have been cut from 80 days' supply in 1979 to 26 days' last year. The overall cost of purchased components, accounting for 60 per cent of total costs, has been held steady for the past two years.

This degree of improvement has been essential in the tough market climate of the past few years. The world market for backhoe loaders has fallen by 40 per cent since 1979 to 33,000 units. JCB has not raised its list prices since 1981 and discounting is still rife in most of

its markets.

The company's product strategy has been to concentrate on relatively small machines so that many of the same components can be used in different types of equipment. The problem has been finding new successful products so that the dependence on the backhoe loader is reduced. The company defines a successful product as one that sells at least 1,000 units a year (it makes about 6,000 backhoe loaders).

"We will try all sorts of products with our standard components," Anthony Bamford says. "If we make a mistake, it is not a problem." He cheerfully admits that the company failed with telescopic excavators and small dump trucks. But it scored a big win with a telescopic rough terrain fork lift truck, introduced in 1977 and now a world leader selling just over 1,000 units a year. And JCB is optimistic about its articulated wheeled loaders, now selling about 500 units a year.

The company's 360 degree hydraulic excavator line is still at the 500 unit level despite several years of effort, but Anthony Bamford regards it as a special case because it is the logical step up for many users of the backhoe loader.

Also, he has personally led the battle against the Japanese invasion of the British excavator market in the past four years, gathering evidence of dumping

for a European Commission enquiry.

"The Japanese worry us a lot. You need a good home market if you are going to be successful in the world. Our competitors in the U.S. and Japan are strong in their markets and we have to survive here," Bamford says. "When they started selling here at low prices, we tried to source components in Japan but we couldn't get them at prices that would enable us to match them."

Companies representing 90 per cent of the European excavator industry have joined in the anti-dumping complaint. "We were free marketeers," Bamford adds with regret. "We feel people should buy our machines because they are good, not because they are British."

For the most part, that is happening. JCB's share of the U.S. backhoe loader market has risen from 2.6 per cent to 5.5 per cent in the past three years as the company has set up its own network of dealers. It was trying to sell through Caterpillar Tractor dealers but found they were not interested in selling small machines.

The U.S. is now JCB's most important export market, taking over 1,000 units last year, and yielding \$1.5m in profits. "I think we have got it more right there than in the past," Bamford says wryly. Then comes France, where the company has raised its backhoe loader share from 20 to 26 per cent in the past four years, and West Germany where it has a 22 per cent share.

All this would seem like the worthy prelude to a stock exchange listing, a string of acquisitions and drive to become a major world power in the construction equipment business, alongside Komatsu and Caterpillar.

But JCB has been through all that. Joe Bamford used to say that JCB would one day be the Caterpillar of Europe and, at various times, he contemplated buying Aveling Barford, the dumper truck maker, Poclain, the French excavator maker, and other competitors. In 1970, he toyed with the idea of going public.

But nothing came of these and other gambits, and the brief, sad history of IBE, the West German construction equipment group, suggests that the company has been wise to stick to its roots.

Anthony Bamford says the group has no intention of going public and he seems unenthusiastic about acquisitions.

"There aren't too many people we can buy. And usually, you find that if a company is for sale, there is a reason. Our strength is product intensity, knowing our market and concentrating on it."

Book review

The gospel according to John Fenton

THE AUTHOR of this book, the dust jacket assures us, is the Billy Graham of selling. But it may help to explain why so many unknown writers at Job Centres tend to be in selling. People like Mr Fenton give selling a bad name.

It is also seriously questionable how far such one-off consumer techniques apply to industrial selling. For Mr Fenton, the same bag of tricks applies — lure an industrial contact with a fictitious new deal to obtain an interview, and so forth. Given that the customer is presented as a dehumanised obstacle, to be overcome by the killer instinct, justifying such deceptions later is a mere problem of technique.

In fact, real selling — an honourable as well as an essential discipline — has much to do with striking a lasting relationship with the customer; it requires an eye for human nature, and the knack of listening. On the evidence of his book, Mr Fenton possesses neither.

Behind the pugil-thumping and simple business wisdom, the tone is profoundly depressing. "Deep down," says Mr Fenton, "people love to be helpful." This is a weakness to be exploited. On the beach, approach a couple and ask them to mind your cigarettes while you bathe. On re-emerging, take advantage of their good nature to sell them a time-share.

Go round doors telling people you are doing market research on double glazing. Using their helpfulness to establish them as prospects, use the Jekyll and Hyde technique (Mr Fenton's term) to suggest that your colleague George could call to show them a video extolling the virtues of double glazing in general.

People who succumb to such techniques generally feel conned and resentful after the event.

Tony Jackson

S30 SBL Tel: 0226 762581.

Telex: 547897.

Introduction to management.

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Registrar, Ashridge Management

College, Berkhamsted, Hertfordshire HP4 1NS. Tel:

044224 549 or 2311. Telex:

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Business strategy and corporate

culture, London, April 11. Fee:

£65 + VAT. Details from Industrial

Evolution, 14 St Christopher Place, London W1M 5HE. Tel:

01-935 2604.

International finance, London,

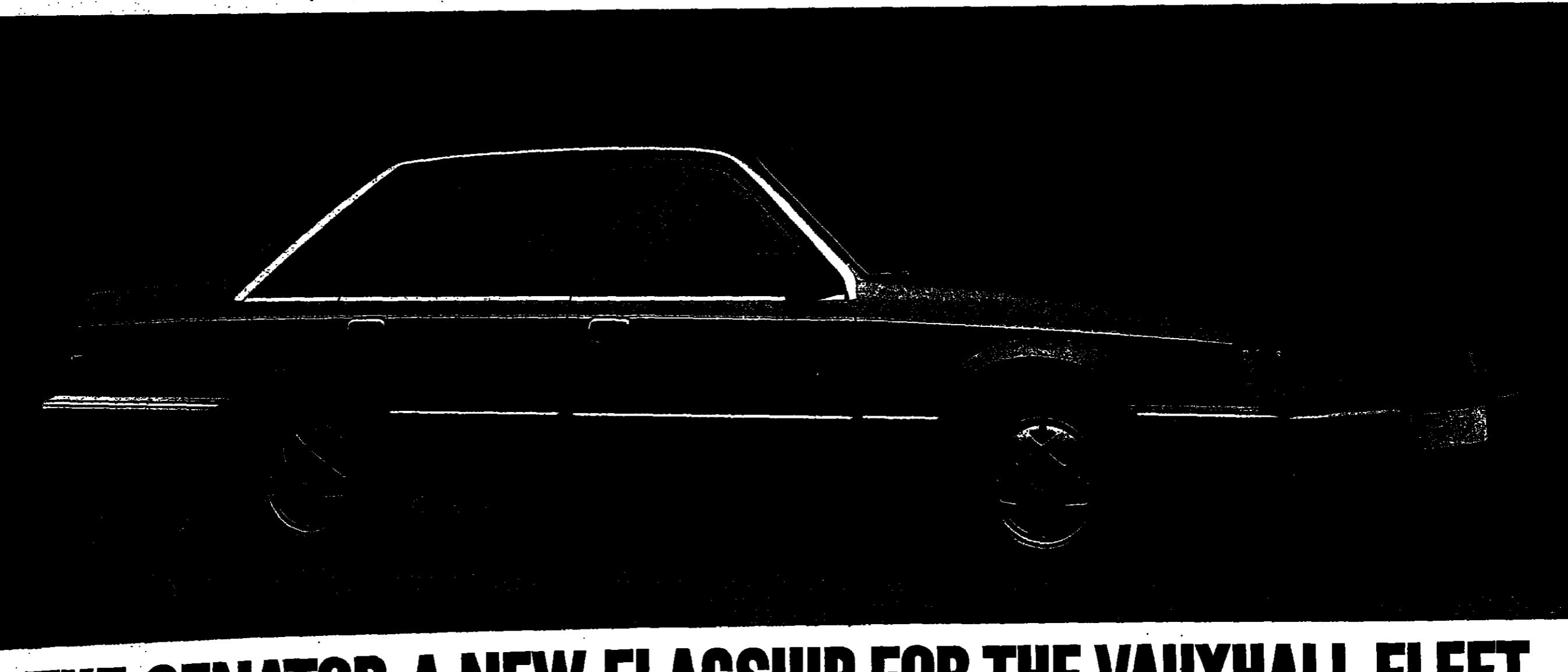
May 21-22. Fee: £210. Details

from Nigel Mead, Department

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College, Exhibition Road, London SW7 2BX. Tel: 01-569

5111, ext 7123.



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In its 3 litre form, the new Senator can reach a top speed in excess of 130 mph.

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Yet, power alone isn't what singles out the new Senator.

Equipment levels are way above the norm, too. Fuel injection is standard on all

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The security that comes with all round disc brakes costs nothing extra either.

Equally valuable is our optional ABS anti-lock braking system. In treacherous conditions it more than lives up to its name.

Also standard on 3 litre models is a 4-speed automatic gearbox that offers top gear lock-up, for more economical high-speed cruising.

Sitting at the controls of a Senator brings its own rewards.

Along with the comfort of a height adjustable seat and a tiltable steering wheel, all models enjoy the assistance of power steering and central locking.

And indeed, such thoughtful touches as electrically heated and adjusted door mirrors, headlamp wash/wipe and an electric boot release.

The 3.0iCD offers even more to savour; air-conditioning, heated front seats, an

advanced LCD instrument panel and a 7-function trip computer.

The Vauxhall Senator range starts at around £11,000 for the 2.5i model.

We may have loaded its specification, but we certainly have not loaded its price.

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MANUFACTURERS PERFORMANCE FIGURES. PRICE, CORRECT AT TIME OF GOING TO PRESS. INCLUDES CAR TAX AND VAT. DELIVERY AND NUMBER PLATES ARE EXTRA. ABS BRAKING IS AN EXTRA-COST OPTION. DOT FUEL CONSUMPTION TESTS MPG (LITRES/100 KM) FOR SENATOR 3.0i (AUTO): CONSTANT 56 MPH 37.7 (7.9); URBAN CYCLE 19.3 (4.6); CONSTANT 75 MPH 28.1 (3.7).

TECHNOLOGY

UNDERWATER VEHICLE DEVELOPMENTS FOR SEALED MINING

France digs deep into the ocean bed

BY MARK NEWHAM

FULL-SCALE ocean mining is still years away but analysts are already forecasting a \$20bn a year industry when it does finally emerge in force.

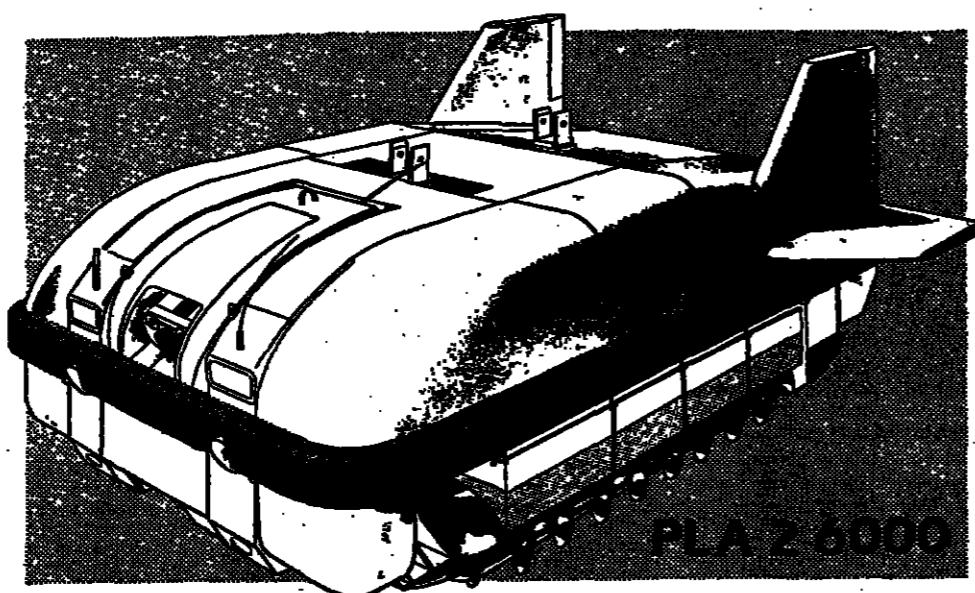
Engineers and designers around the world are busy testing a multitude of devices designed to scoop up the riches in the form of valuable metallic nodules that litter the deep ocean floors.

While most countries engaged in this field are developing large-scale mechanical scoopers, suckers and dredgers operated through umbilical lines connected with the母船 (mother ship). France hoped to steal a march on the rest of the world with two totally autonomous remotely operated vehicles. The French have developed devices which can operate without any form of physical link with the mother ship floating thousands of metres above them on the surface.

Work on ocean mining technology has been over-loaded by the French ocean mining consortium AFERNOD in conjunction with the national centre for ocean exploitation (Centre National d'Exploitation des Oceans — CNEOX).

It was CNEOX which unveiled the Epaulard device in 1982 — a free-swimming, autonomous, unmanned submersible capable of working down to 6,000 metres to map and photograph seabed conditions. This device, CNEOX claimed, was the world's first totally autonomous, non-tethered, unmanned submersible. Before Epaulard, all unmanned submersibles had to be operated through umbilicals linking it with the mother ship — links which severely limited the depth to which submersibles could go and restricted their manoeuvrability in cramped conditions.

Work on the device started in 1976 but it was until 1979



that the first full-scale prototype underwent sea trials after three years' work. It has completed over 100 operational dives for AFERNOD collecting data about deep seabed conditions and nodule reserves on the floors of the world's oceans, mainly the Atlantic and Pacific. Armed with this information, AFERNOD will be in a strong position to capitalise on its investment when the oceans are opened up to commercial nodule mining.

Epaulard is a four metre-long fish-shaped vehicle weighing 2.9 tonnes out of water. It carries lights and cameras capable of taking up to 6,000 pictures during any single dive. The complete device is powered by lead-acid batteries which give the machine up to six hours of autonomous operation.

The vehicle's designers are in the process of uprating the

system by incorporating silver-zinc batteries as the power source, a costly addition but one which will double the craft's energy storage capacity allowing it greater range. The craft will also carry television transmission equipment to send pictures of its progress direct to the surface.

The greatest advance in the Epaulard system — and one which the system's designers are keeping secret for the time being for fear of imitation — is the subsea positioning system used to guide Epaulard to specific areas on the seabed with an accuracy of about 30 metres at 6,000 metres depth. It is based on acoustic signals transmitted from a microprocessor on the mother ship, the acoustic cycle being 10 seconds at 3,000 metres deep, and the system was developed in-house at CNEOX in conjunction with electronic

specialists of the Toulon-based company ECA.

Few companies have found a reliable alternative for the cumbersome umbilical-linked remote operated vehicles now in use in the oil exploration-dominated subsea engineering business. CNEOX does not envisage Epaulard being leased to oil companies at present. Its excessive cost precludes even oil companies from using it in their relatively shallow water operations. Epaulard is being kept exclusively, for the present, for the deep sea nodule mining industry.

When the industry takes off even Epaulard will not carry out all the tasks required of a submersible in nodule mining. It needs a partner system capable of gathering the nodules identified by Epaulard.

Once again, the French are outstripping other develop-

ments in this field with another autonomous submersible designed to operate in fleets to collect and ferry nodules to the surface. The PLA2 is designed and developed at a branch of the French atomic energy commission (Commissariat à l'Energie Atomique).

It is a submersible which can be pre-programmed to dive to pre-determined areas on the seabed down to 6,000 metres to scoop up nodules and return them to the mother ship.

Once on the seabed, PLA2 — 5.5 metres long and weighing 16,000 kg including ballast — works its way over the nodules area by means of two archimedean screws fitted to its base or by caterpillar tracks. The screws channel the nodules into a storage tank and, when full, the vehicle returns to the surface.

The vehicle has an autonomy of 20 to 30 minutes on the seabed which allows it to cover distances up to 600 metres travelling at the maximum speed of 0.5 metres per second. Power is provided by 60 gelified electrolytic batteries specially developed by the design team for the project. The batteries have a capacity of 6 kWh. In shallow waters, a power umbilical can be attached to link it with generators on the mother ship giving the vehicle almost unlimited range.

Before PLA2 begins its autonomous underwater mission, its microprocessor memory is programmed to follow a set path over the seabed. Its progress is monitored at the surface through an acoustic positioning system using a subsea receiver/transmitter beacon mounted on the vehicle.

If PLA2 proves reliable, its partnership with Epaulard should prove invaluable in France's dream to dominate ocean mining.

BIOTECHNOLOGY

Era of the bug

THE 1980s are the era of biotechnology, reflected in a worldwide increase in biological research, the formation of new companies and large investments by nations, companies and individuals.

But it is difficult to estimate how big the boom will be and how quickly it will end: "It is possible that if the present recession had not occurred, biotechnology would not be receiving the attention from industry, government and the media that it is now."

These conclusions appear in the introduction to the 1985 Biotechnology Directory, edited by Dr James Coombs.

It points out that three factors which by chance came together at the same time generated new interest in biotechnology. First, a remarkable increase in knowledge of the genetic code and the ability to transfer genetic material from one organism to another (genetic engineering).

Second, the realisation that resources are finite and that recycling and avoidance of waste

will become essential.

Third, the recession with the chemical and engineering industries depressed as a result of increased energy prices: "In the extreme case, biotechnology is seen as a means of stimulating the economy whether on a local, regional, national or even global basis, using new methods and new raw materials."

The Directory has become a Bible for those working in this exciting area; it includes profiles of all the major nations engaged in biotechnology research in western Europe, North America, Brazil, Australia and Japan.

For each country, all the major biotechnology companies are listed and there is a wealth of information about the non-commercial sector — the societies, learned journals and magazines — as well as a buyer's guide to products, research and services.

It costs £65 from Globe Book Services (Macmillan) on 0286 29242.

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Information

Library computer

THE National Library of Wales is using a computer system to provide an on-line network for the input, search and output of information in both the Welsh and English language.

The equivalent of 12 man-years has been spent on the development of the library system which will eventually contain information on 2m printed works in the National Library of Wales. The computer was supplied by Microdata, part of the McDonald Douglas Information Systems group of companies.

Design

Thermal analysis

THEMICAL DESIGN problems in engineering can be solved quickly and cheaply on desktop computers using software called Themical introduced by Engineering Computer Services of Lichfield.

Developed in conjunction with the Rutherford Appleton Laboratories, Themical has already been used successfully in the development of electronic packages for aerospace. More on 05432 58751.

FAILSAFE COMPUTING

Disaster recovery

A NEW £6m computer disaster recovery centre for IBM users has been opened at a secret location in London. For an annual subscription fee of between £20,000-£200,000, a company suffering computer failure can switch its entire operations to the disaster centre, which is fully equipped with IBM hardware, a telephone system and 3,000 sq ft of office area.

The disaster centre is operated by Failsafe, a joint venture between Iritel and Atlantic Computers.

Atlantic Computers provides the hardware resources for Failsafe, whilst Iritel supplies the operations staff, software programmers and telecommunications experts, plus the sales and marketing teams.

Benefits of the video salesman

THE estate agency business may never seem quite the same again when technology — about to be introduced in Britain — appears in high-street shop windows. As with most good ideas, the system is based on available equipment but brought together in an interesting package made possible by the development of one innovative device.

The development is a touch keypad, referred to in this country last year and now the catalyst in a whole range of interesting applications for audio-visual media. The keypad, much like any TV remote controller but larger, operates by capacitance changes whenever touched — as in the familiar touch sensitive buttons in lifts. What is different about it is that it will operate through plate glass up to 20mm thick so that it can be mounted inside shop windows.

A British display equipment company, Cannon Davis, is about to launch a point-of-sale system based on the keypad with estate agents as an initial market. The window-mounted keypad can be made to control any kind of audio-visual display, and is already being used with interactive video discs. Associated with the system can be a text generator with a memory provided by either a 32k microchip offering say, 100 "pages" of 30 words each — or a microcomputer with substantially greater capacity. A simple alpha-numeric keyboard allows the shopkeeper or estate agent to change or update the text whenever necessary.

In its most obvious application, linked to a video disc player, the text display can be superimposed on a TV screen over pictures retrieved from the video disc. The window-mounted keypad allows passers-by to control the equipment, merely by touching the glass over appropriate keys chosen from an index on the TV screen or the window.

The estate agency application employs, however, a novel twist. One goes the video disc player and in comes a new version of the Kodak Carousel projection system. This model (S-RA200) provides random access to any of the 80 slides loaded in the cassette recorder.

In the estate agency application, Cannon Davis will offer a complete display unit with TV monitor (for text displays), keyboard for "writing", the text touch keypad and videotex

generator (with 32k chip or micro computer). A separate back-projection screen with the Kodak Carousel provides the

under domestic lighting conditions.

Some TV rental companies are likely to be offering, for example, the new Kodak instant slide film) and type in on the keypad.

Cannon Davis is in discussion with the major chains, who need such products to jack up the falling rental market, in VCRs, and colour receivers.

Another display device Cannon is developing is a street kiosk containing touch keypad video disc players, monitors and tape generators. These will be sited strategically to provide public information services as well as local advertising — even a second screen for national TV commercials.

A similar idea can be seen already at work in 510 post offices where another company — Realmeath — have provided TV consoles programmed by ordinary VCRs. Current programmes include both public information material and paid-for advertising spots.

Realmeath is the company that pioneered the point-of-sale video disc console through a project commissioned by Mothercare. There are now 83 Mothercare retail stores thus equipped and the scheme is now in its fourth year, providing customers with interactive access to product displays and retail staff with training programmes.

Good news for Thorn EMI is Realmeath's belief that in certain, not installations VHD may be a better alternative to the Liquid crystal currently used in Mothercare shops. Although VHD has some shortcomings, it is much cheaper to install and is backed in UK by a nationwide servicing network through Radio Rentals.

Interactive video is the catalyst in these public display systems, enhanced by the British-invented shop window keypad. With projects such as the estate agency service, the 35mm slide could also experience a renaissance, ironically because of video technology.

No hope, however, for the 8mm film once favoured by the travelling salesman. In portable, desk top projectors, the salesmen of the future may have a CCR in his briefcase, easily able to make video recordings in the field for market research, but even to show customers simple product movies through the TV window of a mini-monitor. *ETAOIN SHRDLU*

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Contracts and Tenders



LEMBAGA LETRIK
NEGARA TANAH
MELAYU

National Electricity Board of the States of Malaysia
Sungai Pah Hydroelectric Project

CONTRACT NO. 39535/4

GENERATING PLANT AND ASSOCIATED ELECTRICAL
AND MECHANICAL EQUIPMENT

Applications are invited from Manufacturers for registration as Tenderers for the above named Contracts.

(A) This Contract comprises the design, supply, delivery, erection and commissioning of the following equipment for two power stations:-

1. Two (2) Pelton type horizontal axis, twin jet, single wheel hydraulic turbines each rated at 7400 kW under 350 metres head with governor system.

2. One (1) high pressure steel manifold complete with branches to turbines.

3. Two (2) horizontal axis hydroelectric generator units (synchronous indoor type) each rated at 8.3 MVA C.M.R., 11.0 KV, 50 Hz, 0.85 p.f. at 375 rpm complete with static excitation system, control metering, protective relaying and fire protection.

4. One (1) electric overhead travel powerhouse crane (span approximately 40 metric tonnes) and auxiliary hook rating is 5 metric tonnes.

5. Two (2) spherical type inlet valves each of 800 mm nominal diameter for water hydraulic operators.

6. Power station ancillary electrical equipment.

2. Low pressure steam turbines (type vertical axis four jet single wheel hydraulic turbines each rated at 28,100 kW under 350 metres head with governor system).

2. One (1) high pressure steel manifold complete with branches to turbines.

3. Two (2) vertical axis hydroelectric generator units (synchronous indoor type) each rated at 34 MVA, C.M.R., 11.0 KV, 50 Hz, 0.85 p.f. at 428.5 rpm complete with static excitation system, control metering, protective relaying and fire protection.

4. One (1) electric overhead travel powerhouse crane (span approximately 25 metric tonnes) and auxiliary hook rating is 5 metric tonnes.

5. Two (2) spherical type inlet valves each of 1200 mm nominal diameter for water hydraulic operators.

6. One (1) single hook electric overhead travel crane (span approximately 5 metres) located in valve chamber. Hook rating is 5 metric tonnes.

7. Power station ancillary electrical equipment.

(B) Applicants shall be manufacturers or consortia of manufacturers of all the above equipment and shall have previous experience on the design, manufacture, erection and commissioning of equipment having the characteristics described.

(C) Applications shall be submitted with experience and financial competence must be forwarded with their application not later than the date listed for the receipt of applications to:-

Chairman, Sungai Pah Project

Lembaga Letrik Negara Tanah Melayu

129 Jalan Bangsar

P.O. Box 11003

Kuala Lumpur

Malaysia

Accompanying a registration and document fee of M\$500 (Malaysian Ringgit Five Hundred) International bank draft or money order drawn payable to LEMBAGA LETRIK NEGARA TANAH MELAYU, which shall be cashed in Kuala Lumpur.

A copy of the application and submittals shall also be sent to:-

Project Manager

Sungai Pah Hydroelectric Project

Singaporen Engineering Company Limited

620, Dorchester Boulevard West

Montreal, Quebec, Canada H3B 1N8

Tele: 514 875-3848

Cable Address: SHENCO, Montreal

Tender documents will be issued by:

Project Manager

Shawinigan Engineering Company Limited

Tenderers are advised that those who show evidence of intention and ability to fulfil the contract will be given preference in awarding of this tender. However, LEMBAGA LETRIK NEGARA TANAH MELAYU is not bound to award the tender based only on the counter-purchase intention and ability.

(E) LEMBAGA LETRIK NEGARA TANAH MELAYU is not liable for costs by applicants in preparing their tenders, nor will it be liable for any costs incurred in the preparation of tenders.

(F) LEMBAGA LETRIK NEGARA TANAH MELAYU is not bound to accept any application or to accept the lowest or any tender.

(G) The exact date and place for submission of tenders will be specified in the tender documents.

Last Date for Receipt of Applications: May 2, 1985

Tender Document Issue: about September 1, 1985

Tender Due: about December 1, 1985

SPANISH COMMERCE

Tom Burns reports on the expropriation and reprivatisation of a sherry empire

Spanish socialists keep their promise on Rumasa

IN RUMASA's end is its beginning. Almost all that remains of the conglomerate that Sr Jose Maria Ruiz Mateos built up into Spain's largest non-utility private holding is the sherry business, with which the expropriation started back in 1983. The socialist administration that expropriated Ruiz Mateos

and then its moderation in choosing to reprivatise the process—Spanish business received the fright of its life and the scare was altogether salutary. The state takeover of Rumasa marked a watershed: business up and down the country learnt that books had to be kept in order.

Sr Ruiz Mateos, the founder, chairman and chief shareholder of Rumasa—he held 50 per cent of the stock and his four brothers and one sister held 10 per cent apiece—was expropriated because his empire was on the verge of collapse. The government ordered the shareholders to move after a head-on collision between Finance Minister Miguel Boyer, who demanded a consolidated audit of accounts for the whole conglomerate, and a vacillating Sr Ruiz Mateos, who refused a negotiated intervention of his banking division.

There was a straight economic justification for the expropriation. The government said it acted to contain the damage caused by the mismanagement of the Rumasa assets. The double move has paid high political dividends and provoked a complex economic fallout that has neither been fully assessed yet nor, much less, digested. Not least among the paradoxes in all the Rumasa affairs is that a socialist government has been doing out the plums to the highest bidder with a zeal not seen in Spain since liberals and free traders last century got their hands on mercantile privilege. Nationalisation has been a dirty word throughout the saga. To add insult to injury, public money has been pumped into the holding to make the sale to the private sector palatable.

According to Sr Javier del Moral, the chairman of the Patrimonio del Estado, the Finance Ministry agency that has managed Rumasa since its expropriation, the holding will be totally wound up before the summer. By then the sherry companies will have been sold along with the remaining assets and all that will be left will be Rumasa's data centre, a building packed with computers situated in a low-income dormitory suburb on the western outskirts of Madrid.

Despite the compulsive reprivatisation policy, Sr del Moral and the government intend to hang on to the sophisticated data centre. The Finance Ministry has decided that it will be useful for processing value added tax when it is introduced as Spain moves in hoped-for accession to the European Community. Far from pulling in VAT returns, the former Rumasa computers might help to recoup the Pta 450bn (\$2.5bn) that the con-

glomerate was supposed to be a network of all of 775 companies. Sr Ruiz Mateos, who left Spain secretly after the expropriation, is currently in West Germany awaiting a hearing of an extra-ordinary request brought by the Madrid authorities. He has been charged with fraud, tax evasion and breaking labour regulations. A team of lawyers acting on his behalf in Madrid has meanwhile successfully applied to the Constitutional

Court to overturn the expropriation, and in some cases none at all, and these were taken out of the conglomerate and left.

A further 150 companies had only a small Rumasa participation, and in some cases none at all, and these were taken out of the Rumasa conglomerate.

Paternina, a well-established brand name, was in the pattern of most sales during the wholly-owned Rumasa company was sold for Pta 90m and the purchaser took on accumulated losses of Pta 2.4bn as well as a bank debt of Pta 906m over five years at an 8 per cent interest. Sr del Moral was understandably delighted at the sale.

Thanks to the expropriation/reprivatisation saga the Mallorca-based hotel chain Sol (Hoteles Mallorquines Agrupados) has emerged as far and away the dominant group in the Spanish holiday business.

A feature of the Rumasa purchase was that Sol acquired it through a consortium with the Kuwait Investment Office (KIO) in which the Spanish company holds a 70 per cent share.

The immediate precedent for the Kuwaiti stake, which was negotiated by the Spanish-Arab bank Aresbank, was the sale of Rumasa's Banco Atlantico to a consortium formed by the Arab Banking Corporation (ABC) (70 per cent), the semi-state Spanish bank, Banco Exterior (25 per cent), and Aresbank itself (5 per cent).

The "big seven" Spanish banks never expected Atlantico to go "foreign" and one of their clique, Banco de Bilbao, the fourth largest Spanish bank in deposit terms, confidently expected to buy it.

When the sealed bids were in, the government smoothly explained that Atlantico was going to the ABC lead consortium, which had presented the best offer with an investment of over Pta 13bn.

The salient themes of what has, in practice, been the sale of the century, have been the restructuring of the specific sectors in which Rumasa was present, with the emergence of potential new market leaders and the penetration of foreign capital into Spain. Sr del Moral has been managing a most enterprising supermarket for those willing and able to spend heavily.

A new name, Sr Marcos Eguizabal, has thus emerged in the Rioja wine sector. Sr Eguizabal, previously unknown as a Rioja table wine producer and seller, at the beginning of this year bought the Federico Paternina label, having previously acquired two other Rumasa Rioja interests, LAN and Bodegas Franco Espanolas. The acquisition of Federico

with their real owners. To all intents and purposes Rumasa consisted of 245 companies of which 195 have been sold and 50 are still for sale. Aside from the sherry concerns, the 50 left include real estate and agribusiness companies and the group's construction company Hispana Alemana.

The salient themes of what has, in practice, been the sale of the century, have been the restructuring of the specific sectors in which Rumasa was present, with the emergence of potential new market leaders and the penetration of foreign capital into Spain. Sr del Moral has been managing a most enterprising supermarket for those willing and able to spend heavily.

The more lasting message was the government's moderation. It told the business and banking community, who knew very well that Rumasa was floundering, that it intended to reprivatise, and it has kept its promise. If there were any suspicions about nationalisation policies secretly harboured by the Prime Minister and his cabinet, the reprivatisation killed them stone dead.

Sr del Moral, put in charge of

reprivatising Rumasa, first set about cutting the group down to its real size. The con-

glomerate was supposed to be a network of all of 775 companies. Sr Ruiz Mateos, who left Spain secretly after the expropriation, is currently in West Germany awaiting a hearing of an extra-ordinary request brought by the Madrid authorities. He has been charged with fraud, tax evasion and breaking labour regulations. A team of lawyers acting on his behalf in Madrid has meanwhile successfully applied to the Constitutional

Court to overturn the expropriation, and in some cases none at all, and these were taken out of the Rumasa conglomerate.

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In addition to Banco Atlantico the most publicised foreign capital penetration as a result of the expropriation was the sale just before Christmas of the group's high street department store chain, Galerias Preciados. This was bought by the Venezuelan holding, Diego Cárdenas. As in the case of the group's previous bank, the privatisation of the stores presented a perfect opportunity for the establishment of a retail base in Europe. The new Cárdenas management at Galerias Preciados talks in terms of a European bridgehead for the multi-interest Venezuelan concern.

There have been other instances of non-Spanish purchases of Rumasa assets, notably

the acquisition of the group's prestigious supermarket chain, Antequera Leonesas, by a West German co-operative that is closely linked to the Social Democrat Party. But Sr del Moral rejects the suggestion that foreign concerns were given the edge in the Rumasa sale.

But Sr del Moral admits that the foreign penetration that has evidently resulted from the reprivatisation simply reflects what has been the trend in Spanish business for the past decade. Put simply between 1940 and 1955 Spanish business was run by the state, from 1955-75 it was run by the Spanish banks and from 1975 onwards non-Spanish capital took on the torch.

In this sense the sale of Rumasa assets has underlined the stagnation of Spanish business, fearful of investing domestically and the extreme caution of Spanish banks the prime concern of which is to slim their portfolios, preferably by selling to foreigners. Rumasa belongs to an earlier age of Spanish optimism in national growth.

Now that the once spectacular holding is virtually back to its sherry vineyard beginnings there is a chance for a degree of perspective. The whole saga has meant a strengthened government but a more impoverished exchequer and a less Spanish economy.

Sr Jose Maria Ruiz-Mateos (left), the founder of Rumasa, and Sr Miguel Boyer, Spain's Finance Minister

Tribunal, Spain's supreme court of appeal, for a reconsideration of a December 1983 ruling by the tribunal which narrowly judged the expropriation to have been legal.

Politically the expropriation move was popular with the electorate. It showed Sr Gonzalez to be decisive and determined to be cowed even by the most spectacular tycoon in the country. There was no doubt about who was in charge.

The more lasting message was the government's moderation. It told the business and banking community, who knew very well that Rumasa was floundering, that it intended to reprivatise, and it has kept its promise. If there were any suspicions about nationalisation policies secretly harboured by the Prime Minister and his cabinet, the reprivatisation killed them stone dead.

Sr del Moral, put in charge of

reprivatising Rumasa, first set about cutting the group down to its real size. The con-

You need all the legroom you can get on a long haul. Our seats are specially designed to give you more comfort and much more stretch. Comfortable seats. Lots of legroom. Attentive service. Excellent cuisine. That's MAS Business Class. We are what many call First Class.

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If your factory is on top of a Cotswold and all your customers are in the next village, don't even think about it.

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It means that one of the country's essential services is passing you by.

It's called Speedlink Distribution, and in the last few years more and more companies have been plugging in to it. Why?

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That way you're using rail for what rail's good at (the long straight bits) and road for what road's good at (the short fiddly bits).

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Speedlink works to a strict timetable, so you always know where your wagon-load is, in theory.

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So long as you're with Speedlink you can switch off the weather forecast.

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And whenever there's dense fog, that's when Speedlink shows up best. Sending your goods any other way would be certifiable motorway madness.

Might have known. It's the money.

You don't have to be a heavy metal company to profit from Speedlink. It's not all coals to Newcastle and steel to Sheffield. What about Taunton Cider to Glasgow?

Taunton were only using two rail wagons every other day and still they found it worth while to build their own rail siding. They say it's saved them 25% of their costs, by cutting out double handling and by improving efficiency over the 400 mile stretch.

Their little cider siding only cost them £20,000 - half the price of a lorry.

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You may however be able to get help from the Government. Under the 1974 Railways Act, grants of up to 60% are available towards the capital costs, including handling plant and machinery.

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How else would you define success in business?

 **Speedlink Distribution**
You're better off siding with us.

THE ARTS

Capuleti/Covent Garden

Rodney Milnes

The Royal Opera might have been tempting fate in reviving Bellini's *Romeo and Juliet* opera, last season's surprise success, so soon: lightning, after all, seldom strikes twice in such quick succession. In the event, although boots and feet are distributed very differently from last time, the evening as a whole proved almost as successful, and in one or two respects a great deal more so.

Last time it was the conductor, Riccardo Muti, who revealed a score far more exciting than most of us expected and, in so doing, attracted attention from Pier Luigi Pizzi's safely routine production. This time it is Michael Schonwandt, making his conducting debut at the Garden, who provides the routine. The nervous energy generated by his predecessor, through the tense little accompaniment figures and careful shaping of Bellini's distinctly morbid lyricism, is almost entirely lacking, and so are the crystal clear orchestral textures: Mr Schonwandt conducts the music as though it were merely pretty (which much of it is), not as though it were dramatic. Sadly, too much of it once again sounds trivial.

But, vocally, all is gain this time round. Althaea Tatiana Troyanos apolosized for a throat infection; its effects were noticeable only in patches of cloudy tone early on. Her mezzo is

more evenly distributed than that of Agnes Baltsa, last season's Romeo: free at the top, powerful at the bottom (with a discreet but effective use of chest register), and with no discernable join in between. She sings most musically and presents a proud, upright hero with an appropriately Byronic profile.

It is heart-warming to report that Katia Ricciarelli, after some unhappy evenings in London, was absolutely on top form as Juliet: indeed, I do not believe she has sung so well here before. Strangely, that has something to do with the top of the voice, not notably by its absence: her luscious tone expanded upwards to glorious effect. But this, of course, is precisely the sort of repertory she should be singing, rather than dotty roles like Aida. Her tone and that of Troyanos blended perfectly. Their exquisite singing in the finale coincided with the moment that Mr Schonwandt started belatedly to discover what the score could yield: the evening ended on a note of triumph.

Keith Lewis's easy, mellifluous Tybalt (the top idiom, free and unctuous), Matthew Best's concerned Laurence and (a confident substitute) Richard Van Allan's implacable Capulet completed a fine cast. Vocally, an evening to remember.



EastEnders' stars Anna Wing (left) and Anita Dobson

Docteur Faustus/Paris Opéra

Max Loppert

Towards the end of February the Paris Opéra gave the world première of *Docteur Faustus*, a first opera by the 42-year-old German-born, Dutch-based composer, Konrad Boehmer. It was the first winner, in 1983, of the Rolf Liebermann Prize (awarded by the Körner Foundation of Hamburg), and this Paris presentation was one of the rewards.

A creation at the Opéra is always an event (if recently less of an unfamiliar one than at either of London's houses). But my guess is that of *Docteur Faustus* will come to count for more than a tiny footnote in the history of a great house. It seemed just one more of the dry, schematic 'operas post-war' periods, just one more of those which were intellectual and structural underpinnings may afford minute examination on paper, but in whose music there is only faint contact with the scent and heat of the theatre.

Boehmer, little known outside the Netherlands, is a product of the Cologne new music scene; for a brief time a Stockhausen adherent, he has, more recently, a 'political' composer and critic. As the New Grove puts it: 'As a journalist and critic he has been both a knowledgeable and logical analyst, and an aggressive and merciless

pamphleteer,' publishing 'sharp attacks on Egk, Stockhausen, Kegel and others from a Communist-Marxist standpoint.'

On a single encounter with the work, it seemed to me that most of the intellectual bite and stimulus implied in this description — and perhaps the reason for the Liebermann award — came in the vivid and powerful libretto that Boehmer had made with the Belgian writer Hugo Claus (it was given here, naturally enough, in French translation). I must append a caution, however, for the score: 'no one would be had for advance parental anything in Paris; and any judgment formed on the delivery of a cast whose three main singers were German, Hungarian and English must inevitably be somewhat shaky.'

The Boehmer-Claus *Faust* owes nothing to Marlowe or Mann, Berlin, Schumann, Gounod or Busoni, and shares only points of plot similarity with Goethe. The intention was to reconstruct the historical Faust, the alchemist and necromancer born at Wurttemberg around 1480; and, by means of this, to construct a new fantasy in which issues of relevance to our own day could be pointed up.

The title figure of *Docteur Faustus* dreams of transmuting

his base material into a human being; with the aid of the monk Trithemius (the Mephistopheles figure, also based on an historical personage), he achieves the birth of a homunculus. In the second act the child has become a revolutionary agitator, invoking the cult of the Virgin Mary against the Church, and Trithemius has him destroyed.

Even the unmentionable has been mentioned: the spectre of advertising stalks Television Centre. And now, *Dallas* is going.

In this moment of supreme danger, like the British Fourth Army on the Marne in 1918, the beleaguered defenders have turned gallantly on their tormentors and launched the counter-attack. The master-strategist, it seems, is Michael Grade, fresh from his laurels in Los Angeles. *They Wogan* is throwing himself into the fray thrice weekly, bravest of the brave. But the secret weapon is a serial called *EastEnders*.

It is not, perhaps, likely to attract a high proportion of *IT* readers, and it is certainly not intended to a small sample conducted in my house on Sunday consisting of one merchant banker, one barrister and one merchant banker's wife. They winced their way politely through half an episode. But that will be water off a duck's back to Michael Grade and producer Julia Smith. At last count, just under 18m people have seen the show; and with ratings like that, top of the BBC1 charts, who needs the plaudits of the intelligentsia?

It is a libretto pregnant with possibilities. The score makes very little of them. It's basic *modus operandi* is all-too-familiar post-Bergian, with voice parts in angular, wide-ranging movement from speech to song and orchestral textures violent, unforthcoming and grey. In Act 1, before achieving his creation, *Faust* is taken on a journey through time and space to four different historical eras. This opens the way for some pastiche (of Renaissance motets, punk-rock, Tibetan chants) to vary the range and mood; but as each episode goes on too long, relief soon turns to weariness. Each act, indeed, is of quite unrealistic length, given the limitations of the musical language. At certain moments one felt a glimmering of theatrical animus, but it ebbed away quite soon afterwards.

The production, shared by the Netherlands Opera and due in Amsterdam later this year, by Charles Hamilton, is a Reed's brilliant sticking

and adaptable basic set, a construction of spiral staircase, is fronted by a huge, mobile, transparent, skull. At this third performance in the run the actual stage management was wretchedly noisy, yet one could see how imaginatively produced and designer had sought and found openings for fluid, fast-moving spectacle. Janos Kukla conducted; Heinz-Jürgen Demitz (baritone), Fausti, Josef Denz (bass, tritheimus), and Peter Jaffé (high tenor, homunculus) led a valiant cast in which particular sharp smaller impressions were left by Michel Sénéchal (what clear, pure French!) and Lucia Scapacci. The Opera audience expressed impatience and disapproval in time-honoured Opera fashion.

Having now watched five episodes, I have to say, with as much superciliousness as I can muster, that I like *EastEnders*. Indeed, I might be getting hooked, and not only because I fancy Anita Dobson as the putative wife Angie, somewhat over-acted.

Television/Godfrey Hodgson

Taking aim at the snipers

Cannon to right of them, cannon to left of them: like the Light Brigade at Balaclava, the mandarins of the BBC are stoned at with shot and shell. Their centre fails back, their right is in retreat, so — like Marshal Foch — 'excellent situation' — they attack.

They have been compelled to ask for the £55 licence fee, and there is a serious question whether they will get it. If they don't, it will mean more pressure on the quality of programming; a steadily-widening differential between already shabby-gentle BBC salaries and those in the commercial sector; more co-productions; and declining prospects of maintaining the superb standards that are what attracted them to the BBC in the first place.

Worse, it is not only a question of money: it is a question of love. More so, the BBC is precarious. For the first time in 80 years, the corporation can no longer count on virtually automatic support from a powerful lobby.

The writing is being done by a team balanced carefully to include veteran screen-smiths from *Z Cars* and the passing of love. More so, the BBC is precarious. For the first time in 80 years, the corporation can no longer count on virtually automatic support from a powerful lobby.

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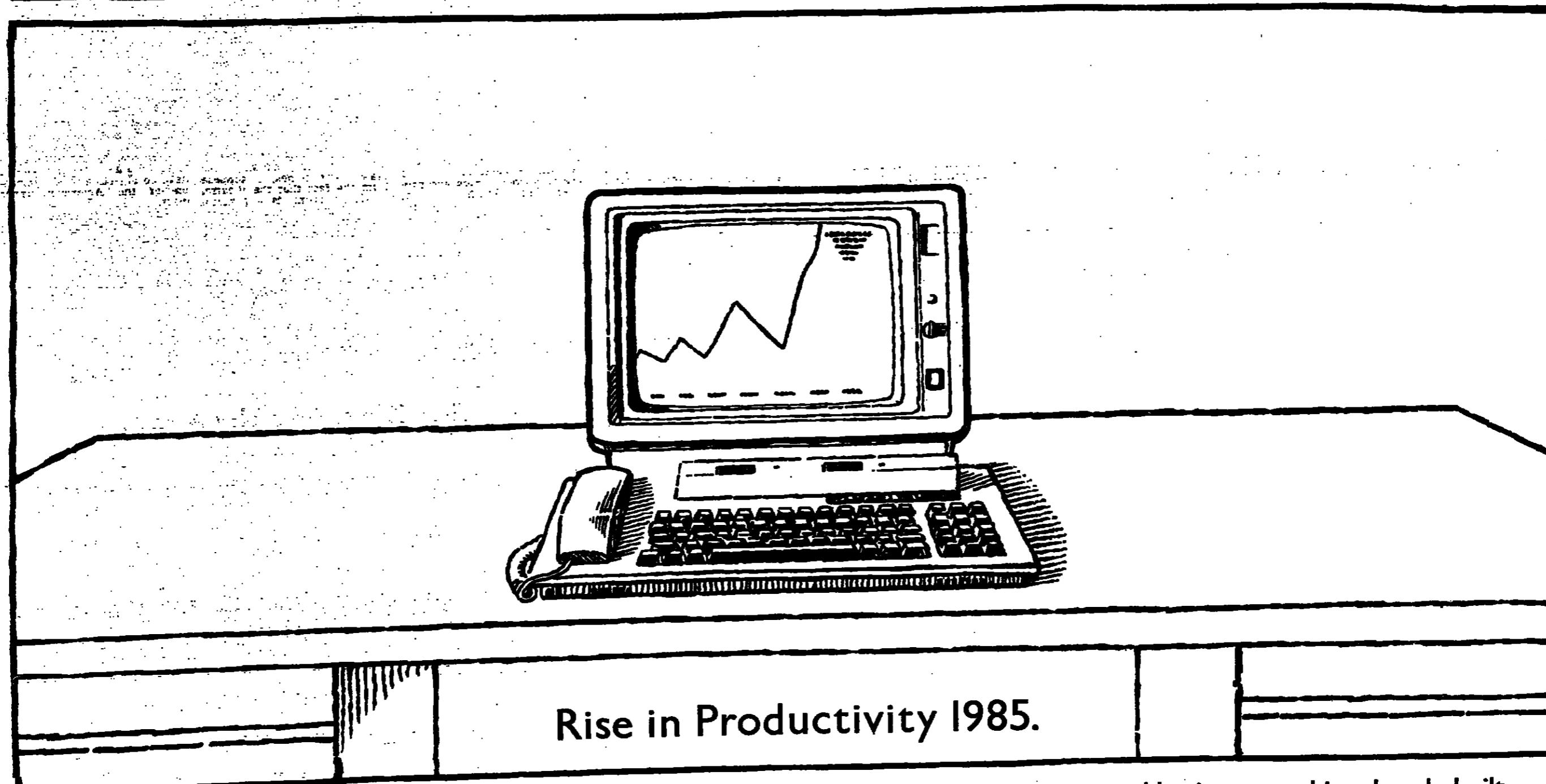
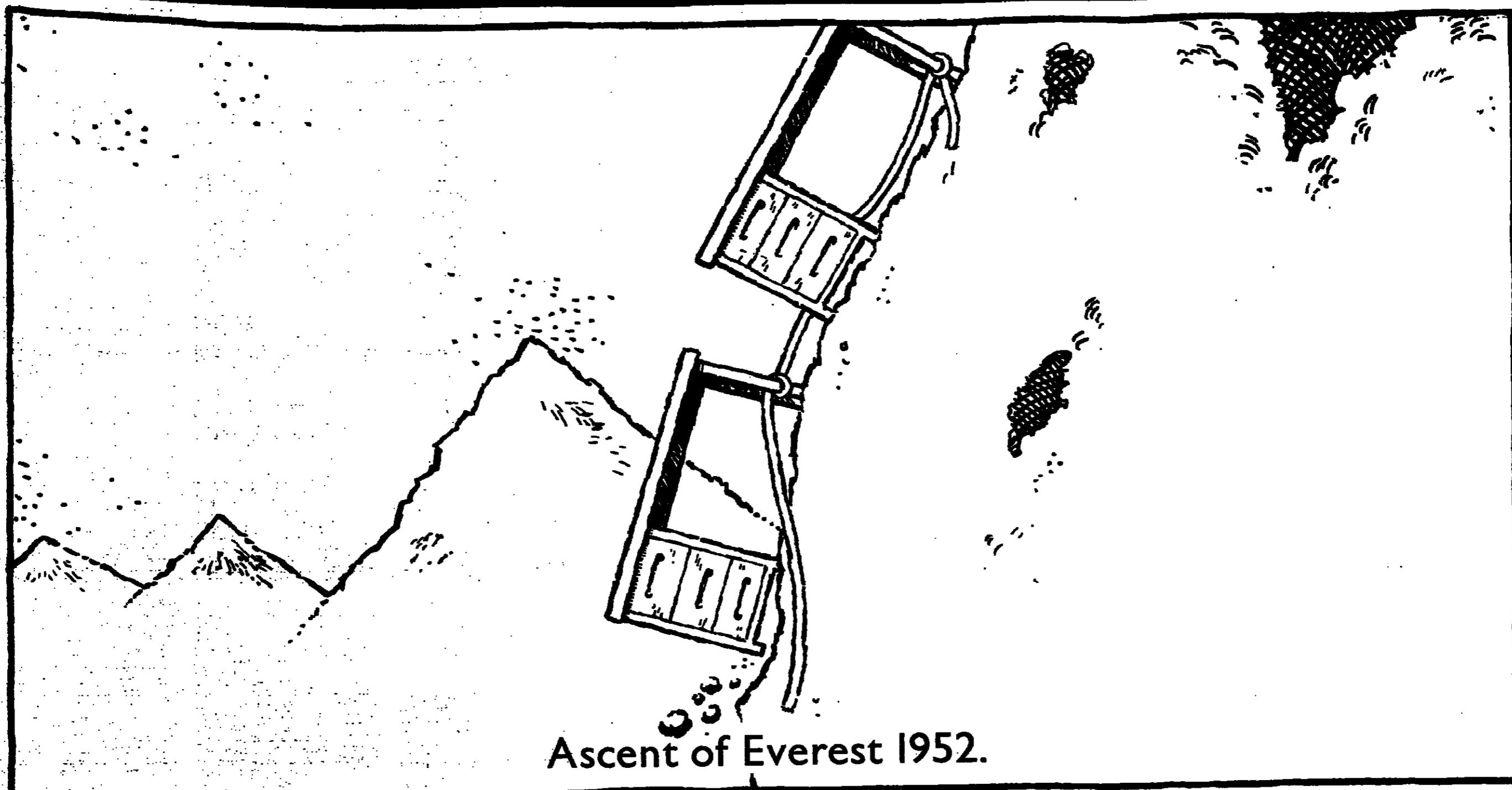
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Wednesday March 6 1985

Controlling defence costs

THE RECENT disclosures concerning delays and cost escalations in the Nimrod early warning aircraft have lessons for the Government for parliament and for the public.

The all-British aircraft project was begun in 1977 as an alternative to the American Awacs (airborne warning and control system) then being negotiated as a common purchase by Britain's European allies in Nato. Like the Awacs aircraft, Nimrod was intended to give radar coverage of the new breed of low flying, fast and potentially devastating Soviet fighter-bombers.

The first Nimrod should have been delivered by early 1986 with the second by 1987 and the third fully operational last December. Instead, the first aircraft has only just reached the Royal Air Force, which finds the performance of its advanced radar system far from satisfactory. The squadron will not see service for at least two more years, and even then it will probably not do all the RAF originally required of it.

As for costs, the original £306m has escalated to £816m spent so far, with at least £200m more committed and probably a further £200m needed for the full operational British side in the original Awacs deal.

At £300m—and Awacs is now in service.

The reasons why Nimrod is so far off course are disputed.

The original decision to plump for an all-British aircraft which would incorporate the most advanced radar technology in retrospect looks ill-advised.

The RAF preferred Awacs but British Aerospace had sold the Government some spare Comet airframes, while Marconi (now GEC Avionics) was developing a new radar.

At a critical time in 1977, the negotiations on the Nato Awacs were delayed, allowing pressure of industrial and political pressures to win the day in favour of the British solution.

Government officials now say

that Marconi's problems in developing the new radar should have been predicted: after all, it took Westinghouse nearly 10 years to produce a rather less complex system for Awacs.

The company refutes responsibility, saying the MoD failed to give it proper specifications early enough and then starved it of development funds at a crucial time. It seems to be accepted that there were failures of management on both sides, particularly the lack of proper controls at high enough levels in both company and the MoD.

Mr Michael Heseltine, the Defence Secretary, whose

equipment budget amounts to £300m a year, has said that the only way he discovered the extent of the delays and cost overruns. His new policies towards the defence industries are designed to encourage competition and the use of fixed price rather than open-ended defence contracts.

One of the lessons of Nimrod relates to the management of complex defence projects and the need for better liaison between Ministry and customer. It is desirable that contracts of this kind should be placed on a risk-sharing basis. There is a strong case for considering collaboration within Europe, both to widen the customer base and to secure economies of scale.

Dilemma

Yet the central dilemma is the case for buying British—or for that matter European—when there are proven products available from the U.S. How important is it for strategic reasons to have a British (or European) alternative supplier to the major equipment? No one would suggest that Europe should seek to duplicate the U.S. defence industry, but the criteria for making the necessary choices are far from clear. Some argue that the commercial spin-off from the advanced military technologies justified buying British in certain cases. But can this spin-off be quantified and what have been the gains to civilian industry from past defence projects?

Some of these problems arise in non-defence fields, such as the nuclear and civil aircraft industries, where large investments in advanced technology are being considered. An important criterion would be for decisions of this kind to be subjected to greater independent scrutiny, so that the strategic, industrial and political factors and the interests of the taxpayer—could be examined objectively and in

The House of Commons defence committee is doing an honourable job in trying to get the facts about defence spending out of the ministry and it is proving a formidable task.

The MoD must be persuaded that if it is to continue spending huge sums on defence equipment it has to be more accountable to the taxpayers.

For Nimrod is not a one-off problem. There are still plenty of defence projects in the pipeline, from the proposed European fighter aircraft to smart missiles; unless the closest watch is kept mistakes of the Nimrod variety could still be made.

Mr Michael Heseltine, the Defence Secretary, whose

A cure for the steel industry

THE STEEL industry of the European Community has been in intensive care for eight years. It has undergone amputations to help it to adapt to lessening demand for its products. Yet the intention to discharge the patient as fit at the end of this year will not be fulfilled. That is the depressing result of a regime of production quotas, minimum prices and import controls intended to bring the industry to a state where it can compete with national subsidies from the start of 1986.

That regime has been backed since 1982 by the full authority of the European Coal and Steel Community which dispensed the considerable powers available to it to shelter the steel makers from competition both within the community and from without. In return, under the Davignon Plan (named after the community's Commissioner for industry who stepped down at the end of last year), the industry undertook a stringent programme of capacity cuts.

Too optimistic

Though some countries, especially Italy, have lagged, the programme has progressed pretty well as intended. The commission wished 26.8m tonnes of annual rolled capacity to be removed from the 103.6m tonnes installed in 1980. By the end of 1984 21.8m tonnes had actually gone. Plans have been announced which will bring the tally to 26m tonnes.

The sad fact, however, is that the initial target was based on too optimistic an assessment of demand. Suggestions showed that another 20 per cent ought to be sliced off the capacities still in existence once the Davignon cuts have been fully implemented.

It always was doubtful whether planned rationalisation in the form of a cartel supervised and sponsored in this instance by a governmental authority was going to work. The picture now revealed greatly reinforces the case for allowing the pressure of market forces to compel the steel industry to complete its restructuring.

THE FRENCH nuclear strike force, for 25 years the symbol and guarantee of France's independent place in the world, is facing its most critical period of reckoning since the explosion in the Sahara of the first tricolour A bomb in February 1960.

Now the Socialist government, presiding over the world's third biggest atomic armament, deals with a series of dilemmas over the future role of the *force de frappe* (or dissuasion as it is now more diplomatically called) will be the object of scrutiny not only in Washington and Moscow.

With the UK and France both aware that their small nuclear forces are likely to be brought in as bargaining chips in disarmament negotiations between the superpowers, Britain, too, will be turning closer attention to the French experience of independent deterrence.

Unlike Britain's, the French nuclear deterrent has been built up almost completely independently of the U.S., with American opposition to its development during the 1950s and the 1960s hardening France's go-it-alone spirit.

Since France's departure from the integrated command of the Fifth Republic, when he returned to power in 1982, admitted that the nuclear force would probably need 25 years to reach full potential.

France will soon be deploying this year its new 4,000-plus km multiple warhead M4 missile, carried on the latest nuclear submarine *Inflexible*, scheduled to be launched next month, and extended later to the rest of the submarine fleet designed specifically to combat anti-missile defences already in place around Moscow.

The Defence Ministry claims that whatever the present and prospective advances in missile defence the M4, taking into account progressive refinements in its range, accuracy and penetration ability, will remain credible for the rest of the century.

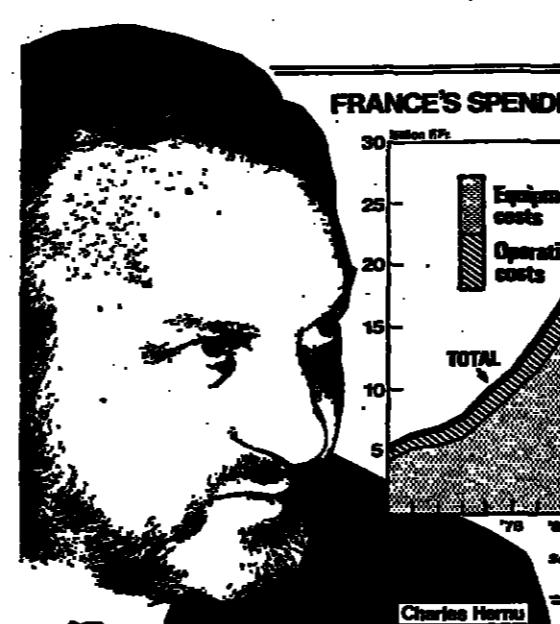
Nonetheless, French unease has risen in recent months along with the apparent strengthening of the Reagan administration's commitment to the project.

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The U.S. refusal to supply

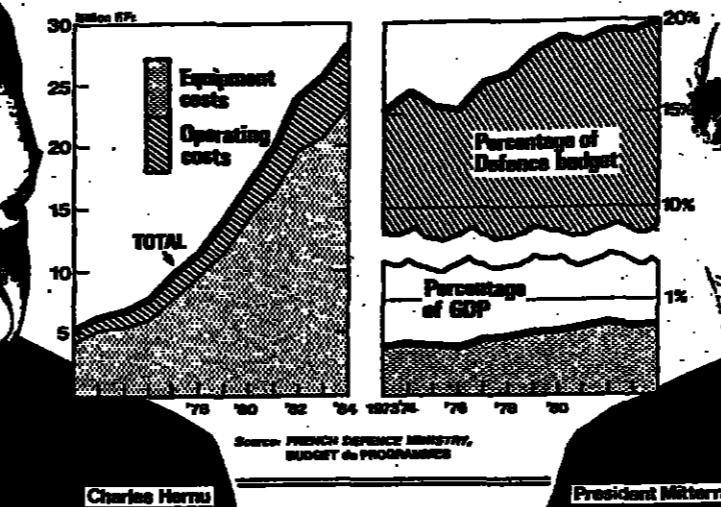
France with nuclear materials

and know-how during the 1950s and 1960s—which has left a residue of continuing suspicion between Paris and Washington over exchanges of sensitive technology—is now generally regarded in a per-



By David Marsh in Paris

FRANCE'S SPENDING ON THE NUCLEAR STRIKE FORCE



Source: PRESTON DEFENCE MINISTRY, BUDGET & PROGRAMMES



Charles Hernu

President Mitterrand

could, however, grow as the cost, range and number presently around 200 (each of the power of 100kton) that destroyed aircraft and missile-borne tactical weapons increases in coming years, as planned under current defence programmes.

M. Hernu has recently "pre-strategised." He has tried to maintain that their mode of operation—to serve as a last-resort warning to advancing Soviet forces of imminent firing of France's anti-city strategic missiles—is unchanged from that laid down by General de Gaulle.

In fact a growing number of French officials both among politicians and in the armed forces, point out that the tactical armoury is already more than sufficiently powerful to fulfil its "shot across the bows" role.

One further nuclear dilemma is whether, to cut costs and boost efficiency, France could usefully collaborate with Britain over nuclear arms without giving up its cherished independence within Nato.

Senior French nuclear officials admit that France would like to gain access to British secrets over dampening the noise of nuclear submarines.

The idea of exchanges of nuclear submarine technology came up last year in talks on naval collaboration between British and French officials, but any deal would be very difficult to achieve politically.

Similarly, French officials in 1982 made overtures to Britain—one senior Aerospatiale executive even brought up the matter directly with Mrs Margaret Thatcher—or the planned improved M5 version) in preference to Trident.

The matter was never pursued seriously. With several other co-operation proposals being pushed by the French, including the possibility of joint satellites for submarine communications, the last word, however, has not been heard over Franco-British nuclear collaboration.

And the idea could surface with force if a British Government one day decides to cancel the Trident project.

General during 1951 to 1958. Looking back, he says atomic weapons status continues to serve the Gaullist purpose of marking out (and protecting) France from non-nuclear Germany.

The only doubts are shown by M Francis Perrin, for long one of France's foremost atomic physicists. He played second string to M Guillaumat during the 1950s as the CEA's High Commissioner in charge of the CEA's scientific activities.

"It was not the French who invented the bomb," says Gen Alphonse Buchet, the wartime paratrooper who headed the CEA's first military department, set up secretly on December 29, 1954.

His experience of nuclear matters at the time was limited to an American film on the Hiroshima and Nagasaki bombings. "They took

base defensive system heralded by President Reagan's "Star Wars" initiative could significantly increase the cost of modernising the *force de dissuasion* at a time when France's public spending is facing an unparalleled post-war squeeze.

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In view of the likelihood that the initial spark for any major East-West conflict would come from a Soviet conventional advance in West Germany, another question mark over the future role of the French force has been raised by the growing importance of its shorter-range tactical nuclear weapons.

The scope of operation of the deterrent, which under General de Gaulle's doctrine served purely to defend the "national sanctuary," has already been enlarged in official statements in recent years to encompass France's "vital interests" abroad—which implicitly includes West Germany.

Despite pressure from some German politicians for France to spell out in more detail what circumstances its German partners could be used, France is likely to try to remain ambiguous over whether—and how far—its nuclear umbrella really extends east of the Rhine. This is both because it believes that uncertainty heightens the value of deterrence and also, equally pressingly, to avoid any unfavourable political repercussions.

Pressure for more clarity

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HOW THE FRENCH DID IT THEIR WAY

live light.

"The U.S. underestimated France's capability to solve nuclear problems. They thought our engineers were not clever enough, industry was incapable, and the country didn't have enough money after the war," said M Georges Besse, former chairman of metal group Pechiney, and now chairman of Renault. He played a leading role in setting up, from the late 1950s, France's own military uranium enrichment plant at Pierrelatte, which became operational in 1967. Last he went on to head the CEA's nuclear fuel services group Cogema.

Even after France entered

the nuclear arms club in 1960, continuing opposition from the U.S. above all from Admiral Hyman Rickover, the father of the American nuclear submarine programme, prevented collaboration on submarine propulsion.

"Rickover and Westinghouse, the U.S. group carrying out submarine reactor work thought that, without U.S. help, France would be unable to do anything," said M Jacques Chauvelier, the present head of the CEA's military applications division, who died in 1982 and 1984 was responsible for building France's own prototype pressurised water submarine reactor.

With French possession of nuclear arms now one of the few areas of "government policy" which commands a national consensus, the sceptics which after the war assailed some U.S. scientists active in the Manhattan Project do not greatly trouble French concern.

"It was not the French who invented the bomb," says Gen Alphonse Buchet, the wartime paratrooper who headed the CEA's first military department, set up secretly on December 29, 1954.

His move to the City as chairman of stockbrokers Vickers da Costa might have seemed like a semi-retirement posting, but he remarks on "a much more exciting and unusual five years than I thought when I came here in 1980."

According to chairman and prospective shareholder, Lord Hodges, Washington DC's oldest, the National Bank and deputy secretary at the Commerce Department during the Carter administration, was brought in to head NBW, which is Washington's second largest bank with assets of just over \$1bn.

Last week it was announced that he is a member of a consortium of investors—including a yet unnamed British pension fund, and led by Peter Del Col and Roy B Simpson, of the New York investment concern, Colson—which has agreed to buy the miners' holding for about \$70m.

The sharks are talking about are those acquisitive financial institutions poised to move into the district to buy up local banks in anticipation of the day when Washington becomes part of a larger regional banking system.

At present, Washington's banks can only do business within the surrounding square miles. But later this year, Virginia and Maryland, Virginia and Washington are all expected to pass laws allowing banks to operate across their state and district borders.

Hodges' quiet confidence that NBW will not become a victim of the predators is in part due to the fact that the bank is, he claims, the largest completely uninsured commercial bank in the U.S.

State, at 36 one of the youngest ever Steddy members, with his younger brother Roger. The firm, based in the West Midlands heartlands of small business enterprise, was launched in 1982 by their father and partners. It makes tyre remoulds and batteries, and sells exhaust systems.

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Anzus in disarray



A serious case of nuclear allergy

By Robert O'Neill

FOR THE greater part of the life of the Atlantic Alliance, it has been in some kind of internal dispute or disorder. The Anzus alliance, only three years younger, has been spared such tumult. Even Mr Gough Whitlam's new broom, when he led Australia's first Labor Government in 23 years into office in 1972, caused only a brief flutter in Washington.

Yet now, following the New Zealand Government's ban on nuclear-armed and propelled warships entering its ports, serious concerns have arisen that Anzus may be terminally afflicted.

Three questions arise: why did the Lange Government adopt this policy; why does it matter; and what can be done about it? On the first, we must look to a conference of several causes to explain the change. It has nothing to do with neutralism, non-alignment or pro-Sovietism.

New Zealanders see themselves as part of the West in political, economic, social and cultural terms. Rather we must look more to the remoteness of New Zealand from troubled regions and the ease with which ideas can flow in from elsewhere in the West.

Since the U.S. Australian and New Zealand withdrawal from the Vietnam war, it has been difficult to interest New Zealanders in the proposition that their country faced a direct threat to its security. It did not have, like Australia, a possible problem of its doorstep as relations with Indonesia and seems protected by Australia against anything unpleasant coming out of South-east Asia or the Indian Ocean.

The Western nuclear allergy of 1981-82 quickly spread to the South Pacific and, in the more hospitable political and strategic circumstances there, took root and flourished in 1983-84. There was little of the rallying effect

centrist Prime Minister, and his party's strong left-wing, supported on this issue by the new Nuclear Disarmament Party.

The wider implications, as perceived by Mr Lange, are relevant to Alliance relations in the Pacific and East Asia. The strength of the U.S. deterrent posture in the Pacific rests essentially on sea and air power, and for its continued effectiveness the U.S. needs access to naval and air bases in Japan and the Philippines. The anti-nuclear opponents of Mr Yasuhiro Nakasone are taking a keen interest in the New Zealand affair.

The U.S. is concerned that consequences could flow which would torpedo the delicate arrangements whereby U.S. naval vessels, widely thought to be nuclear-armed, could use Japanese ports.

There has long been public concern in the Philippines about U.S. use of Clark airfield and the Subic Bay naval base. In the present state of Philippines politics, the U.S. is not anxious to see any further difficulties raised there.

Similar American concerns regarding the way in which European allies, particularly Belgium, the Netherlands, Denmark and Greece, approach their obligations are too obvious to require comment. Unintentionally, Mr Lange has offered to the Reagan Administration a challenge with global implications.

The most difficult question is

what to do about it. The U.S. cannot be expected to ignore the problem. Equally it has to ask whether proposed remedies might not make the situation worse. Again the implications are serious: a major dispute in handling New Zealand can fuel anti-American backlash, not only in New Zealand and Australia but also in Japan and Europe. There are already several Third World states cheering on the side-lines for New Zealand.

Direct American economic retaliation is obviously likely to prove counter-productive politically. The most direct means for administering discipline is through reduction of existing defence connections. The problem with this approach is that in the first place it diminishes what American allies see as enhanced, namely a strong New Zealand regional defence capability. Furthermore, the Lange Government may choose simply to shrug off such pressures as irrelevant. More scope for pressure is offered by the Congressional battle over U.S. imports, but again a counter-productive backlash in New Zealand and elsewhere may result from any measures which really hurt.

Rather American strategy in this episode should be designed for the long term, through firm persuasion rather than sharp punishment. In this approach, the Reagan Administration seems likely to receive support and co-operation from Australia and Britain. Mr Lange and his party are not about to change their minds tomorrow, but in the next two years they must face the voters. The key actors in the debate there will be middle-of-the-road New Zealanders. They are the people that New Zealand's allies must bear in mind as they plan their moves in the intervening years.

The author is director of the International Institute for Strategic Studies, London.

Letters to the Editor

The outlook for Europe

From Mr R. Rose

Sir.—M. Riboud's concern for Europe (February 27) strikes me as misplaced. His description of European fatalism and technological incompetence bears no relation to the actual situation and his fears over levels of investment and control of inflation are unfounded. As an investment manager, I interview the top management of some 100 major European companies each year and never have I encountered the fatalistic attitude towards technological competitiveness that M. Riboud considers to be so rampant. There are dozens of companies in Europe leading the world in their fields of technology and if they are being treated with indifference by U.S. laboratories it is at the peril of the latter.

Whether in Germany, France, Italy or Finland, it is not difficult to find companies taking on world competition with confidence and winning the battle. Managements exude dynamism and leave no room to participate in their business as an investor. With the greatest of respect, might I suggest M. Riboud spends just 10 minutes speaking to the management of Olivetti, ASEA or Schering and then tell me if he finds management wallowing in a pit of fatalism about their ability to compete with the U.S. or Japan. If I may quote Mr de Benedetti on his strategy for Olivetti, "In our business there is no future in becoming a second, third, or fourth-rank company. Either you win or die, we will win." Does this sound like the frightened Europe of M. Riboud?

I find it hard to accept that U.S. companies are as blighted by European competition as M. Riboud would have us believe. A company that symbolises America, Coca Cola, has had to turn to Sweden for its plant, Pilk, to find the technology capable of producing plastic replacements for its aluminium can. The U.S. motor industry has also turned to Sweden to find robot (ASEA) and bearing (SKF) technologies because none better can be found. Clearly, the eyes of these companies have not been fixed on only the U.S. and Japan.

It is easy to supply other

examples of world technological leadership by European companies. One van der Grinten of the Netherlands, leads in computerised copying equipment for design engineering, just one German company, Schering, leads the world in three fields: "soft" detergents, hormonal contraception and sugar beet pesticides. Siemens leads in nuclear plant technology and laser printing and so the list could go on. I would like to finish by pointing out that France also has its share of progressive lens technology. French cement companies have taken large shares of the North American market with their superior production techniques. Companies such as TEC and CSN lead in their areas of defence technology.

These examples are the tip of the iceberg but they should be enough to show that there is no reason to be fatalistic about Europe's contribution to scientific and technological advances. M. Riboud's broader pessimism over Europe's economic outlook is also exaggerated. It should be pointed out that his first condition for economic growth, inflation, is being more successfully tackled in Europe than anywhere else in the world. His concern over the second condition for growth, investment, is also excessive, for the figures he quotes for Europe include public sector investment, while the U.S. figure is for private sector investment only. During the period 1973 to 1983, private business investment in Germany, for example, increased 20.3 per cent against the 2 per cent increase quoted by M. Riboud. Although I would agree that in the early 1970s European investment was too low, it has picked up sharply since 1976 and is now running on levels similar to those of the U.S.

I remain certain that the outlook for Europe's economies and companies is very positive and am convinced that few, if any, European managements possess the fatalism referred to by M. Riboud. Morale in Europe is high and I hope articles such as M. Riboud's do nothing to dent it.

Robert Rose
90 Bishop's Road, SW6.

The early-leaver problem

From the President, Society of Pension Consultants

Sir.—I was disappointed by Eric Short's comments (February 28) on the report recently issued by the Institute and Faculty of Actuaries. This report was confined to warning of a potential problem being created by Parliament. The so-called "poor treatment" of the early leaver by pension schemes arises because of the short-sightedness of Parliament in imposing on them a benefit that would prove uneconomical in inflationary conditions.

There is no response over the calculation of transfer values in relation to the Social Security Bill. The Bill specifically provides, as Eric Short points out later in his article, that transfer values will represent the discounted value of the deferred pension. The object of the report now issued is to

point out that, given that concept, transfer values will not match the expectation being created in the minds of the public.

It is quite untrue to say that actuaries use optimistic assumptions when calculating transfers out and pessimistic assumptions when calculating benefits to be granted in return for receiving a transfer value. I have never known of actuarial assumptions being jugged in order to make a profit out of an early leaver. The failure of a benefit granted in respect of a transfer value to meet expectations stems, when financial neutrality is the rule, from exactly the same source as the inability of pension benefits to match the expectations had the individual stayed with his employer.

Brian Cottrell
Lodge House, Lodge Circus, EC4

World trade in textiles

From the Managing Director, Central Confederation of Textile Industries in the Federal Republic of Germany

Sir.—I read Mr Martin Wolf's letter (February 26) with great interest and would welcome the opportunity of making some remarks on it.

While I do not dispute that, from a totally abstract and purely theoretical point of view, quota rents in some supplier countries can conceivably raise prices that can be charged by competing producers elsewhere, practically all the empirical evidence available shows that the often-alleged price-raising effect of the Multi Fibre Arrangement is grossly exaggerated. Prices of clothing products have risen less quickly than the general retail price index. According to Eurostat, the general index (1975=100) was 227.5 in 1983 and that for clothing was merely 206.4. The problem of quota rents arises in so very few countries that the purported umbrella under which other suppliers can raise their prices is, in reality, nonexistent. Due to the widespread under-utilisation of quotas, cheap competition from other countries (including the industrialised countries and the second and third generation suppliers among themselves) is not constrained at all in order to make such alleged price increases possible.

As far as Hong Kong is concerned and the rather bitterly formulated reproach by Mr Wolf that, in spite of its ostensibly liberal trade policies it is still—and hence unjustly—being subjected to import quotas I must point out that Mr Wolf has forgotten to take due account of the extremely close economic ties between Hong Kong and the surrounding countries, first and foremost China. It is no secret that Hong Kong has been (and will certainly vigorously continue) making the best possible use (be it cheap imports, be it outward processing, etc) of its geographical proximity to China. As a state-trading coun-

try, China can well afford to subordinate price calculations aspects to higher-ranging political priorities such as promotion of foreign exchange for the financing of ambitious industrialisation plans in other sectors. If one adds the imports of "subsidised" pre-materials from the surrounding countries, it is quite apparent that Hong Kong has an enormous head start in textile trade. Hong Kong already has the largest quota allocations and the MFA has in no way changed its position as the by far most important clothing producer in the world.

In spite of the MFA, the effects of the imports from low-cost countries on the EEC textile sector have already been devastating (these imports having been one of the key factors that forced an adjustment to capital-intensive production processes). Any further liberalisation will thus most certainly require more sacrifices from the EEC textile sector.

I would also like to comment on Mr Wolf's suggestion of a rise in the EEC's external tariff rate as a substitute for quantitative restrictions. I am afraid that such an idea, although of some theoretical interest because of its apparent neatness, would not be of any great practical use. The tariff rise would have to be very substantial in order to adequately compensate for the manifold current distortions to competition in world textile trade. Protection in world textile trade, probably would also arise from the fact that these tariffs would be vis-à-vis other industrialised countries. They would, moreover, probably wipe out the guaranteed market access that the really poor developing countries currently enjoy and unduly further favour the already highly competitive "superior" countries.

Under the present circumstances, a system similar to the MFA seems to be the only practicable and sensible solution. Dr Konrad Neumöller of the Schumann Kai 87.

Change is inexorable

From Mr A. Just

Sir.—It seems that this incalculable damaging miners' strike was destined to happen. As though fate dictated that we should go through a hyper slow-motion national blood letting. But no, we must not believe it was unavoidable.

In all the public statements I have heard one side has kept repeating through the mouth of a hectoring rhetorician "save pits, jobs and communities!" The other has repeatedly insisted that management must have the right to manage. I have heard little public indication that the NCB fully acknowledges the reality of mining communities' concern for their future beyond a lavishly generous willingness to buy back their jobs or offer similar work elsewhere.

Structural change in society is an inexorable process but if social cohesion and harmony are to be preserved it behoves those with great power over the destinies of whole communities to impose their will in an enlightened, fully responsible and,

Alec Just

22, King George Avenue, Bushey, Herts, Herts.



Very much to the point

From the Head of Information, Department of Energy

Sir.—Robin Pauley (Lombard, February 28) states that the Department of Energy has stockpiled enough ball-point pens to last 15 years.

It may be a good story but

Commercial buying power

From the Director-General, Food Manufacturers' Federation

Sir.—This Federation shares Sir Leslie Porter's belief (March 4) that the prime objective of the food industry as a whole is to work in a unified way in the interests of our customers, the consumers.

For that very reason the federation is anxious that genuine worries among its members should not be brought into the open. These worries are mainly about the potential for unfair trading which concentration in grocery retailing can give rise to. We believe that they can best be resolved by our two links in the food chain operating harmoniously.

Sir Leslie is of course entirely right in saying that the 1981 Monopolies and Mergers Commission report on discounts to retailers did state that the prevailing conditions at the time did not operate against the public interest but that same report was sufficiently con-

cerned about the pace of concentration and the potential risk to the public interest to insist on a close watch over mergers in retailing and whole selling.

The market share figures used by the M and MC mostly relate to 1978. Since then there has been a substantial growth in the market shares and by the major multiples, and we therefore welcomed the decision of the Director-General of Fair Trading to update the figures and hear evidence in confidence from manufacturers about any trading problems they may be experiencing.

Our belief is that the overall situation is not as healthy as it could be. We very much hope our colleagues in retailing will agree that it is in everyone's interest, theirs, ours and the consumers', to promote fair trading throughout the "food chain."

(Sir) Jeremy Moore,
6, Catherine Street, WC2

Altogether jarring habits

From Mr P. Merrill

Sir.—I awaited with interest the response to Mr Connold's view (February 26) on the beer glass. Mr Devens (March 1) has presented the view of the international market but does not

apparently have access to the real reasons behind this truly British subculture.

Has he taken his beer in Handsworth, Holbeck or Hull (the former being important districts of larger conurbations) then he would understand the importance of taking his beer from a straight glass. It is both safer and more hygienic. How frequently beer is served in a jug which is chipped; whereas the straight glass must be discarded immediately when damaged. The risk of damage to the vital drinking organs is considerable when using a "chipped jug." Far more important however is the purity of taste and flavour achieved when applying the tongue and lips to the "thin glass."

On the other hand, had he taken ale with Broughton Park, Bedford or Bath he would understand the importance of a handle to "hang on to." On entering the second gallon of

consumption the security of the handle prevents the glass "slipping from the grasp" should the grip ever weaken. (The glass is of course held correctly without use of the handle.) A second advantage is that the glass can be safely tucked under the arm (when held in the correct manner) so as to prevent unnecessary splattering during periods of over-crowding of the bar.

Has he perhaps most important of all, both Mr Connold and Mr Devens should recognise that they are being asked to choose their weapons when being offered their choice of glass. Should matters in their chosen hostelry become difficult or eventually out of hand then they may well need to choose between defending themselves with the jagged thin glass with which one may draw blood from one's opponent or alternatively use the heavier jug with which the opponent may be rendered unconscious.

Perhaps problems of this nature do not arise in the soft south.

Peter Merrill,
Hope Cottage, Macclesfield Rd., Prestbury, Cheshire.

The constant imperialists

From Mr G. Dauris

Sir.—I find it difficult to reconcile Sir Thomas Bayley's review (February 28) that the Russian leaders consider expansion rationally with his suggestion that they are paranoid about external threats.

Since about 1300 Muscovy has extended its territory continually by conquest and annexation. Although there have been occasional and temporary reverses of that expansion, throughout most of the intervening seven centuries the Muscovite empire has been at

its greatest extent to date. That its neighbours have so often felt severely threatened is hardly surprising and could help to explain why the empire has been attacked from time to time.

Considering the Russians' propensity to aggression, right up to that into Afghanistan, I suspect that the attribution of paranoia is just a Freudian excuse for rapacity.

Colin J. Dauris,
Goodalls,
Middle Street,
Nazeing, Essex.

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Wednesday March 6 1985

JAPAN'S FINANCE MINISTRY DOES ABOUT-TURN ON POLICY

Offshore banking idea endorsed

BY JUREK MARTIN IN TOKYO

THE JAPANESE Ministry of Finance (MoF), reversing its policy of recent years, has publicly endorsed the creation of an offshore banking centre in Tokyo. That would allow foreign financial institutions to operate on Japanese soil without being bound by national exchange of monetary controls.

The MoF's change of heart was made clear yesterday by Mr Toyoyuki Gyohten, director general of its international finance bureau, who said: "If Tokyo is going to emerge as a major international market, then it should have the main facilities available in other important markets."

Mr Gyohten was speaking after the publication of the recommendations of the Foreign Exchange Council, a special committee formed last year to study further means of internationalising the yen.

The Council, under Mr Yoshihiro Inayama, head of the Keidanren or industry confederation, has called for an "intensive study" of proposals to establish an offshore facility. That, it argued, was necessary if Tokyo was to become a genuine international financial centre as well as to "increase the efficiency of Japanese businesses in raising and managing their funds."

An offshore centre in Tokyo has been a subject of debate in Japan for several years. It has always had its supporters within the MoF, al-

though they have never been in a majority, but has met strong opposition from the Bank of Japan - which, as the country's central bank, has argued that offshore activities would make implementing monetary policies more difficult.

Mr Yusuke Kashiwagi, chairman of the Bank of Tokyo, has been appointed to head the subcommittee that will make the study of the proposed centre. The subcommittee - set up as an offshoot of the Foreign Exchange Council - will receive the co-operation of MoF.

The MoF appears to favour a centre run along the lines of the New York international banking facility rather than the more integrated model of the City of London.

Nakasone weakened, Page 3

France to issue 'smart' bank card

By David Marsh in Paris

FRANCE yesterday took the first concrete steps towards a sophisticated nationwide cashless retailing network with the announcement of a plan by the country's leading banks to issue three million "smart" electronic payment cards by the end of next year.

The programme, involving initial investment of FFr 200m (£19.4m) is of crucial importance to French efforts to export electronic banking and payments technology based on the "smart card".

That is a plastic credit card containing a single-chip micro-computer that can store and process data. Its applications range from financial transactions to verifying individual identity.

French companies developing the "smart card", led by the nationalised computer group Bull, are facing a fierce battle over marketing the card on the key U.S. market and in Europe. Casto, the Japanese electronics company, is mounting strong efforts to sell a rival product.

Yesterday's announcement was made after two years of discussions among the banks, including all the main commercial institutions as well as the co-operative and savings banks and the Post Office network, about harmonising their approaches to payment systems.

The accord effectively unifies the banks' foreign banking payments policies by allowing collaboration with the Visa and Mastercard international credit card networks, to which the banks were previously allied on an exclusive basis.

Details of the plan to introduce 3m cards in the Brittany, Calais, Lyons and Riviera regions have yet to be completed.

Those include the crucial questions of price and quantities of cards to be ordered from the companies involved, including Bull, Philips and possibly Thomson and other electronics groups.

M Raoul Bellanger, director of the banks' consortium supervising the programme, said that in the next month or two firm orders were likely to be placed for the cards, which make up about half of the initial FFr 200m investment.

The rest is represented by spending on electronics shop terminals and on the less sophisticated "authenticators" that read the personal code contained in the chip to verify a customer's transaction. The banks want to develop a new generation of payment registers that can handle cash, cheques and cards.

The second stage of the overall investment, scheduled to spread 10m to 12m "smart cards" around the whole of the country by end-1988, is put at FFr 1bn.

The banks also want to press the French telecommunications authority (DGT) to lower the cost of telephone links connecting bank computers and the "smart card" system.

In addition, agreement has still to be reached with the retail trade on tariffs for "smart card" payments which some shopkeepers groups have denounced as being set by a "cartel".

Ford unions 'seek productivity deals to avert cuts in Europe'

BY KENNETH GOODING, MOTOR TRADES UNION LEADERS THROUGHOUT INDUSTRY CORRESPONDENT, IN GENEVA

ford had been whittling away at its cost base, Mr Lutz said. Ford of Europe's workforce has been reduced from 140,000 to 105,000 since 1979, "without any drama", and every future product programme had been studied carefully to see whether it could be cut or was duplicating something being done elsewhere in Ford's worldwide operations.

The moment had arrived when "something much more visible" to the outside world would have to be done, however. Mr Lutz said that Ford was considering whether to "cut vertically" and close down a factory, or to "cut horizontally" by moving some plants from double to single-shift working. Either move would result in heavy job losses.

"Nobody likes having surgery, they keep taking aspirin, and hoping the pain will go away," Mr Lutz said. "But we must improve our cost base to increase our profitability."

Mr Lutz, who returned as chairman of Ford of Europe last summer, said the company would finalise its next five-year strategic plan in June, so the unions did not have much time to persuade it to change track.

However, if by offering such changes as more flexible working practices the unions enabled Ford to improve productivity, the company would certainly reconsider a potential closure programme.

Ford's main car assembly plants in Europe are at Cologne and Saarbrücken in West Germany, Dagenham and Halewood in Britain, Genk in Belgium and Valencia in Spain. A small plant at Lisbon assembles cars and Transit vans for the Portuguese market. The main commercial vehicle facilities are at Genk and at Langley and Southampton in the UK.

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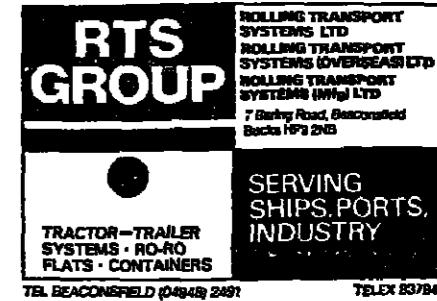
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SECTION II - INTERNATIONAL COMPANIES

FINANCIAL TIMES

Wednesday March 6 1985



TAKEOVER WILL HELP 'GLOBAL BUSINESS STRATEGY'

NEC absorbs Honeywell operations in Japan

BY TERRY POVEY IN LONDON

NEC, one of Japan's leading computer manufacturers, has announced that it has taken over Honeywell Information Systems (Japan), the main marketing arm of the U.S. computer major in Japan.

Mr Tadahiro Sekimoto, president of NEC, said that the takeover would help the two companies develop their "global business strategy."

In March 1984, Honeywell, NEC and Bull in France signed an agreement on the marketing and licensing of large (mainframe) computers. At the time this was seen as the drawing up of an international pact between the major makers of computers not comparable with IBM.

According to Honeywell, the reason for the disposal of its subsidiary is that "a small company in Japan cannot be as effective as the large

NEC in servicing our customers." The new company, called NEC Computer Systems, will sell all NEC and Honeywell machines.

Yamazaki Honeywell, the U.S. company's control systems subsidiary in Japan, is to remain a separate company.

Eastman Kodak, the world's largest photographic products group, and Chinon Industries, a major Japanese camera group, have signed a joint manufacturing agreement under which Chinon will produce 35mm cameras to Kodak specifications which will be sold under the Kodak name.

The two parts of the agreement, which the two companies described as a "co-operative business relationship," Kodak will purchase 2.5m Chinon shares, equivalent to about a 9.5 per

cent stake. Kodak said the share purchase would be conducted in stages and estimated the value of the equity deal at between \$13m and \$14m.

The agreement will bolster existing links between the U.S. group and Chinon, which has manufactured lenses for Kodak equipment in the past.

Kodak added that it might also manufacture the new cameras which will not be introduced before 1986 - at its apparatus division in Rochester, New York. Mr Ronald Heidke, Kodak's vice-president and general manager of the group's consumer products division, said that both companies would participate in the design of the products, with Kodak concentrating on the design of the lens.

Citibank takes legal action on loans to 11 Rio alcohol mills

BY ANN CHARTERS IN SAO PAULO

CITIBANK, Brazil's leading creditor, has started legal proceedings against a sugar and alcohol producers' co-operative and 11 mills in the state of Rio de Janeiro to recover \$14m in outstanding capital interest and penalties due on two \$10m loans made in 1976.

The proceedings have been taken out against Cooperativa das Productores do Aguardiente do Alcohol do Nordeste-Fluminense (Cooper Flu) and 11 sugar and alcohol mills in the co-operative. The proceedings reflect growing financial difficulties in Brazil's alcohol industry.

Payment on the loans which are guaranteed by the Instituto do Aguardiente do Alcohol (IAA), a federal supervisory body controlling Brazil's

sugar and alcohol industry, were suspended in late 1983. So far, three payments of \$760,000 have been missed.

The IAA admitted last week that several distilleries were experiencing financial difficulties and that the IAA itself had extended guarantees on about \$300m in loans.

The legal process initiated by Citibank in a federal court will require close to two weeks before Cooper Flu and the 11 mills are legally cited. The companies will then have 48 days to pay the overdue loans or start renegotiations on the debts.

A Citibank director, Sr Alcides Amaral, indicated that, although the bank prefers to negotiate settlement without recourse to legal ac-

tion, the unusual action of taking the matter to the courts in this instance was deemed necessary because negotiations for over a year had not yielded results.

Citibank's action follows that of two other banks, the Hongkong and Shanghai Bank and the Nordic Bank, against two other distilleries whose loans had been guaranteed by the Government.

Citibank's action, although small in itself, dramatises the problems of overborrowing and overproduction facing Brazil's alcohol facilities.

Sr Amaral emphasised that Citibank was still a strong supporter and creditor to the sugar and alcohol sector with about \$80m in commercial loans on the books.

Assets of ESM frozen by U.S. court

By Terry Dodsworth in New York

A FLORIDA district court judge yesterday froze all the assets of ESM Government Securities, a Miami-based securities trader, as auditors scrambled to assess the scale of recent trading losses run up by the firm.

The judge's move followed a court order obtained by the Securities and Exchange Commission (SEC), the U.S. regulatory body, appointing a receiver to ESM after the firm ceased operations. According to the SEC filing, customers may be facing losses of between \$250m and \$300m.

The collapse of ESM is the latest upset to hit the burgeoning government securities market in the U.S. and will undoubtedly spur the efforts of the Federal Reserve Bank of New York to tighten its controls on dealers.

The Fed has been trying to reach agreement with dealers since the fall of Drysdale Securities and Lombard Wall three years ago, followed by the collapse of Lion Capital last year. In recent proposals to the securities industry, the bank suggested that a standard formula should be adopted for testing the liquidity and the capital adequacy of dealers.

The SEC's move to appoint a receiver at ESM was coupled with legal action alleging a variety of violations of anti-fraud provisions under the securities regulations.

The main victim of ESM's difficulties is believed to be American Savings Loan Association of Florida, which has said that it may suffer a "substantial loss" although it expects to remain in sound financial condition.

The losses relate to repurchase agreements. Under these sort of contracts, common in the government securities sector, debt instruments are sold to dealers like ESM for later repurchase at a discounted price. ESM took a large volume of securities from American Savings.

Royal Bank of Canada's earnings down by 2%

BY ROBERT GIBBENS IN MONTREAL

ROYAL Bank of Canada, the country's largest chartered bank, reports a 2 per cent decline in earnings in the first quarter ended January 31. Domestic business showed lower returns year to year, but international profits improved sharply.

First-quarter net income was C\$128m (\$90.4m), or C\$1.13 a share, against C\$129m, or C\$1.10, a year earlier. Average shares outstanding were 95m against 88m.

Return on average assets was 0.58 per cent against 0.61 per cent a year earlier but up from 0.48 per cent in the final quarter of fiscal 1984.

Domestic earnings were C\$77m, down C\$24m year to year, reflecting the high level of non-performing loans and intense competition. Re-

turn on domestic assets was 0.55 per cent against 0.73 per cent.

International earnings were

C\$49m, up 71 per cent from a year earlier, due to higher cash receipts from non-performing loans and strong performance by money market and merchant banking activities. Return on assets was 0.58 per cent against 0.38 per cent a year earlier.

Average total assets for the quarter were C\$89.5bn, up from C\$84.2bn a year earlier and C\$88.8bn at October 31 1984.

The bank said that consumer

loan growth in the latest quarter was satisfactory, but growth in commercial and corporate loans was slow, both in Canada and abroad. The "obstinate high level" of non-performing loans in Canada adversely affected spreads.

Loan loss experience for fiscal 1985 is estimated at C\$870m, down 10 per cent from 1984. The bank continues to make substantial additions to general reserve for country lending, which is reflected in the loan loss estimate.

The portion of loan loss exper-

ience charged to first-quarter income will be offset by a distribution agreement which would permit each company to market selected diesel engine products made by the other "as soon as possible."

The discussions reflect the aggressive moves large U.S. manufacturing groups are now making to cut their costs by rationalising production. Deere, in particular, is struggling to make economies wherever possible in the face of the worst crisis in U.S. agriculture since the 1930s.

Deere and GM look at joint venture

By Our New York Staff

GENERAL MOTORS, the leading U.S. motor group, is considering a joint diesel engine manufacturing venture with Deere, the world's largest agricultural equipment company.

In a statement yesterday, the two companies said that they had already decided to implement a distribution agreement which would permit each company to market selected diesel engine products made by the other "as soon as possible."

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IBM seeks to ease trading restrictions

By Stewart Fleming in Washington

IBM is asking the U.S. Justice Department to lift two consent decrees it entered into in 1935 and 1956. The department is reviewing the cases.

Companies enter into consent decrees to settle complaints brought against them through the courts or regulatory agencies. Normally the company, without admitting or denying guilt, will consent to be bound by restrictions inhibiting it from continuing practices which have been questioned.

IBM is downplaying the significance of the Justice Department review, but some of its competitors are expressing concern over lifting of the 1956 consent decree covering electronic data processing equipment.

NatWest profits up 30% despite a £351m bad debt provision

BY DAVID LASCELLES, BANKING CORRESPONDENT, IN LONDON

NATIONAL Westminster of the UK yesterday reported a 30 per cent rise in pre-tax profits to £571m (\$724.6m).

The increase is much larger than the City of London expected, and it suggests that the other UK banks will also display the benefits of a buoyant bank market when they report this week. Bank shares leapt ahead on the news, although their gains were later cut by profit-taking.

NatWest, which is the UK's second largest bank after Barclays, achieved its record results despite setting aside £351m, one third more than in 1983, to cover possible losses. Most of this applies to loans abroad where the bank still sees a need for caution despite the recent easing of the international debt crisis.

The losses relate to repurchase agreements. Under these sort of contracts, common in the government securities sector, debt instruments are sold to dealers like ESM for later repurchase at a discounted price. ESM took a large volume of securities from American Savings.

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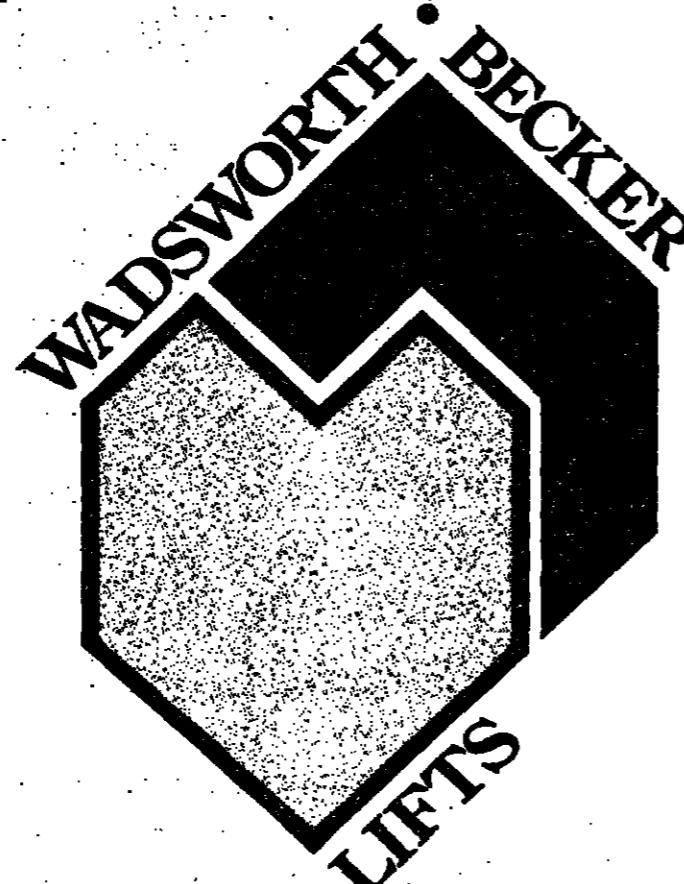
The bulk of NatWest's increase in earnings came from the UK where the economic recovery produced strong loan demand and fewer bad debts. NatWest had to call in a receiver 75 times compared with 108 times in 1983. Lord Boardman said the miners' strike had only a minimal impact.

The bank also earned £60m from mortgages, up from £22m the previous year. NatWest has the largest bank-run home loan business in the UK with £3bn outstanding. It intends to lend a further £1.5bn this year.

International banking was weak, but profits were hit by a high level of provisions for bad and doubtful debts.

See Page 16; Details, Page 22

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Punta Gorda Isles and Burnt Store Isles are primarily waterfront communities with most homesites on 100 foot wide, uniformly seawalled waterfronts with access to Charlotte Harbor. There are more than 100 miles of waterways.

Because of Florida's new wetland policy, these waterfront lots represent one of the last significant group of seawalled homesites on the Southwest Coast of Florida.

MINIMUM BIDS 45% TO 50% OF ASKING PRICES

LOT TYPE	MINIMUM BIDS	LAST ASKING PRICES
Waterfront	\$15,000-\$35,000	\$28,500-\$65,936
Golf Course	14,000- 22,000	32,250- 49,700
Park ¹	7,000- 17,000	16,200- 36,300
Multi-family ²	16,000- 30,000	36,200- 67,820

¹Non-waterfront.

²Waterfront, golf course and park.

All lots are fully improved and range from approximately 9,600 to 15,000 square feet.

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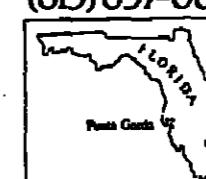
Originally, there were 6,925 lots, encompassing 4,323 acres, developed in Punta Gorda Isles and Burnt Store Isles. Of these, all that remain are 87 waterfront lots, 187 golf course lots, 17 park lots and 63 multi-family building sites.

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INTERNATIONAL COMPANIES and FINANCE

Alusuisse bounces back into black

BY JOHN WICKS IN ZURICH

ALUSUISSE, the Swiss aluminium producer, returned to profits in 1984 with net earnings of SwFr 168.7m (\$58.4m). This result, the best since 1974, followed losses over the three preceding years. The 1983 deficit was SwFr 82m.

The parent company booked a rise in net profits from SwFr 8.4m to SwFr 31.8m and proposes a 6 per cent dividend. The payout will be the first since 1981, when shareholders received the equivalent of 5 per cent.

The marked improvement reflects a 15.5 per cent upswing

in turnover to SwFr 8.34bn, due in part to the stronger dollar. At the same time, the group benefited from a rise in demand for aluminium, its major single product. This, together with the effects of restructuring within the light metal division, is expected to have put aluminium activities back in the black after a long period of loss-making.

In particular, Consico, the U.S. subsidiary, is understood to have shown a profit in 1984. In recent years, this operation had suffered considerable losses.

Of the group's other major activities, both the Lenzia divi-

sion (chemicals) and the Chicago-based automotive parts company Marmon are expected to have shown good profits.

Reorganisation costs — covering plant shutdowns, special write-offs, contract modifications and personnel compensation — amounted to SwFr 11.9m in 1984.

This was again taken from a special restricted reserve fund set up three years ago as a result of a revaluation of the group's bauxite mining rights in Gove, Australia. The balance of this fund stands at SwFr 641m

127.7m.

Elsewhere, extraordinary expenses added up to a net SwFr 21.1m, compared with net extraordinary income of SwFr 35.6m in 1983.

Chocoladefabriken Lindt & Sprüngli, the Swiss chocolate company, proposes an unchanged dividend of SwFr 110 a share on increased capital. This follows an 11 per cent rise in net profits for last year to SwFr 5.18m.

Total world sales of group brands, including licensees' turnover, went up 10.3 per cent during 1984 to SwFr 641m

Strong advance by Stora Kopparberg

By Kevin Done, Nordic Correspondent in Stockholm

STORA KOPPARBERG, the forest products group, achieved record results last year with a 145 per cent increase in profits and a 41 per cent rise in turnover.

The group became the industry's leader in the West European late last year through the Skr 1.6bn acquisition of Billerud, one of its domestic rivals, in Sweden's biggest ever corporate takeover.

Billerud has been consolidated in the results with effect from November 18 last year. Group turnover rose to Skr 3.1bn from Skr 2.78bn, compared with Skr 5.7bn in 1983.

Excluding the partial contribution from Billerud as well as the Newton Falls paper mill in the U.S., which was also acquired during 1984, sales showed an increase of 18 per cent of which some 12 per cent was accounted for by higher prices.

Profits (after financial items) jumped by 145 per cent to Skr 1.27bn from Skr 516m in 1983. Billerud accounted for Skr 90m.

Stora Kopparberg said that profits in 1984 would have been Skr 1.56bn if Billerud had been included for the full year. After allowing for a Skr 400m interest charge for financing the acquisition, Total group sales for the full year would have been Skr 12.5bn.

The group warned of lower profits in 1985 after two boom years, chiefly as a result of worsening market conditions for market pulp and sawn timber. The market for paper, board and chemicals is expected to be "satisfactory."

The dividend is limited by the dividend freeze to Skr 4.20 a share, against Skr 4.12 in 1983. Without the freeze the dividend would have been increased to Skr 5, said the company.

Stora Kopparberg said the big jump in profits last year was explained by a higher plant utilisation and improved prices for timber pulp and paper. Pulp prices were helped by increases based on the international dollar-denominated price as well as exchange gains through the overall strength of the dollar. Pulp prices have been weakening since the autumn, however.

Profits from the Nova Scotia pulp and paper mill improved, but losses were incurred at the Newton Falls fine paper mill.

The move ties in with Baer's

BIB shows profit in second year

BY MARY FRINGS

Bahrain International Bank (BIB), which incurred a net loss of \$9m in 1983 after providing \$22m against a single Kuwaiti loan, played safe last year and kept the bulk of its funds on deposit or in U.S. Treasury and Euro-dollar bonds.

Only \$31m of its \$250m assets

base—which is principally sup-

ported by shareholders' equity of \$200m—was employed in

high-risk economic and funding

environment.

BIB has been working closely

with its advisers from Mellon

Bank of the U.S., and plans to

sell some of Mellon's invest-

ment banking services on a

fee-splitting basis.

The directors have also ap-

pointed a real estate adviser,

and expects to do some

"moderately sized" U.S. real

estate syndications.

Net earnings at Gulf Riyad

Bank rose by 24.8 per cent in

1984, despite an increase in

general loan loss provisions to

16 per cent.

Assets increased by 10 per

cent in 1984, BIB's second full

year of operation as a Bahrain offshoot banking unit (OBU). The bank was established as an OBU in 1978, and the strength of its shareholders, Riyad Bank (60 per cent) and Credit Lyonnais, has enabled it to support a billion-dollar balance sheet on paid-up capital of only \$20m, plus a "ever-green" subordinated loan of SR 85m. A conservative re-

serves policy has brought total capital funds to \$61m.

Assets declined from \$1.27bn to \$1.19bn, and while the loan portfolio showed little change at \$522m compared with \$523.4m, there was a consider-

able shift to shorter-term lending.

Mr Henri Laumet, the general manager, attributed the increase in profitability to success-

ful Treasury operations and an improvement in interest rate margins.

Oriflame raises dividend

BY OUR FINANCIAL STAFF

HIGHER PROFITS and an increase in the dividend were announced yesterday by Oriflame, the direct selling cosmetics group which has a London stock market listing.

Profits before tax have moved ahead to \$4.8m (\$5.1m) for 1984 on the back of a 20 per cent increase in sales to \$29.2m. For 1983, profits totalled \$4.5m.

The performance follows on from an unexciting half-year out-turn, and it allows the dividend to be raised to 46.81p a share from the 36.6p paid for 1983. Oriflame, which is registered

Dutch paper group ahead

BY LAURA RAUW IN AMSTERDAM

BUEHRMANN - TETTERODE, one of the leading Dutch paper companies, more than doubled its profit to Fl 47.8m (\$12.5m) last year from Fl 20.8m. The surge in earnings prompted a raising of the 1984 dividend to Fl 3.80 a share from Fl 2.60.

An extraordinary gain of Fl 14m was realised from the sale of a 50 per cent share in Buehrmann-Tetterode's Roermond paper factory, to Royal Dutch Paper Mills (RNP). The factory will be used for a joint venture between the two com-

panies to produce corrugated cardboard paper, using recycled material.

The earnings spurt last year caps a three-year recovery for Buehrmann-Tetterode, which heavily reorganised its activities in response to the recession of the early 1980s.

While now concentrating on its core activities of paper, paper products and trading, Buehrmann-Tetterode is expanding geographically. The company recently announced the purchase of Astro-Packaging of the U.S., a maker of air-cushion folders and sending envelopes.

This announcement appears as a matter of record only.



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Credit Suisse First Boston Limited
Agent Bank

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Euroc earnings soar by 52%

By Our Nordic Correspondent in Stockholm

EUROC, the Swedish cement, building materials and engineering group, boosted its profits by 52 per cent last year, helped by higher volume sales and better demand from export markets.

It is also continuing to benefit from the results of a far-reaching restructuring programme implemented in recent years which has helped to cut costs and improve the group's financial performance.

Profits after financial items jumped to Skr 321m (\$32.6m) from Skr 211m a year earlier, while sales increased by 15 per cent to Skr 5.4bn from Skr 4.7bn in 1983.

The group is still running up substantial losses on its Tellus automatic truck operations, partly as a result of heavy development costs, but the prospects for this division have been improved by a series of large recent orders including a Skr 250m contract from the U.S.

Euroc's cement operations have improved their performance in the U.S. and the Swedish plants have been helped by increased exports.

The group said it expected "somewhat higher" profits in 1985 helped by continuing strong demand in the U.S. and more limited volume increases in Europe and Latin America. A further fall in demand is expected from the Swedish construction sector.

Euroc's dividend is unchanged, but the company is planning a one-for-four scrip issue. It is also making a with one-eighth of a vote to establish a market in Stockholm in preparation for subsequent foreign share issues. It is also making a two-for-one share split.

Ahlstrom setback

Ahlstrom, the Finnish forest products and engineering group, reports lower profits for 1984 despite reduced losses in its newsprint division, writes our Financial Staff. Group turnover improved to Fl 4.6bn (\$687m) from the Fl 4.1bn of 1983. The parent company's sales moved up from Fl 3.36bn to Fl 3.73bn.

After two years of improved returns, parent company profits have dipped to Fl 29.8m from the Fl 33m of the previous year. The company says that the year's losses on newsprint reflected Fl 20m compared to a deficit of around Fl 25m in 1983.

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INTL. COMPANIES & FINANCE

Steven Butler on the reconstruction of a failed conglomerate

Korea First guarantees Kukje debt

Korea First has announced that it is guaranteeing foreign bank loans to Kukje-ICC Corporation, the failed Korean family-run conglomerate which is being dismantled as part of an attempt to rescue some of its operations. The decision puts to rest fears among foreign bankers that they might be forced to take losses on their loans to the company—some foreign banks have individual exposures as high as \$50m.

A senior executive of Korea First said the decision was taken to demonstrate the bank's full support for the company and to ensure that further funding would be available to help the company regain its health.

However, the apparent ability of the bank to restore the company's viability with a restructured management and a fresh injection of cash has raised new questions about why Korea First decided to dismantle the company to begin with. It has reinforced the belief that the move may have had political motives or, at the very least, was designed as a severe warning to other Korean conglomerates, many of which have a financial structure as weak as that of Kukje.

Although similar guarantees have not been issued to Korean banks, the executive said he expected no banks would suffer losses due to the break-up of the company.

Kukje's construction arm will be separated from the company and sold to Kukdong Construction. The Hanil Synthetic Fiber

company will take over Kukje's trading and footwear operations, as well as its extensive real estate holdings. Kukje will remain as a separate entity and retain its status as a general trading company under Hanil's management.

Terms for the sale of the company have not been finalised, but observers believe that Kukje and Hanil, which are not conglomerates, will be given substantial incentives for taking over the weaker branches of the company.

The action against Kukje is consistent with recent government criticism of the huge conglomerates, which have come to dominate the economy over the past decade. Government economists have said that the group's far-flung ventures have become safe harbours for inefficiency, since their managers are more interested in expansion than profit or financial soundness.

The dismantling of Kukje has been taken as a warning to other groups to consolidate their businesses and to concentrate on their main lines of business or face a similar fate.

Non-performing loans

Kukje was heavily in debt and other conglomerates' financial positions are not much different. They all exist, to some extent, at the mercy of their banks, with debt ratios ranging up to and over 800 per cent. Korea's commercial banks have tied up an increasing amount of their funds in loans to such conglomerates. Many of

these loans are basically non-performing and the interdependence goes further. Many of the banks' major shareholders are the conglomerates to which they have lent so much money.

Mr Lee Hyung-Ku, assistant Minister of Finance, described the problem of non-performing assets of the banks as "serious," although he refused to disclose the actual amount. Foreign bankers say the amount of non-performing loans would be alarming by western standards, although it is difficult to calculate, since many companies are more or less automatically extended fresh loans to repay old ones, or loan agreements are not renegotiated.

In 1984 loans extended by the Bank of Korea, Korea's central bank, to other banking institutions increased by 35.7 per cent to a record of 7,052.6bn won (\$8.5bn). Much of the increase is believed to be accounted for by loans to shore-up ailing business, including construction and shipping companies.

One foreign banker says foreign banks continued lending to such highly leveraged companies because of an implied sovereign risk. "If we lend to any of the top 10 groups, we assume we are lending to Korea," he said.

"Given the amount of lending, the level of sophistication of corporate financial analysis is very low," he added. "If the foreign banks had been made to take losses on Kukje, the banks would have had to change the whole method of operating and many companies access to credit would be shut off."

The government has recently

placed restrictions on conglomerates investing in new subsidiary businesses. The Ministry of Finance is further considering rules to give the companies incentives to shed business unrelated to the company's principal areas of activity, and, up to determined limits, tax incentives to invest further in those principal lines.

Contingent liabilities

Government economists say that the healthy parts of the huge conglomerates are now subsidising their inefficient wings, and weakening the companies' efforts to develop some of the country's more promising areas of industry. One foreign banker cited as an example a conglomerate with a fast-growing electric company that was helping to keep afloat a money-losing heavy-machinery subsidiary.

In an effort to help weaker affiliates, some stronger companies have acquired contingent liabilities equivalent to more than twice their assets, according to a banker, and bankers are beginning to look more seriously at those contingent liabilities when they lend money.

Most bankers believe that the government is handling the Kukje problem in a way that will not severely damage the nation's international financial standing. However, the problem of the huge domestic debts in the country has been yet again highlighted—as has the fact that these stand in the way of the government's declared policy of liberalising the economy.

Santos earnings jump by 72%

BY MICHAEL THOMPSON-NOEL IN SYDNEY

SANTOS, the Australian energy producer, and the largest shareholder in the onshore Cooper Basin oil and gas fields, achieved a 72 per cent increase in net profit for 1984, to A\$63.6m (US\$ 59.5m).

The Cooper Basin liquids project is now in full swing, reflected in the rise in turnover to A\$287m from A\$147m. Sales from the Basin last year totalled 8m barrels of oil and condensate.

The final dividend from Santos is 8 cents a share, making a total of 15 cents a share up from 1983's 12 cents total.

One of its partners in the

Cooper Basin, Vangas—a subsidiary of Woodside Petroleum—boosted net profit by 81 per cent, to A\$41.1m, during the same period. A final Vangas dividend of 4 cents a share doubles a total of 8 cents a share.

Santos also has a large stake in the Vaca Muerta oilfields in south-west Queensland, and last year took control of fellow Cooper Basin explorer Alliance Oil Development.

Industrial Equity, the investment group run by Mr Ron Briarley, scored an 87 per cent increase in net profit, to A\$15.4m for the half year to December. Before interest,

depreciation and other charges profits were 162 per cent higher at A\$35.5m. The interim dividend is 5 cents a share.

Mr Alan Bond's Bond Corporation of Perth, has reported a 45 per cent increase in net profits for the six months to December, to A\$9.3m. This is approximately equal to its full-year net profit (excluding equity-accounted contributions) for the whole of 1983-84. Total assets rose by 20 per cent to A\$565m. As well as property, retailing and brewing, Bond now has sizeable interests in television and natural resources.

The government has recently

Sasol well ahead at midway

BY JIM JONES IN JOHANNESBURG

SIGNIFICANT INCREASES in liquid fuel prices helped boost the interim results of Sasol, the South African oil-from-coal producer and the company has decided to accelerate the repayment of loans from the state.

Turnover was \$1.44bn (\$700m) for the six months ended December, against R1.16bn for the same period of 1984 and R2.46bn for the full year to June 1984. First-half operating income rose to R514.3m from R282.6m and compares with R671.8m for all 1983-84.

The state guarantees Sasol oil prices based on world crude prices. Though crude prices have declined in dollar terms, the rand's own fall against the dollar has meant that Sasol's rand-denominated prices have increased strongly. The company's chemicals division's export activities benefited from the rand's weakness, but the fertiliser division was adversely affected by weak domestic demand.

The directors expect that second-half profit growth will not be less than that of the first, but say Sasol's interests would be best served by the early repayment of state loans rather than by sharply increasing dividends. A total of R70bn will be repaid to the state at the end of the current financial year.

First-half earnings increased to 43.6 cents a share from 36.3 cents and the interim dividend has been raised to 16.5 cents from 14 cents.

Wells Fargo & Company

U.S. \$150,000,000

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Agent Bank: Morgan Guaranty Trust Company of New York London

U.S. \$200,000,000

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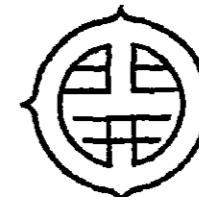
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INTL: COMPANIES & FINANCE

Financial Times Wednesday March 6 1985

John Davies on the chief of a West German industrial gas maker

Messer and Hoechst work as equals

DR HANS MESSER enjoys what is, perhaps, most top business executives dream, the independence of running a company closely associated with his family and the security of being part of a huge concern.

For 20 years, he has been a partner with Hoechst, the West German chemical group, in a steadily expanding business producing industrial gases and cutting and welding equipment.

Although Hoechst is by far the larger partner, Dr Messer has kept managerial control while his company, Messer Griesheim, with world sales of DM 1.7bn (\$485m) a year, retains a clear-cut identity of its own within the Hoechst group.

As the company has built up its capital from DM 30m in 1960 to DM 216m, the Messer family has retained its one-third stake and does not envisage ever losing it.

Messer Griesheim earns 70 per cent of sales revenue from industrial gases, with the remaining 30 per cent coming from welding and cutting equipment. But with many profitable industrial gas markets expanding in West Germany and abroad, this side of the business is expected to make up 80 per cent of sales in a few years.

The company, which delivers industrial gases by pipeline, road tankers and by cylinder, ranks itself in fifth place among world producers—after British Oxygen of the UK, Air Liquide of France, Union Carbide of the U.S. and Air Products of the U.S.

Linde, based in Wiesbaden, is a rival in West Germany, Austria and Switzerland, but the two companies have joined forces, through a Swiss holding company, to produce and market industrial gases in France, Benelux and South Africa.

Although the steel market is still likely to offer only limited demand for gases, Dr Messer sees strong growth prospects overall for industrial gases. New markets are continuing to open up, including the use of gases in the preparation and packing of foods. In the steel business, the increasing importance of alloys is boosting demand for argon.

The company is particularly keen to expand in the U.S., where it has been building up its production of gases during the past 10 years.

Messer Griesheim's welding and cutting business is being overhauled, after turning in a loss in 1983. The division expects to break even by the end of this year and to return to profitability next year.

Apart from recessional and structural changes (such as the decline of shipbuilding), the tools, welding and cutting equipment industry has been confronted with technical changes in its clients' operations. These have included introduction of new materials, use of thinner sheet metal and new construction principles.

To meet these challenges, Messer Griesheim has concentrated its West German production in six factories instead of

eight, is strengthening its marketing and is developing new product lines.

Some areas of business, such as resistance welding equipment, have still been performing well, with an increasing backlog of orders.

A new range of cutting machines will be launched in the second half of this year, while new gas-shielded welding sets are currently being introduced.

It has also been co-operating with Reis, a West German company, in developing robots, with Messer Griesheim attaching the welding periphery.

The company says that its welding and cutting equipment results were satisfactory only in some sectors last year, partly because of the strike in the metal industries last May and June. But with industrial gas business buoyant, net profit, so far undisclosed, exceeded the DM 40m of 1983 and the company is said to have had overall the best year in its history.

Messer Griesheim's foreign

business, notably in industrial gases, has grown in recent years to well over 40 per cent of total sales and is expected to make up 50 per cent in a few years.

Investment, running at about DM 140m a year, is being directed primarily to increasing industrial gas production, including a DM 25m expansion of capacity at Oberhausen.

Dr Messer, now 60, entered the family business immediately after the war and combined the task of running a factory with university studies in chemistry and economics. He took over management of the whole company in 1953 at the age of 23 and negotiated the Hoechst merger in 1964.

As well as balancing the roles of independent businessman and Hoechst associate, he has been actively involved in industry associations. He was elected president of the Frankfurt chamber of commerce four years ago and is a committee member of the West German Industry and Commerce Association (DIHT).

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Com. Br. N. East	14 %	United Marine Bank	14 %
Consolidated Trusts	14 %	U.S. Export-Import Bank	14 %
Countrywide Bank	14 %	Whiteway Laidlaw	14 %
The Cyprus Popular Bank	14 %	Williams & Glyn's	14 %
Dunbar & Co. Ltd.	14 %	Witntrust Secs. Ltd.	14 %
Dunbar Lawrie	14 %	Yorkshire Bank	14 %
E. T. Thomas	14 1/2 %	Members of the Accepting	
Esterline Trust Ltd.	14 %	Committees	
First Nat. Fin. Corp.	15 1/2 %	Deposits 11%, 1 month	
First Nat. Secs. Ltd.	14 %	11.75%, Fixed rate 12 months	
Robert Fleming & Co.	14 %	\$2,500, 11.75%, £10,000 12 months	
Robert Fraser & Pms.	14 %	12.00%,	
Grindlays Bank	14 %	Deposits on sums of under	
Guinness Mahon	14 %	\$10,000 11%, £10,000 up to \$50,000	
Hambros Bank	14 %	12%, \$50,000 and over 11%	
Hartable & Gen. Trust	14 %	Call deposits £1,000 and over 11%	
Hill Samuel	14 %	£1,000, £1,250	
		Mortgage base rate	
		Demand deposits 11%	
		See Provincial Trust Ltd.	

These securities have been sold outside the United States of America and Japan. This announcement appears as a matter of record only.

NEW ISSUE

5th March, 1985

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RESOURCES REVIEW

World's nuclear industry takes a breather

By David Fishlock, Science Editor

NO INDUSTRIAL accident has had such a traumatic effect on its associated industry as that to a nuclear power plant on Three Mile Island in Pennsylvania seven years ago. "TMI was the nadir," says Dr Hans Blix, director-general of the UN's International Atomic Energy Agency. It came at a point when world demand for new nuclear plants was already severely depressed by soaring world energy costs and the consequent recession. Since then the US has not ordered another power reactor and may not do so before the 1990s.

TMI caused every nation with nuclear reactors to pause and reconsider. Austria, Sweden and Switzerland held referenda. Austria voted against the start-up of Werentzendorf, its first nuclear plant, which to this day remains mothballed. Sweden and Switzerland voted for more reactors and today depend heavily on nuclear plant for their electricity.

Most nations soon concluded that the TMI accident "can't happen here", that it was a unique combination of circumstances that are avoidable, and TMI's owners and the US regulatory system were at fault. Today, 25 nations have electricity-producing reactors in operation and seven are set to join them soon.

Politics is proving a more complex impediment to nuclear power. Although the Soviet Union and other Comecon countries are clearly in favour of more nuclear electricity, an impediment only by the technical difficulties of building reactors fast enough, the Left elsewhere has grown increasingly hostile — except in France.

In West Germany, the Social Democrats, previously staunch supporters, began to oppose it. In Spain, the new Socialist Government severely curtailed an ambitious nuclear programme and cancelled five plants. In Britain, the Left has become ambivalent towards nuclear energy in general, and downright hostile to new projects such as Sizewell and fast breeder reactors.

"The nuclear industry, after a period of very rapid growth, has entered a period of slower expansion," Dr Blix said in his latest annual report on the health of the international nuclear community.

Several countries are using the "breather" to explore previously neglected opportunities. They are trying to simplify and

shorten licensing procedures with standardised reactor designs such as Convey in West Germany and Sizewell in Britain. Nuclear combined heat-and-power schemes, especially those in the Soviet Union, are being re-examined. Russia is also building heat-only reactors, located at the city limits.

Through the IAEA, experience in plant reliability is being collated to pinpoint precisely which parts are breaking down, and in which countries. This data bank is beginning to reveal why small countries like Sweden and Finland get a much better reactor performance than pioneers such as the US and the Soviet Union. Worldwide plant reliability is gradually improving now that the scramble for ever-greater economies of scale has ended, and attention has focused on the causes of breakdown.

The world has 344 nuclear plants producing electricity today, a total capacity of over 218,000 Mw, or 40,000 times the record electricity demand met by the Central Electricity Generating Board earlier this year.

Europe has over 120 plants in operation, compared with 84 in the US, about 56 in the Comecon countries, and about 36 throughout Asia, mostly in Japan.

Within the EEC, nuclear electricity is growing faster than other energy sectors. The Community's dependence rose from 22 per cent in 1983 to 26 per cent last year, and is expected to reach 30 per cent this year with the introduction of another 11,000 Mw of nuclear capacity. Belgium and France are already about 50 per cent dependent on nuclear electricity.

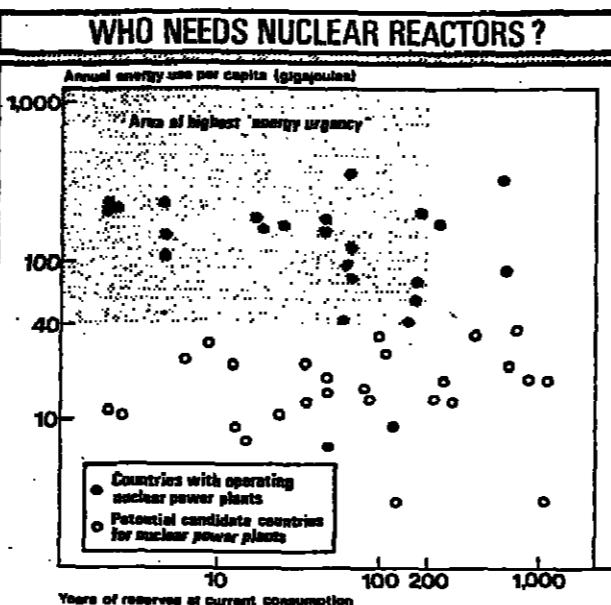
For comparison, nuclear capacity worldwide accounts for only 8 per cent of installed capacity and 13 per cent of electricity production. The IAEA forecasts that this will reach 20 per cent by the year 2000.

France, with 41 reactors producing electricity, has been the pace-setter. Some 34 of them are French-built versions of the Westinghouse pressurised water reactor, subject of the Sizewell public inquiry over the past two years. Since 1977, France has commissioned a new PWR every three months on average, says Jean Guillouard, director-general of EDF. France.

The nuclear industry is nearly 60 per cent dependent on nuclear electricity and expects this to rise to around 75-80 per cent.

Scotland exceeded 50 per cent.

All reactors now under



On coal. Belgium — planning to share a new plant with France — is running it close, with six reactors providing about 51 per cent of its electricity.

West Germany took a five-year "breather" to reconsider its previous plans for heavy nuclear dependence. It has resumed construction on a more modest scale, but already exceeds 20 per cent nuclear electricity. Four big new PWRs came on-line last year. It claims the world's most productive reactor, the 1,240 Mw Grafenrheinfeld station.

Britain's advanced gas-cooled reactor, however, has proved painfully slow to commission and bring to high performance.

A cynical observer has commented that Britain staged the protracted Sizewell inquiry to distract attention from the fact that it is commissioning three new nuclear stations simultaneously — potential 3,500 Mw of nuclear power, although their full potential may not be realised for a few years yet. Last year Britain reached 17 per cent nuclear electricity. Academician Andrei Petrosyan, calls "the most powerful."

ful reactor the world has ever seen." This is a 1,500 Mw reactor, compared with 1,300 Mw for the biggest in Europe and 1,250 Mw in the US.

This RBMK reactor is of a type unique to the Soviet Union, designed for the dual purpose of producing plutonium for weapons and power. Russia does not export this reactor; even though it has found the RBMK easier to build than its 1,000 Mw PWR. The Russian PWR has been exported to several Comecon partners, as well as to Finland.

By the end of 1984, 91 U.S. reactors were declared "operable" although 10 of them were still not in commercial service. Seven were licensed to start last year. Almost every U.S. nuclear plant is unique in design — in stark contrast to France with 34 standard 900 Mw PWRs.

As in Europe, there are parts of the US where nuclear power does not compete with indigenous hydrocarbon resources, and other areas that are coming to depend heavily on nuclear power. Among the biggest users are the Chicago area (45 per cent nuclear electricity) and New England (35 per cent).

Canada, likewise, has a relatively low national commitment to nuclear electricity (12 per cent at present), but the figure for Ontario province is 35 per cent.

Japan, like West Germany, went through an agonising re-appraisal in the 1970s, concluding that nuclear electricity was the way ahead. It has 28 reactors in operation, providing about 20 per cent of its electricity. No other Asian nation has reached double figures with operating reactors, although several — including South Korea, India and Taiwan — have ambitious programmes.

Japan is one of three nations so far which offer financial inducements to those living close to nuclear facilities. Prof Yasumasa Tanaka, a psychologist from Gakushuin University, told the Uranium Institute's annual meeting in London that as many as four different kinds of payment, direct or indirect, are available.

France, to the initial chagrin of its electricity industry, introduced the notion of cheaper electricity for those living close to nuclear power stations. Plus concept for an inherently safe and simple reactor for this market. Ironically, Swedish law forbidding construction of more reactors prevents the Swedes from demonstrating their Plus design at home.

IAEA studies suggest a potential market for as many as 100 new small reactors among the developing countries, if some obstacles can be overcome, such as questions of finance and of creating an appropriate technical infrastructure (see accompanying chart).

Several potential designs have been put forward as competitive power sources. The Swedes have a strong interest in their Plus concept for an inherently safe and simple reactor for this market. Ironically, Swedish law forbidding construction of more reactors prevents the Swedes from demonstrating their Plus design at home.

THE TIMELY WILL

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It is proposed to publish a Survey on the above subject on Saturday, February 16, 1985

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THE PHILIPPINE INVESTMENT COMPANY

sovereign in liquidation
Registered Office: 100, Grosvenor Gardens
Commercial B No. 8527

NOTICE OF AN EXTRAORDINARY GENERAL MEETING OF SHAREHOLDERS

The Extraordinary General Meeting of the PHILIPPINE INVESTMENT COMPANY, a sovereign in liquidation, will be held at its registered office, 100 Grosvenor Gardens, London SW1, at 11.00 a.m. on Friday, 15th March 1985.

The shareholders are invited to attend the meeting and voting upon the following matters:

1. To hear the Report of the Auditor.

2. To approve the Liquidator's Report.

3. To elect a new Liquidator and the Auditor and to the former Board of Directors to the actions of the Directors in 1983.

4. To indicate where the records of the meetings will be kept.

The shareholders are advised that a general meeting is required and that the shareholders present or represented at the meeting will have the right to vote or by proxy to vote for a number of shares equal to or less than the number of shares issued or two-thirds of the shares issued or less.

In order to take part at the Extraordinary Meeting of 15th March 1985, shareholders are required to deposit their shares with business days before the meeting at the registered office of the Fund, 100 Grosvenor Gardens, London SW1.

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THE COLINE WATER VALLEY COMPANY

NOTICE IS HEREBY GIVEN that the One Hundred and Sixty-ninth General Meeting of the Company will be held at the Principal Office, 100 Grosvenor Gardens, London SW1, on Thursday, 23rd March 1985, at 12.30 p.m. for the following purposes:

1. To receive and adopt the Report of the Auditors.

2. To approve the Auditors' Report.

3. To elect a new Auditor.

4. To appoint auditors in accordance with section 417 of the Companies Act 1985.

5. To elect the Directors to act as the remunerators of the auditors.

Dated the 6th day of March, 1985.

W. A. COSGROVE
Secretary

W. A.

UK COMPANY NEWS

Unilever surprises the City with £924m

BY MARTIN DICKSON

Unilever, the Anglo-Dutch food and consumer products group, pleasantly surprised the City yesterday with an 18.9% pre-tax profit of £924m—20% up on the £769m of 1983 and well ahead of market expectations.

Unilever's share price rose sharply on the news, closing last night at £12.4, up 1% on the day.

Sir Kenneth Durban, Unilever's chairman, said the results reflected on the company's concentration on its core food and consumer goods, specialty chemicals, plantations and selected activities of UAC International.

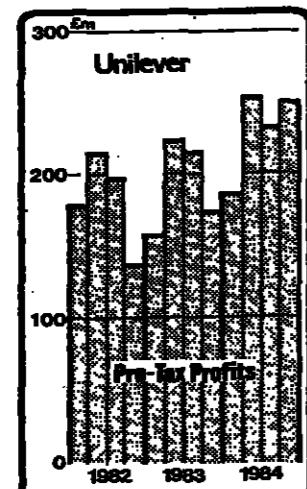
The results include an £86m extraordinary charge, taken in the fourth quarter, to cover recent and forthcoming disposals of businesses not regarded as central to the company's strategy.

The company had a turnover of £16.1bn in 1984, up from £13.9bn in 1983—a rise of 21 per cent on the basis of exchange rates at the close of the year and 12 per cent on a comparable basis, which reduced the effect of fluctuating currency movements.

Measured on a comparable basis, pre-tax profits were up 14 per cent.

The profit attributable totalled £497m, a rise of 30 per cent on the £382m recorded in 1983. The group's combined earnings per share are 133.5p, as against 124.5p in 1983. Unilever Plc is declaring a final dividend of 24.05p (20.29p) a share, making a total for the year of 35.52p (30.26p).

Europe produced particularly good results for the group, despite the impact of EEC milk quotas on the animal feed division and limited availability of the marine oil market. Frozen food, other food and drink and some recovery in the packaging busi-



Sir Kenneth Durban . . . core businesses behind the improvement.

nesses made major contributions to the overall gain. Sales in the EEC were up from £7.6bn to £8.7bn and operating profits from £258m to £328m.

In North America sales were up from \$2.1bn to \$3.09bn, helped by acquisitions, while operating profits rose from \$140m to \$187m. Lever Brothers in the US, heavily invested in new products, while both Lipton and National Starch made a good contribution.

The results do not include any contribution from Brooke Bond, which Unilever bought last October in a contested takeover. Its fourth quarter profits will be taken into the group's 1985

and would be launched nationally this year to compete with Procter and Gamble's products.

Unilever's Canadian companies—where there have just been a change of top management—achieved lower results, while UAC International's results "remained at a low level."

The results do not include any contribution from Brooke Bond, which Unilever bought last October in a contested takeover.

Its fourth quarter profits will be taken into the group's 1985

— is a "prudent provision" to cover the disposal of various businesses—both profitable and unprofitable—which the company does not see as central to strategy.

Sir Kenneth said the sum included provisions for the previously announced sales of the SPD distribution group, Norfolk Line, Macfisheries and BEAM, an office equipment distributor.

He would not be drawn on what other disposals were planned, though there has been speculation that Brooke Bond's timber interests are likely to be high on any sales list.

The 1984 results also include exceptional items of around £20m (£45m in 1983) for restructuring the company's continuing businesses, mainly in the UK and West Germany.

Sir Kenneth said the group was also reviewing the strategy for UAC, which had been adversely affected by trading conditions in West Africa, particularly Nigeria.

In Nigeria, Unilever's trade debt outstanding fell in 1984

from about £125m to about £105m, with the proportion insured remaining the same at 80 per cent. Of the insured amount, the company received about £50m from the UK.

In the final quarter of 1984, the group had a turnover of £956m, a 13 per cent rise on 1983, and pre-tax profits of £201m, up 16 per cent on the previous year. Europe showed the most significant improvement with results up 25 per cent, and North America was also buoyant, with results up 30 per cent. See Lex

Glass Glover £7.4m cash call

BY ALISON HOGAN

Glass Glover, the fresh produce importer and food distributor, is raising £7.38m via a rights issue to finance the expansion of its marketing activities by both acquisition and organic growth.

The group has been gradually developing its activities from the core fruit and vegetable business, adding value to the products through packaging, and expanding its distribution business.

The rights is on a one-for-three basis at 238p a share.

Glass Glover recently announced the acquisition of Farnham Fruit Markets, an Edinburgh-based company, taking it into the marketing of flowers and plants. It has also purchased a new warehouse and office complex at Harlow, Essex, which has the technology to warehouse chilled foods prior to distribution to supermarkets around the country.

The company has been increasing the range of foods it distributes to include dry

groceries and chilled foods as well as fruit and vegetables and, as a result, is successfully building up its contract distribution business.

• comment

Even before the supermarkets started giving such prominence to the mountains of fresh fruit and vegetables in their stores, Glass Glover was making good profits from its traditional business.

It has planned well to capitalise on the growing involvement in the marketing of local produce in the Clyde Valley area.

Glass Glover says that recent acquisitions will not contribute significantly to 1985, but the current financial year September will be "satisfactory."

The board has already recommended a final dividend of 2.075p (1.875p) making a total for the year of 3.45p (3.125p).

A company spokesman said that while he could not name particular contracts, the average pre-tax in the current year up to 1985 will put the shares down 5p at 270p on a prospective ex-rights p/e of nearly 20.

Turriff shares dive on warning of halved profit

BY PAUL HAM

Turriff Corporation, the builder and property developer, yesterday announced that it expected a pre-tax profit of about £1m for the year to December 31, 1984, down 50 per cent on the year before.

In 1983 Turriff made a pre-tax profit of £2.025m and paid a 70p dividend. The estimate for 1984 would mean the largest reduction in profit for the company in 10 years.

Following the news Turriff's share price fell 45p on the Stock Exchange to close last night at 300p.

Mr W. G. Turriff, chairman, explained that the poor results due to the "difficulties and delays" involved with completing final accounts of large, long-term projects which the company was undertaking.

A company spokesman said that while he could not name particular contracts, the average pre-tax in the current year up to 1985 will put the shares down 5p at 270p on a prospective ex-rights p/e of nearly 20.

contracts actually increased.

Turriff made a pre-tax profit of £509,000, up from £473,000, in the first half of 1984. At the time Mr Turriff said that traditionally the group's profits came through in the second half.

Turriff made a profit estimate in a letter to shareholders yesterday which announced the company's intention to buy the remaining 51 per cent of Engineering Support Services within three years.

Turriff last month bought 49

per cent of ESS, a Reading-based producer of technical and computer products, for £265,000 cash.

Turriff's latest estimate of profits marks the end of six years of steady if unspectacular growth, during which profits rose from £1.06m in 1977 to £2.04m in 1983, turnover increased £20m to 300p.

Mr Turriff said the board was confident about prospects for 1985 and beyond. The company last June bought 50 per cent of Abels Plant Holdings,

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A & A selling Howden offshoot

By Terry Dodsworth in New York and John Moore in London

ALEXANDER & Alexander Services, the second largest insurance broker, has put its Sphere Drake insurance interests up for sale.

Sir Kenneth said the sum included provisions for the previously announced sales of the SPD distribution group, Norfolk Line, Macfisheries and BEAM, an office equipment distributor.

He would not be drawn on what other disposals were planned, though there has been speculation that Brooke Bond's timber interests are likely to be high on any sales list.

The announcement that it is disposing of the Sphere Drake business, the parent company of which is based in the UK, was coupled with a warning that provisions for an increase in loss reserves in the Sphere

UK COMPANY NEWS

Michael Cassell on Tarmac's overseas expansion plans

Building on American offensive

HAVING SPENT six years wiping out the impact and then the memory of some disastrous contracting adventures abroad, Tarmac is again stepping up its search for overseas earnings.

Britain's biggest construction and building materials group will this spring be announcing 1984 performance figures showing another big increase in pre-tax profits.

Apart from confident predictions of still-higher profits in 1985, plenty of emphasis will also be placed on the growing contribution now expected from Tarmac's fast-expanding American operations.

With pre-tax 1984 estimates of over £105m now certain to be proved right, Tarmac will have managed to quadruple its profits since the crisis days of 1978 when, reeling from the impact of huge losses in Nigeria, the group turned to new management.

Under Mr Eric Pountain, now chairman, Tarmac pulled back from overseas markets to lick its wounds. Plans to derive as much as 25 per cent of group turnover from overseas activities were put into reverse and the figure was brought down from around 20 per cent to 10 per cent, described at the time as "the correct proportion".

But in the eyes of the City, while Tarmac's lower international profile might have reduced the risks of calamity it also left the group looking dependent on a non-too-predictable domestic market place, potentially unable to offset any weaknesses at home with improved earnings from abroad.

Given the group's own recognition that its international spectacular growth rate could not be maintained from UK markets alone, the balance between home and overseas business has now started to swing back the other way. In 1985, over 20 per cent of group turnover—likely to exceed £15m—will be derived from abroad. Now, however, the emphasis has switched to the importance of the source of its earlier problems—the development of asset-based businesses.

Though the group remains active—with varying degrees of commitment—in part of Europe, the Middle East, South Africa and South America, the recent emphasis on overseas markets has so far been most obviously directed towards the U.S. Tarmac is not foolish enough to suggest its latest foreign foray is without risk but it has chosen carefully, moved cautiously and stuck to the business it knows best...

After a string of acquisitions dating back to 1980 and culminating in the £60m purchase last



Mr Eric Pountain . . . emphasis has switched from contracting to the development of asset-based businesses

October of Lone Star Industries' interests in Florida, Tarmac is beginning to make a real impact in two of America's principal growth markets—Florida and Texas.

The Lone Star deal leaves Tarmac earnings undiluted, all but doubles the capital employed in the U.S. to about £10m—around one quarter of the group total—and is thought to have pushed up current U.S. turnover by about £20m. The U.S. contribution to 1985 pre-tax profits, which should exceed £130m, could rise from under 5 per cent to around 10 per cent of the total.

The U.S. expansion has been carried out through the group's

was forced on the owners by mounting debts elsewhere within its organisation—Tarmac had already picked up 12 local ready-mixed plants and four block-making plants but it remained totally dependent on other suppliers for aggregates.

Lone Star has not yet acquired another 33 ready-mixed units and nine block plants but its own all-important source of aggregates.

A massive, underwater quarry at Pensacola, northwest of Tampa, holds an estimated minimum 100 years of limestone reserves and a current extraction rate of around 6m tons a year will rise without any increase in labour—

6 An asset purchase, offering a firm operational base and plenty of potential for growth

quarry products division, which last year contributed half of total profits, a percentage which is expected to rise in 1985.

The American offensive began in September 1980 when Tarmac paid just over £1m for a small ready-mixed concrete producer and block-making operation. Since then, it has acquired several aggregate and building product operations with proven managements and useful market shares.

With its combined Florida and Texas operations now producing 4m cubic yards of ready-mixed concrete a year, the group can claim to be one of the largest producers in the U.S.

By the time the Lone Star deal in Florida came along—a sale

we set out to secure our aggregate backing.

Lone Star was essentially an asset purchase, offering us a firm operational base and plenty of potential for growth. The acquisition will allow us to focus next year onwards when the gearing up of the quarries will produce a dramatic change in costs."

Shortly before the Florida deal, Tarmac again put its philosophy into practice and stepped up its Texas operations via the £13.5m acquisition of Chico Crushed Stone, owners of a limestone quarry north of Fort Worth and containing over 100m tons of limestone reserves.

It also purchased Cen-Tec Ready-Mix Concrete, a ready mix, precast and trucked business based at Kilteen, south of Dallas-Forth Worth.

The latest additions have stood up the need for Tarmac to put a fully integrated management structure into place and Mr Roy Ketle, a group managing director who is overseeing the U.S. expansion, says he will stay as long as it takes. He thinks Tarmac will be reluctant to spread operations beyond Florida and Texas, though such a move is not out of the question.

Now that base aggregates have been secured, a period of organic growth is expected to follow, with acquisitions likely to follow. According to Mr Ketle: "We have not finished by any means."

As for other Tarmac operations extending to the U.S., a start has been made with the group's housing division—which will build over 8,000 homes in the UK this year—is about to fly in to investigate the market.

Housing is booming in Florida and Texas and Tarmac believes it might well have a few things to teach the Americans.

Sperry takes up option to back Mnemos

By Alexander Nicoll

THE U.S. computer group Sperry Corporation has invested \$2m (£4.7m) in Mnemos, the USM-quoted manufacturer of data storage systems, and has won a licence much expanded from that envisaged when an option agreement was signed in October.

It return for its investment, Sperry gets 5m new shares in Mnemos—quoted yesterday at 60p, up 1p—and a 15-year licence to use Mnemos' equipment for most foreign military applications as well as for aerospace and marine uses.

The original agreement, for marketing only to the U.S. military and Government, and Mnemos said Sperry had exercised its option following substantial interest in Mnemos products—with an yet no firm orders.

The option and its subsequent exercise were seen as a victory for Mnemos, which had sought for a long time to win acceptance of its System 6000 equipment.

Mnemos equipment locates faults in electronic circuitry and is also designed for storage and retrieval of large amounts of information such as that in technical manuals. Development of the systems had virtually exhausted all Mnemos' resources, and it still has no orders for them.

Sperry's investment will give it a 6.6 per cent stake. But it has also been granted the right to buy a further 5m shares, subject to approval by Mnemos shareholders, during the next three years. The exercise price will be the lower of \$1.50 per share or market price, and must not be below 50 cents.

Combined Technologies, headed like Mnemos by Mr James Longcroft, also chairman of Tricentrol, will see its stake in Mnemos fall from 62 per cent to 53 per cent as a result of Sperry's present investment, and to 47 per cent if Sperry exercises its second option.

Comtech has also guaranteed to buy back, if Sperry wishes, the 5m shares now being issued to the U.S. company, at 50 cents per share.

Should Mnemos' manufacturing facilities be unable to cope with demand, Sperry has the right to produce Mnemos equipment outside the U.S. itself and will pay a royalty of 9 per cent, increased from 4 per cent previously.

Grand Met expects sharp decline as U.S. problems grow

By JOHN SHEPHERD

Grand Metropolitan yesterday warned that group taxable profits for the first half of the current year were likely to be significantly down on the £14.7m achieved in the corresponding period last year.

Mr Stanley Grinstead, chairman and group chief executive, told shareholders at the annual meeting that "without our current, rather special problems" in the U.S. Grand Met would have easily earned £350m in 1984-85.

Grand Met's share price shed 5p yesterday to finish the day at 27p, giving a market capitalisation of £12.12m.

Over the past five years group turnover has more than doubled from £152.1m to £344.3m in 1983-84.

Lower profit margins on sales of Liggett & Myers (L.M.) cigarettes were the main culprit for a fall of 500m (£12m) in the operating income of U.S. consumer product activities in the first quarter.

"Therefore it seems inevitable that the group's profits before tax for the first half of the current year will be significantly lower."

Grand Met surprisingly abandoned attempts last summer to dispense with its "development" in the pricing of cigarettes" as the main reason.

Responding to a shareholder, he said that there was "no profitability at all from this activity at the present time."

L & M was acquired for around \$500m (£245.5m) at pre-merger earnings of 50 cents in August 1980. Although relatively small in the U.S. tobacco industry it has reversed a sharp decline in market share over the previous 30 years.

Last August Grand Met continued its strategy of expanding its branded consumer services in the U.S. with the acquisition of Quality Care, a leading operator of home nursing services.

The deal was funded by a vendor placing two months ago of 37m new shares, raising £10.7m.

Despite Grand Met's setback in the U.S., the chairman was confident that the higher rates of growth expected of Grand Met would be achieved beyond the current year.

Asked about the identities and positions held by two employees who earned in excess of £200,000 each last year, Mr Grinstead declined to say who they were.



Mr Stanley Grinstead

but said their "remuneration reflects the market place."

Two publicans complained to Mr Grinstead about the high levels of rents in public houses.

He pointed out that rents were geared towards profits and that tenants had the right to negotiate.

A CAMRA representative asked about the closure of the Norwich brewery. The chairman said that it was not large enough to be converted to production of lager, which accounted for around 40 per cent of beer consumed at the present time.

Speaking about the future of the Lynton in The Strand (venue of the annual meeting), he said, "it would be refurbished and restored to its former glory." Although the terms for a new lease were not yet final, he said that it would run for between 100 to 125 years.

Quinton, about the future of milk deliveries to the doorstep, Mr Grinstead said the group would continue them "as long as it is economic to do so."

Rights & Issues

ACQUISITION OF BROOKE BOND GROUP plc

On 10th October, 1984 Unilever announced a final offer for the ordinary share capital of Brooke Bond Group plc, and on the same day Unilever acquired sufficient shares to give it a controlling interest. By the end of 1984 Brooke Bond's profit for the fourth quarter of 1984 is not included in Unilever's 1984 results but will be taken up in 1985, together with the fourth quarter finance costs resulting from the acquisition, which are also being carried forward to 1985.

RESULTS FOURTH QUARTER 1984

In the fourth quarter of 1984, at comparable rates of exchange, the value of sales was 13% higher than in the corresponding quarter in 1983. Operating profit increased by 17%.

Europe showed a significant improvement with results 25% above the fourth quarter of 1983. Frozen foods and other food and drinks made substantial contributions to the improvement. Detergents and most of our other European activities also showed gains. Notable exceptions were edible fats and dairy, whose results were well down, and animal feeds which had another disappointing quarter.

In North America we had a buoyant quarter with results 30% higher than in 1983. All our companies in the United States contributed to this improvement, with Lipton having substantially higher results.

UAC International's results improved against the low level of 1983.

Our businesses outside Europe and North America had another good quarter, particularly in edible fats and personal products.

The favourable taxation adjustments previous years is the consequence of changes to the provisions for taxes in a number of countries.

Profit attributable before extraordinary items, at comparable exchange rates, was up by 44%.

FULL YEAR 1984

For the full year 1984, at comparable rates of exchange, the total value of sales increased by 12%. Operating profit improved by 16%.

In Europe we made substantial progress with the value of sales up by 9% and results up by 18%. Frozen foods, other food and drinks and some recovery in our packaging businesses, made major contributions to the overall gain.

Restructuring costs depressed the edible fats results which also suffered from European Community subsidies on butter intended to correct for past over-production. The milk quota introduced to restrain future production was the main reason for much lower volume and profits reported by our animal feeds operations.

In North America, helped by acquisitions, the value of sales increased by 16% and operating profit by 8%. In the United States Lever Brothers made a heavy investment in new products, but both Lipton and National Starch made a good contribution. Our Canadian companies had lower results.

In total, results of UAC International remained at a low level.

Results of our businesses outside Europe and North America

improved by 18%, including an excellent contribution from our plantations.

Our Nigerian associates account for the improved performance of our associated companies. They had a better year, despite the trading difficulties they encountered. Taxation charges compare favourably with 1983, mainly as a result of taxation adjustments previous years in a number of countries.

At comparable rates of exchange profit attributable before extraordinary items was 23% higher than in 1983. At closing rates of exchange, reflecting the weakening of sterling in the year and the strength of the dollar, the increase was 30% in sterling, corresponding to increases of 21% in guilders and 4% in dollars.

EXTRAORDINARY ITEMS

We have decided to dispose of a number of businesses which we do not see as central to our strategy.

The extraordinary item of £56 million in the fourth quarter comprises losses arising, and provisions for estimated losses less surpluses, consequent on this decision.

The extraordinary items for the full year are the fourth quarter charge less the £50 million reduction in the 1983 balance sheet provision for United Kingdom deferred taxation reported in the third quarter.

The extraordinary items are not included in the calculations of combined earnings per share.

DIVIDENDS

The Boards today resolved to recommend to the Annual General Meetings to be held on 15th May, 1985 the declaration of final dividends in respect of 1984 on the Ordinary capital at the following rates which are equivalent in value at the rate of exchange on 31st December, 1984 in terms of the Equalisation Agreement between the two companies—

PLC 24.03p per original 25p Ordinary share (1983: 20.29p), bringing the total of PLC's dividend declarations for 1984 to 35.52p per share (1983: 30.86p).

N.V. F.L.9.45 per F.L.20 Ordinary capital (1983: F.L.8.58), bringing the total of N.V.'s dividend for 1984 to F.L.14.11 per F.L.20 Ordinary capital (1983: F.L.13.02).

The final dividend will be paid on 29th May, 1985 to shareholders registered on 30th April, 1985.

The N.V. final dividend will be payable as from 28th May, 1985.

For the purpose of equalising dividends under the Equalisation Agreement, the Advance Corporation Tax ("A.C.T.") in respect of any dividend paid by PLC has to be treated as part of the dividend. If the effective rate of A.C.T. applicable to payment of the final dividend is changed from the current rate of 3/7ths, the amount now announced will be adjusted accordingly and a further announcement made.

UNILEVER REPORT AND ACCOUNTS 1984

The Report and Accounts for 1984, which will be published on 23rd April, will also include current cost accounts.

5th March, 1985

Unilever Quarterly Results are reprinted in leaflet form. If you wish to be included in the mailing list for these leaflets please write to: External Affairs Department, P.O. Box 68, Unilever House, London EC4P 4BD.

Exchange Rates The results for the quarter and the comparative figures for 1983 have been translated at comparable rates of exchange. These are based on £1=F.L.4.44=U.S.\$1.45, which were the closing rates of 1983. An exception has been made for the results that have arisen in hyper-inflationary economies, which for the current quarter have been translated at the closing rates for 1984. The profit attributable to ordinary capital for the current quarter has also been translated at the closing rates for 1984 being based on £1=F.L.13=U.S.\$1.16, which will be used for the Annual Accounts 1984.

The results and earnings per share for the full year 1984 have been translated at the closing rates for 1984. The 1983 figures for the full year are based on the closing rates for 1983. The trends are therefore influenced by the changes in exchange rates during the year. For comparison purposes the trends have also been shown based on comparable rates of exchange.

Johnstone's Paints profits down but prices improving

Lower pre-tax profits of £1.52m were achieved at Johnstone's Paints for the year to December 1984. This compares with £1.83m for the previous 52-week period. Some £1.03m of the 1984 profits were made in the second half, against £1.24m last time.

Mr James Johnstone, the chairman of this Manchester paint manufacturer, says that there are signs in the industry that selling prices are reversing the 1984 downward trend, however.

The final dividend is being held at 2.235p net per 10p share, making a same again 4p total. Stated net earnings for the year, which are down, are quoted on the USM market were down at 11.28p per share, compared with 13.33p.

Mr Johnstone says that the

improvement in the industry gives the company the scope to retain some margin in the current year, at a time when current material prices are still increasing due to the strength of the U.S. dollar.

He points out that turnover for 1984 moved ahead, from £10.21m to £10.47m, and says that with an asset base of 75p per share, and over 22m in deposits and short-term investments, the company is poised to take advantage of any upturn in the UK economy.

The company is well on the way to achieving the BS 5750 standard, the new quality assurance system laid down by the British Standards Institute, he

adds. This will enable the company to compete in a market sector not previously available to it.

The Newcastle depot was opened in February, and the company aims to expand its depot network even further in 1985, with new depots in other major cities. This expansion will increase the market share in areas not previously covered in depth.

The chairman says that the company has also now completed the sale of its warehousing arm, Divosides, which will enable the factory to meet the expected demand from these new markets.

The tax charge this time accounted for £335,000 compared with £228,000. In addition, there was an extraordinary debit of £196,000, being deferred tax.

INLAND REVENUE INVESTIGATIONS

DON'T LET SILLY MISUNDERSTANDINGS COST YOU SERIOUS MONEY

A few recent misunderstandings which have led to Inland Revenue claims:

- Female staff who worked late night hours were sent home by taxi, for their safety.
- Directors had luncheons in a private dining room.
- Dealer salesforces were paid incentives for on-target performance.
- Senior managers had the opportunity to buy their cars at attractive rates.
- Part-time and self-employed workers were paid out of petty cash.

Last year the Inland Revenue said "...our performance for the year to 31 October 1983 was much improved. More than 61,000 (PAYE) inspections were carried out... 20,000 cases yielded, with penalties, £43.8 million."

If your company has not yet received a visit from an Inland Revenue PAYE audit unit, it may be only a question of time before you do, and they discover an irregularity.

For peace of mind take advantage of Deloitte's expertise, by attending one of the seminars we are holding on this most important subject.

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ORIFLAME INTERNATIONAL SA Preliminary Statement

for the year ended 31st December, 1984

	Year ended 31st December, 1984	Year ended 31st December, 1983
Sales	29,191	24,462
Operating profit	4,565	3,941
Other income and expenses, share of results of associated companies	(247)	(574)
Profit before tax	4,812	4,515
Tax	548	442
Profit after tax	4,264	4,073
Earnings per share	79.9p	76.3p
Dividend per share	46.8p	36.6p
Cost of dividend (£'000)	2,496	1,952

Points from the Statement by the Chairman, Jonas af Jochnick:

- * 1984 sales growth of 19% and operating profit growth of 16%.
- * Dividend increased by 28% over 1983.
- * Continued strong growth in Scandinavia.
- * Return to growth in the United Kingdom.
- * Increased pace of growth in North America.

Copies of the Report and Accounts for 1984, containing the notice of the Annual General Meeting and the Extraordinary General Meeting to be held on 2nd May, 1985 can be obtained on or after 9th April, 1985 from Morgan Grenfell & Co. Limited, New Issues Department, 21 Austin Friars, London EC2N 2HB, where arrangements may also be made for voting by proxy.

Oriflame International SA is the holding company of an international group of direct marketing companies. Oriflame markets, through direct sales methods throughout Europe and Scandinavia, its own brand of cosmetics, the majority of which it formulates and produces. Recent expansion has taken place into the North American and Far Eastern markets. The Group owns the specialty mail order group Legenda, which originated in Sweden but now also operates in Norway and Finland.

Oriflame

MINING NEWS

Provident Financial moves up to £19.4m despite miners strike

DESPITE BEING affected by the miners' strike to the tune of at least £2m profit from Provident Financial Business from £513,000 to £272,000 for the year ended December 31 1984.

Because of acquisitions, the scale of the group's operations has more than doubled since the effect of financing the working capital requirements of the enlarged group, prior to the proceeds of the preference share issue becoming available, was to reduce taxable profits by 13 per cent.

The directors feel that this is an acceptable price to pay for the substantially enhanced potential which could result in doubling turnover in 1985. Turnover in 1984 was 77 per cent higher to £4.4m, compared with £2.45m.

The single dividend is raised from 4.2p to 4.6p net. The company, engaged in marketing and servicing of small computers, is listed on the United Securities Market in July 1983, and has "close" status.

With the integration of RAIR, a UK maker of business computers, a much larger base of potential engineering revenue is available, says the directors. They will be paying attention to developing this aspect of the business in the coming years.

Overall, the directors expect some economies from rationalisation, and they also anticipate commercial opportunities arising from integration.

In the coming year, the company hopes for a significant contribution from its subsidiary in Germany where the directors say the position appears encouraging.

Performance in the distribution of peripherals has been below expectations, but positive steps have been taken to improve profitability in the coming year, state the directors.

Taxable profits were after charging for operating expenses of £1.98m against £1.17m and interest payable of £41,000 (£4,000), but included investment income of £7,000 (£26,000). Net profits came out at £24.6m (£29.1m), after tax of £26,000 against a forecast of not less than £14.8m (£14.2m).

After tax £8.6m (£7.9m) the net profit came out at 59.78p (£7.73m), of which dividends absorbed 24.3m (£5.68m) and a "close" status.

The group has made a good start to the current year. Although high interest rates "are unwelcome," the extensive use of interest swap arrangements makes the group less exposed than it was.

The miners' strike has inflicted more damage on Provident's full year figures than might have been anticipated, from earnings estimates is largely recoverable within the current financial year.

Shareholders are to receive a final dividend of 3p bringing the total up from 3p to 10.5p net.

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UK COMPANY NEWS

INVESTING FOR BEGINNERS

By Daniel O'Shea

This book is based on a complete series of articles published in the Investors Chronicle under the heading "Beginners Guide to the Stockmarket". It analyses the basic principles of stock market investment, discusses the different categories of quoted investment, examines a whole range of related essentials such as interpretation of company accounts and gives an up-to-date review of relevant tax rules.

In short, it is a complete guide to its subject. An ideal guide for people new to the stockmarket. Investing for beginners should also prove valuable to experts who wish to refresh their ideas on basic aspects of the subject.

Published October 1984
Price: (including postage and packing): £8.75 UK or £10.25/US\$15 overseas. Please note payment must accompany order.

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EQUITABLE UNITS

Daily prices as at 5 March 1985

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35 Fountain Street, Manchester
M2 2AF - 061 584 5400
Bid Offer Yield
Authorised Unit Trust Prices

Far Eastern 95.4 92.0 0.92

Gilt & Pfd Int 97.1 112.8 1.05

Gilt & Pfd 95.5 109.5 0.95

High Income 103.9 109.4 1.00

Managed 102.0 105.0 1.00

Money 96.5 101.6 1.00

North American 114.7 120.1 1.07

Pfclanc 106.5 107.0 1.01

Priority 112.1 118.0 1.07

Special Situations 111.4 117.5 1.09

Pens & Pfd Int 106.2 107.8 1.05

Pens Gilt & Pfd Int 106.2 108.6 1.05

Pens Managed 103.2 108.6 1.02

Pens Money 97.5 102.7 1.00

Pens N American 102.8 108.3 1.00

Pens Property 104.8 102.8 1.02

Pens Special Situations 105.5 111.4 1.05

STOCK EXCHANGE BUSINESS IN FEBRUARY

Turnover declines sharply from January record

BY GRAHAM DELER

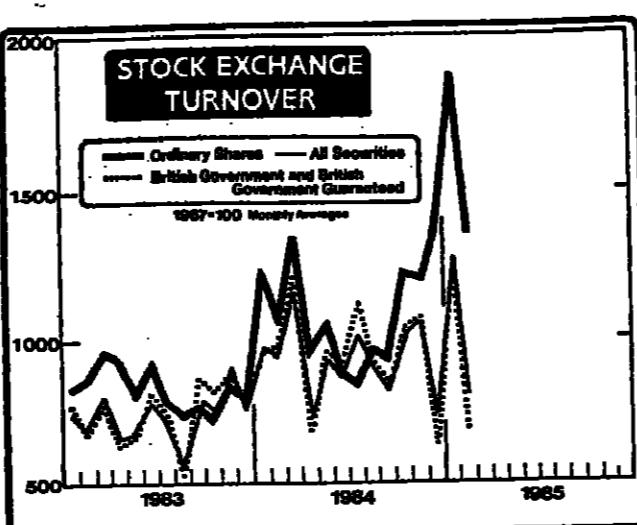
STOCK EXCHANGE turnover last month contracted sharply in all sectors from January's record levels with gilt-edged securities and equities displaying nervousness over sterling's weakness against the dollar.

The decline in business, partly attributable to three fewer trading days in February, was reflected in the Financial Times turnover index for all securities which dipped to 208.1, compared with January's high of 1,258.9. Overall turnover, at £26.31bn, showed a drop of £14.77bn, or 36 per cent, while the number of bargains transacted displayed a commensurate decrease, falling 155,409 to 535,151. The average value per bargain fell £700 to £17,200.

British Government securities, steady at the beginning of February following satisfactory money-supply figures, subsequently fluctuated with the ebb and flow of sterling. The rate tipped to a low against the dollar of \$1.0385 before central bank intervention prompted a sharp recovery in all major European currencies.

Sentiment in gilt was also adversely affected by the disappointing public spending for borrowing requirement for January and doubts concerning the Chancellor's scope to implement sizeable cuts in direct personal taxation. Low-coupon stocks received a boost late in the month following the Lawson's surprise decision to abolish the "dividend stripping" tax loophole and this helped the FT Government Securities index, which was down to 79.23 on February 12, to close the month a net 0.47 higher at 80.56.

Turnover in short-dated issue's fell £5.49bn, or 39.1 per



cent to £8.55bn, while business in longer-dated maturities and irredeemables declined £6.68bn, or 45.7 per cent to £7.95bn. The Financial Times turnover index for Government securities dipped to 688.4 from the January record of 1,213.8.

Sterling's slide also took a toll on equity business, both institutional and private investors appearing relatively less inclined to either buy or sell. Consumer sectors were particularly subdued, though, of this month's Buillon's with sentiment unscathed by the possibility of still higher interest rates. Good trading results from ICI, which became the first UK industrial group to announce annual profit in excess of £1,000m, and Plessey, failed to restore confidence to any great extent and the FT Ordinary Share index closed the month a net 5.2

points lower at 979.8. Business in equities fell £2.85bn, or 27.3 per cent to £7.60bn, while the Financial Times turnover index for ordinary shares was 1,350.0 against January's all-time peak of 1,846.0.

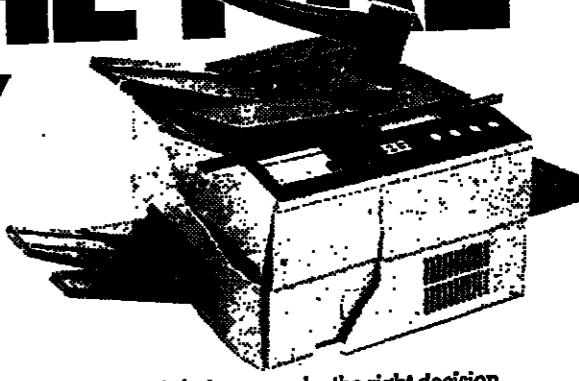
A minor decline in the FT Gold & Mines index during the month - it fell 4.1 to 465.5 - disguised some erratic swings in the sector. Buillon's resolute showing early in the month when it held up well in the face of the ever-appreciating dollar boosted the index to 511.4 on the 18th, its best level since early December. However, the precious metals market cracked in the last week of February and sentiment in Golds suffered a sharp reverse, with the index retreating to 441.4 on the 25th before staging a moderate recovery to 455.5.

* Average of all securities.

Category	Value £m	% of total	No. of bargains	% of total	Average daily value £m	Average bargain value £000	Average no. of daily bargains
BRITISH FUNDS							
Short dated (5 years or less to run)	8,545.2	12.5	25,714	4.8	427.3	222.3	1,286
Others (over 5 years)	7,955.1	30.2	35,578	6.6	397.8	222.6	1,779
IRISH FUNDS							
Short dated (5 years or less to run)	1,199.4	4.6	1,826	0.4	60.0	456.8	91
Others (over 5 years)	1,527	2.0	2,321	0.4	25.7	221.3	116
UK LOCAL AUTHORITY							
146.8	0.5	2,378	0.5	7.3	61.4	119	
OVERSEAS GOVERNMENT							
110.4	0.4	1,833	0.3	5.5	60.2	92	
OTHER FIXED INTEREST							
239.8	0.9	24,277	4.5	11.9	9.8	1,214	
ORDINARY SHARES							
7,598.9	28.9	441,224	82.5	379.9	17.2	22,661	
TOTAL							
26,387.7	100.0	535,151	100.0	1,315.4*	49.2*	24,758*	

* Average of all securities.

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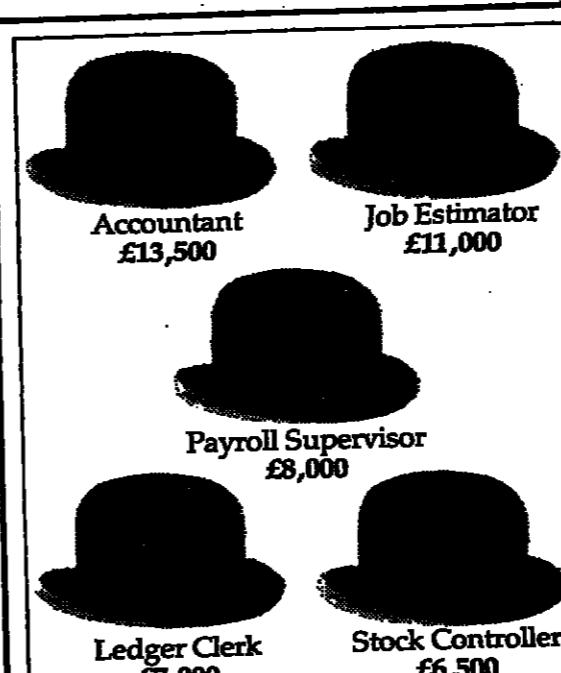
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Gold Fields

Notice To Holders Of
Ordinary Share Warrants To Bearer
Interim Dividend

The Directors have declared an interim dividend of 8.5p per share payable on 2 May 1985 to holders of Ordinary shares registered in the books of the Company at the close of business on 29 March 1985 and to holders of Coupon No. 138 detached from Ordinary share warrants to bearer.

Holders of Ordinary share warrants to bearer are notified that Coupon No. 138 will be paid:

in London at:
Midland Bank plc, Stock Exchange
Services Department,
Mariner House,
Peppys Street, London EC3N 4DA

or in Paris at:
Credit du Nord,
6-8 Boulevard Haussmann,
75009 Paris, France

or in Zurich at:
Union Bank of Switzerland,
8021 Zurich, 45 Bahnhofstrasse,
Switzerland

on 2 May 1985 or at the expiration of six clear days after lodgement thereof, whichever is the later.

Consolidated Gold Fields plc
49 Moorgate, London EC2R 6BQ.

Fleet and Aitken call off talks

By Alexander Nicoll

Fleet Holdings, the owner of Express Newspapers, has called off talks begun last month with Aitken Hume International, the financial services group on the formation of a "mutually beneficial association."

Fleet said: "It has not proved possible at present to find a basis of association acceptable to both parties and, accordingly, the discussions have been discontinued."

Fleet also explicitly denied that talks on a possible bid by Fleet for Aitken had been undertaken as part of a plan to thwart a bid for Fleet itself. United Newspapers' purchase of a 20.7 per cent stake in Fleet had prompted speculation that a bid was in the offing with further 15 per cent held by S. G. Warburg, the merchant bank.

Referring to press speculation that the talks with Aitken Hume were a "defensive move," Fleet said: "This was not so."

Instead, it was an example of Fleet's stated policy to diversify away from the newspaper and magazine businesses. "This will continue to be a prime objective," Fleet said.

It was believed that the talks were hampered by the uncertainty surrounding Fleet's own shareholder structure, and that further discussions could be productive if shareholders could

decide on a structure that would fit Fleet's situation be resolved.

Aitken Hume shares fell 12p

yesterday to 179p, valuing the

company £44m, and Fleet

shares were unchanged at 27p,

valuing it at £229.7m.

AAH is confident after weathering miners' strike

A DECLINE of £635,000 in the building supplies division of AAH Holdings, the mining and financial services group, on the expected depressed result from the strike-affected solid fuel distribution business, contributed to a £261,000 drop in overall trading profit in the nine months to the end of 1984.

With the exception of oil distribution, however, all the group's other activities improved in the period, and a reduction in net interest payable from £1.83m to £1.14m left the group slightly up at the taxable level, where the result was £5.87m against £5.82m.

Trading, so far in the last quarter, has been encouraging, say the directors, and despite the disruption of the miners' strike they are confident that the full year outcome will be ahead of record taxable profit of £10.47m.

The interim dividend is lifted by 10 per cent from 2.425p net to 2.688p, and Mr W. M. Fyffe, chairman, said: "The miners' strike is a major user of the group's products and the national objective.

The overall prospect for road haulage is still very good, says the chairman.

After a tax charge of £2.87m (£2.39m), profits attributable to the NCB and outside shareholders were £1.98m (£1.8m),

more than doubled in terms of sterling.

Australian income, via the

Renison Goldfields Consolida-

ted arm, was much less affected by

exchange rates. It fell in line

with RGC's experience of poor

metal prices and enforced

restrictions on output at the

Renison tin mine, albeit partly

offset by a much stronger market

for RGC's mineral sands

operations.

Gold Fields' Amey Roadstone

construction materials operation,

both in the UK and the US,

again provided a solid base to

earnings.

Shared dealing activities did

not do well, advantage being

taken of opportunities in the

buoyant UK equity market as

well as in gold shares.

ConsGold just ahead at midway stage and pattern to continue

By KENNETH MARSTON, MINING EDITOR

EARNINGS for the first half of the current year to June 30 of the group's international mining finance house are just ahead of those of a year ago.

The group expects the pattern to continue in the second half with a decline in the contribution from mining to be offset by better profits from construction materials and the continuation of strong performance from

solid trade.

Pre-tax profits for the six months to December 31 amount to £44.1m compared with £43.1m to June 30. At net distributable level, earnings come out at £26.8m, equal to 14.2p per share, against £25.3m in the previous year when the subsequent 1983-84 total amounted to £71.5m or 38.2p per share, against 37p in 1982-83.

Gold Fields is leaving its latest interim dividend unchanged at 5.5p net, the previous year's final

payment was 16p net.

Inevitably, the swings and roundabouts of exchange rates dominate the revenue picture.

South African gold is the major component on the mining side in the 48 per cent stake in Gold Fields of South Africa and the direct holdings in gold mines such as Driefontein and Koeberg.

While the US dollar, price of bullion, fell in the past half year, the price in terms of weak South African rands rose by some 30 per cent and the mines' rand revenue rose accordingly. But the rand also fell against sterling and so Gold Fields' income from South Africa in terms of sterling fell by 4 per cent.

Shared dealing activities did

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Gold Fields' Amey Roadstone

construction materials operation,

both in the UK and the US,

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On the other hand, the share

of profits from the 26 per cent

stake in the Newmont Mining

the U.S. natural resource major,

more than doubled in terms of

sterling.

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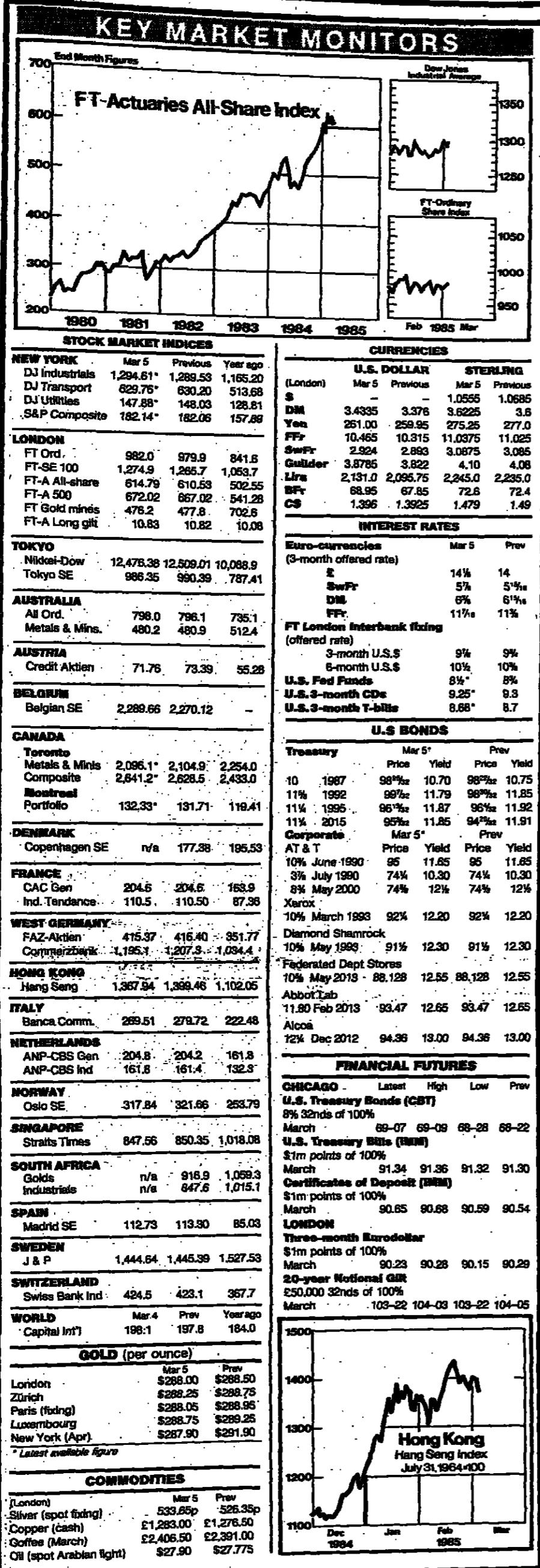
taken of opportunities in

NEW YORK STOCK EXCHANGE 28-29
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SECTION III - INTERNATIONAL MARKETS

FINANCIAL TIMES

Wednesday March 6 1985



WALL STREET

Time judged ripe to consolidate

A MOOD of consolidation enveloped Wall Street stock markets yesterday, while in the credit markets yields declined amid the view that the recent firmness may have been overdone, writes Michael Morgan in New York.

Stocks opened marginally ahead but soon turned lower as the market decided that it was not yet ready for another assault on record highs.

The Dow Jones, industrial average closed 2.32 higher at 1,291.85.

Activity was again subdued in the credit markets but prices held on to their early gains despite the absence, for the second consecutive day, of any move by the Federal Reserve to add liquidity to the market.

Fed funds opened marginally lower and later eased further to 8 1/2 per cent. Among the Treasury coupon issues the price of the key long bond, the 11 1/4 per cent of 2015, advanced 1/2 to 95 3/4.

At the short end yields declined from the levels set at Monday's weekly auction. The three-month bill was 2 basis points lower at 8.69 per cent, while the six-month bill eased 3 basis points to 8.93 per cent. Rates on certificates of deposit were uniformly lower.

In the stock markets General Dynamics traded 83/4 lower at \$79 - having been 8 1/2 down at one stage - on the announcement that the Defence Department was suspending overhead payments on military contracts for 30 days while the Pentagon reviews possible irregularities in billing the government.

Phillips Petroleum settled back 3/4 to \$49 1/4 as investors assessed the cost to the company of fending off Mr Carl Icahn's unwelcome bid.

Unocal added 2/4 to \$47 1/4 with the market wondering whether Mr T. Boone Pickens might now make a bid.

Crown-Zellerbach put on 2/4 to \$35 1/2. A 500,000 share block crossed at \$35 prompted market rumours that Sir James Goldsmith, the UK financier, might have resumed buying the company's stock.

Alexander & Alexander put on 1/4 to \$29 1/4 following the announcement that it had put its Sphere Dräke underwriting subsidiary in the UK up for sale.

Eastman Kodak was 5/8 higher at \$70 in the wake of its agreement with Chinon of Japan for the production of 35mm cameras that will be sold under the Kodak name.

General Motors edged 3/4 lower to \$70 after the announcement that it is considering a joint diesel engine manufacturing venture with Deere, the world's largest agricultural equipment company.

Deere put on 5/8 to \$31 1/4.

Unilever's American shares added \$3 to \$51 in the wake of the Anglo-Dutch group's results.

Coastal Corp., the petroleum marketing and refining group, put on a further 5/8 to \$27 1/4 as it filed lawsuits in Michigan and Delaware in an attempt to help its \$60 a share hostile takeover of American Natural Resources and traded 1/4 higher at \$61 1/4.

The Sharon Steel Corporation, of which Miami financier Mr Victor Posner is chairman, eased 3/4 to \$14 in the wake of its statement that it did not make a \$23m interest payment due last Friday.

The Evans Products Company, a building supply and transport service group also controlled by Mr Posner, was 5/8 lower at \$22 1/2 after announcing that it might be forced to file for protection if it could not come to an agreement with creditors on repayment of \$800m in debt that became due on January 15.

Sperry picked up much of the previous day's loss to trade 5/8 higher at \$52 1/4 as it exercised an option to buy 5m shares in the Bermuda-based Minemos

and to obtain certain licence rights in Minemos Technology.

Telerec, the computerised financial information group, dipped 5/8 to \$10 1/8 after it announced the start of a secondary public offering of 5m shares of its stock at \$10 1/8.

Bonds were mixed with good demand for the indexed Emal issue.

Profit-taking developed on a broad front in Madrid although volume was light. Banco Bilbao was steady at 337 per cent of nominal value after reporting a 16 per cent profit increase for last year.

Stockholm continued to move ahead. The best performance was by Etselle which rose SKr 15 to a 12-month high of SKr 390. Stora Kopparberg's rise in earnings and dividend left the forest products group unchanged at SKr 145.

Paris turned narrowly mixed as the close while Brussels staged a wide ranging rise in lively trading.

EUROPE

Gains eroded after bout of profit-taking

SPORADIC profit-taking developed on the European bourses yesterday as recent gains were eroded in largely technical trading.

Frankfurt, which experienced a 10.9 per cent rise in the Commerzbank index on Monday, fell 12.2 to 1,195.1.

Siemens was particularly vulnerable. The electrical group slipped DM 5.30 to DM 548.50 from the record level set in the previous session. Others to fall from their highs included BASF, 20 pfq cheaper at DM 209.6, Deutsche Bank, DM 4.50 lower at DM 418.50, and Hoechst, which finished the day 60 pfq down at DM 209.40.

Car makers managed to shrug off the gloom, however. Daimler, which edged ahead only slightly on Monday, hit a 12-month peak of DM 673.50, a gain of DM 4. BMW settled DM 2 stronger at DM 386 and VW picked up DM 1 to DM 198.

Porsche fell DM 3 to DM 1,337 with profit-takers particularly active after its recent gains.

The weakness in banks was ascribed to bullish domestic interest rate trends. Commerzbank turned DM 2.70 cheaper at DM 163 and Dresdner DM 2.30 lower at DM 191.50.

Bonds traded up to 50 basis points easier.

The lower opening in Amsterdam was largely reversed by the sparkling results from Unilever, that took the ANP-CBS General index 0.6 higher to 204.80 while the Internationale index reached a record of 225.1, a gain of 1.2 points. Unilever hit an all-time high of FI 345 with its gain of FI 8.

Fokker reached a peak level with its 80 cent rise to FI 100.90. A 60-cent fall to FI 61.40 for KLM took the airline from its peak set on Monday. Nedlloyd added a respectable FI 1.90 to FI 178.4, while Royal Dutch returned to just below its 12-month peak with FI 1.50 rally to FI 204.30.

Boskalis surrendered half of the gain of the previous session with its 10-cent fall to FI 16.10.

Bonds slumped on interest rate fears although volume in state bonds, which bore the brunt of the pressure, was thin.

A steadier tone emerged in Zurich, with trading volume reduced from Monday's heavy level.

Alusuisse scored a SwFr 20 rise to SwFr 905, now near the higher end of its recent trading range, after reporting a return to group profit for 1984 and the resumption of dividends after a two-year Friday.

Swissair took the transport sector higher with a SwFr 10 gain to SwFr 1,180, a new high for the year. Quiet banks saw Bank Leu edge SwFr 15 ahead to SwFr 3,715.

Insurers were active with Swiss reinsurance at SwFr 9,600 although Zurich Insurance staged a SwFr 100 rise to SwFr 20,650.

A subdued tone in the bond market moved most issues up to 25 basis points either way although the new 5% per cent warrant bond of Generale Occidentale fell as much as 2% points from its par issue price.

Milan adopted a moderately firmer stance after the Monday performance of profit-takers. Fiat, fresh from reporting the turnaround of Lancia, rose Ls 12 to Ls 12,799.

Bonds were mixed with good demand for the indexed Emal issue.

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Paris turned narrowly mixed as the close while Brussels staged a wide ranging rise in lively trading.

LONDON

Currencies play a crucial role

CURRENCY INFLUENCES continued to play the crucial role in London yesterday. The dollar's latest rampage against all leading currencies accompanied opening uncertainty, but sterling's mid-morning rally from the lowest rate caused leading equities to begin a similar movement.

The FT Ordinary index, down 6.3 at the opening, closed 2.1 up on the day at 982.0.

NatWest bank rose 10p to 653p after a 30 per cent profit increase at the pre-tax stage well in excess of market estimates. Midland was also up 10p to 360p.

Gilt suffered losses of 1/4 in morning trading but closed with minor gains.

Chief price changes, Page 30, Details, Page 31, Share information service, Pages 32-33

AUSTRALIA

THE DECLINING Australian dollar and the lack of movement in international gold prices led to dull trading in Sydney. The All-Ordinaries index was up 1.9 to 798.0.

BHP led diversified resource issues with a 4-cent rise to A\$5.68, while Bell Resources was steady at A\$5.30 and CSR slipped 1 cent to A\$2.82.

Oils were mixed with Crusader putting on 5 cents to A\$2.20, Bridge gained 2 cents to A\$2.22, while Santos eased 2 cents to A\$5.48.

Among the mines, Comalco shed 5 cents to A\$2.60, CRA eased 2 cents to A\$5.80 but Ashton advanced 2 cents to 92 cents.

HONG KONG

AN ACCUMULATION of selling pressure forced Hong Kong stock sharply lower, with the Hang Seng index sliding 31.52 to 1,367.95 in fairly quiet trading.

Hongkong Land lost 35 cents to HK\$4.90. Hongkong Wharf slipped 10 cents to HK\$5.80, Jardine Matheson was down 35 cents to HK\$3.40 and Wheelock Marden rose 15 cents to HK\$7.35.

Cheung Kong fell 40 cents to HK\$13.50, and China Light 50 cents to HK\$14.00. Hutchison Whampoa suffered a 40-cent setback to HK\$20.30.

SINGAPORE

PROFIT-TAKING left Singapore shares mixed in active trading. The Straits Times index lost 2.79 to 847.56.

Most actively traded was Supreme up 13 cents to \$S1.68. National Iron put on 10 cents to \$S3.48. ICS put on 5 cents to \$S6.04 and Malayan Banking saw an advance of 5 cents to \$S6.15.

Kentucky Fried Chicken experienced a strong decline of 45 cents to \$S5.45, while Haw Par shed 6 cents to \$S2.49 and Singapore Press fell 10 cents to \$S6.40.

SOUTH AFRICA

GOLD STOCKS retreated on a broad front in very quiet Johannesburg trading despite the steady bullion price.

Anglo American fell 30 cents to R22.70, De Beers was down 8 cents to R9.15 and Rustenburg Platinum declined 15 cents to R15.80.

Industrials closed mixed in subdued trading.

CANADA

A STRONGER showing among industrials and oils helped Toronto to move moderately higher.

Dan Development rose 15 cents to C\$3.95, Inter-City gas fell 1/4 to C\$1.13, Gulf Canada rose 25 cents to C\$1.84 and Dome Petroleum eased 1 cent to C\$2.92.

Mitel was unchanged at C\$8.94.

In Montreal industrials and banks were slightly firmer.

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Delta Gets You There



NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

Continued on Page 29

WORLD STOCK MARKETS

OVER-THE-COUNTER Nasdaq national market, 2.30pm prices															
GERMANY NORWAY AUSTRALIA (continued) JAPAN (continued)															
Mar. 5	Price	+	or	Mar. 5	Price	+	or	Mar. 5	Price	+	or				
Sch ^g	Dm ^h	or	—	Kr ^h	Aust ^g	or	—	Yen	Aust ^g	or	—				
Creditanstalt	259	—	—	AEG-Telef.	113.6	+0.1	—	Bergen & Bank	166.5	+1.5	—	Gen Prop Trust	2.2	—	—
Gesesa	440	+10	—	Allianz Vers.	1018.8	+11	—	Borregaard	31.6	+0.84	—	Mitau Co	327	+23	—
Interkredit	509	+1	—	BASF	209.6	+0.2	—	Christiansen Bank	367.5	+1.5	—	Hartogen Energy	2.17	+0.4	—
Laenderbank	234	+1	—	Bayer	214	+0.5	—	Den Norske Cred	3.95	+0.95	—	Mitsukoshi	438	+2	—
Perimoer	420	+4	—	Bayer-Hypo	514.0	—	—	Elkem	1.92	+0.6	—	Herald W/Times	1.92	+0.6	—
Steyr-Daimler	175	+3	—	Bayer-Verein	530	+5	—	Jimberiana F.P.	0.26	—	—	Nikken Cement	215	+2	—
Veitshacher Mag.	365	+12	—	BHF-Bank	265	+2	—	Nippon Denso	1,470	+50	—	Nippon Express	340	+4	—
BMW	386	+2	—	Norsk Hydro	103	+5.5	—	Nippon Gakki	1,190	+10	—	Nippon Gakki	2,220	+140	—
Brown Boveri	213	+11	—	Storebrand	285	—	—	Myne Nickless	2.66	+0.81	—	Myne Nickless	3.2	+0.49	—
Commerzbank	163	+2.7	—	SPAIN	—	—	—	Myer Emporium	1.78	+0.82	—	Natl. Aust. Bank	8.66	+0.81	—
Cont'l. Gummi	130.5	+0.7	—	Mar. 5	Price	+	or	News	12.90	—	—	Nicholas Kiwi	2.1	—	—
Daimler-Benz	673.5	+4	—	—	Pta%	—	—	North Bkn Hill	2.3	—	—	North Bkn Hill	2.3	+0.81	—
Degussa	358	+2	—	—	—	—	—	Oakbridge	0.74	+0.81	—	Oakbridge	1.34	+0.81	—
B.B.L.	1,850	—	—	—	—	—	—	Pancont'l	1.15	+1.50	—	Pancont'l	1.15	+1.50	—
Bauu. Int. A. Luf.	6,850	+50	—	—	—	—	—	Pioneer Conc.	1.58	—	—	Pioneer Conc.	1.58	—	—
M.450	+150	—	—	—	—	—	—	Poole	537	—	—	Poole	537	+23	—
Dresdner Bank	191.5	+2.3	—	—	—	—	—	Possidion	659	+23	—	Possidion	659	+23	—
Ument CBR	2,690	+70	—	—	—	—	—	Reitkraft	158.6	+2	—	Reitkraft	158.6	+2	—
Zockaril	284	+8	—	—	—	—	—	Rhodes	22	+21	—	Rhodes	22	+21	—
Delhaize	7,650	+50	—	—	—	—	—	Ricardo	21	+22	—	Ricardo	21	+22	—
Hoesch Werke	108.5	+2	—	—	—	—	—	Ritzenh	1.92	+0.6	—	Ritzenh	1.92	+0.6	—
Holzmann (Pl.)	406	+1	—	—	—	—	—	Ritzenh	1.92	+0.6	—	Ritzenh	1.92	+0.6	—
Electrotel	8,570	+150	—	—	—	—	—	Ritzenh	1.92	+0.6	—	Ritzenh	1.92	+0.6	—
Fabrique Nat.	2,180	+20	—	—	—	—	—	Ritzenh	1.92	+0.6	—	Ritzenh	1.92	+0.6	—
B.B. Inne BM	5,045	+5	—	—	—	—	—	Ritzenh	1.92	+0.6	—	Ritzenh	1.92	+0.6	—
BL-Bru	2,190	+30	—	—	—	—	—	Ritzenh	1.92	+0.6	—	Ritzenh	1.92	+0.6	—
Debora	4,330	+215	—	—	—	—	—	Ritzenh	1.92	+0.6	—	Ritzenh	1.92	+0.6	—
Intercom	2,285	+35	—	—	—	—	—	Ritzenh	1.92	+0.6	—	Ritzenh	1.92	+0.6	—
Kreditbank	8,100	+10	—	—	—	—	—	Ritzenh	1.92	+0.6	—	Ritzenh	1.92	+0.6	—
Fan Hldga.	1,400	—	—	—	—	—	—	Ritzenh	1.92	+0.6	—	Ritzenh	1.92	+0.6	—
Petrofina	7,200	+60	—	—	—	—	—	Ritzenh	1.92	+0.6	—	Ritzenh	1.92	+0.6	—
Royal Belge	10,700	—	—	—	—	—	—	Ritzenh	1.92	+0.6	—	Ritzenh	1.92	+0.6	—
Soc. Gen. Banq.	5,400	+25	—	—	—	—	—	Ritzenh	1.92	+0.6	—	Ritzenh	1.92	+0.6	—
Soc. Gen. Belge	2,030	+30	—	—	—	—	—	Ritzenh	1.92	+0.6	—	Ritzenh	1.92	+0.6	—
Soliva	7,930	+190	—	—	—	—	—	Ritzenh	1.92	+0.6	—	Ritzenh	1.92	+0.6	—
Solvay	4,388	+85	—	—	—	—	—	Ritzenh	1.92	+0.6	—	Ritzenh	1.92	+0.6	—
Stanwick Int'l.	1,520	+20	—	—	—	—	—	Ritzenh	1.92	+0.6	—	Ritzenh	1.92	+0.6	—
Tractionel	4,215	+165	—	—	—	—	—	Ritzenh	1.92	+0.6	—	Ritzenh	1.92	+0.6	—
UCB	5,190	+120	—	—	—	—	—	Ritzenh	1.92	+0.6	—	Ritzenh	1.92	+0.6	—
Wagon Lits	8,780	+95	—	—	—	—	—	Ritzenh	1.92	+0.6	—	Ritzenh	1.92	+0.6	—
DENMARK	—	—	—	—	—	—	—	—	—	—	—				
Mar. 5	Price	+	or	Kronor	+	or	—	Yen	+	or	—				
Knr %	—	—	—	—	—	—	—	—	—	—	—				
Andelsbanken	295	+4	—	—	—	—	—	—	—	—	—				
Baltic Skar	635	+10	—	—	—	—	—	—	—	—	—				
CopHande-bank	290	—	—	—	—	—	—	—	—	—	—				
D. Sukkerfab	545	—	—	—	—	—	—	—	—	—	—				
Danske Bank	279	—	—	—	—	—	—	—	—	—	—				
De Danske Luft.	1,240	—	—	—	—	—	—	—	—	—	—				
East Asiatic	148	+1	—	—	—	—	—	—	—	—	—				
Forenede Bryg. B.	635	+5	—	—	—	—	—	—	—	—	—				
Forenede Damp.	92	+1	—	—	—	—	—	—	—	—	—				
GNT Hldg.	430	—	—	—	—	—	—	—	—	—	—				
I.S.S.B.	394	—	—	—	—	—	—	—	—	—	—				
Jyske Bank	585	+10	—	—	—	—	—	—	—	—	—				
Novo Ind.	1,730	—	—	—	—	—	—	—	—	—	—				
Privatbanken	243	+4	—	—	—	—	—	—	—	—	—				
Provinxbanken	307	+3	—	—	—	—	—	—	—	—	—				
Q-mobil F.	225	—	—	—	—	—	—	—	—	—	—				
Sophus Berend	870	+10	—	—	—	—	—	—	—	—	—				
Superios	483	+5	—	—	—	—	—	—	—	—	—				
FRANCE	—	—	—	—	—	—	—	—	—	—	—				
Mar. 5	Price	+	or	Fra.	+	or	—	—	—	—	—				
Fra.	—	—	—	—	—	—	—	—	—	—	—				
Emprunt 4% 1973	1635.6	+0.3	—	—	—	—	—	—	—	—	—				
Emprunt 7% 1978	7,700	+51	—	—	—	—	—	—	—	—	—				
Accor	268	+4	—	—	—	—	—	—	—	—	—				
Air Liquide	634	+1	—	—	—	—	—	—	—	—	—				
BIC	564	+7	—	—	—	—	—	—	—	—	—				
Credit Suisse	1,235	+50	—	—	—	—	—	—	—	—	—				
Fiat	2,795	+9	—	—	—	—	—	—	—	—	—				
Finisider	62	+1	—	—	—	—	—	—	—	—	—				
Generali Assicur.	39,140	+35	—	—	—	—	—	—	—	—	—				
Italcementi	82,000	+450	—	—	—	—	—	—	—	—	—				
La Rinascita	655	+11	—	—	—	—	—	—	—	—	—				
Montedison	1,478	+61	—	—	—	—	—	—	—	—	—				
Olivetti	6,699	+61	—	—	—	—	—	—	—	—	—				
Pirelli Co.	4,380	+35	—</												

NOTES — Prices on this page are as quoted on the individual exchanges and are last traded prices. \$ Dealings suspended. ad Ex dividend. xc Ex scrip issue. xx Ex rights. za Ex all.

CANADA

WORLD VALUE OF THE DOLLAR

every Friday in the Financial Times

COMMODITIES AND AGRICULTURE

Copper prices up despite better news from Chile

BY RICHARD MOONEY

COPPER VALUES moved higher on the London Metal Exchange yesterday although news from Chile suggested disruption of supplies after the weekend earthquake might not be as serious as feared initially.

The cash high-grade copper quotation ended the day £6.50 higher at £1,288 a tonne, chiefly reflecting sterling's renewed weakness against the dollar.

The Chilean copper position climbed to £1,309 a tonne at one stage but slipped back to end the day £4.50 higher on balance at £1,299.75 a tonne, just below the psychologically important £1,300 mark. Dealers noted resistance to rises above that level with a tendency for selling to emerge on rallies.

In Santiago, Codeco, Chile's state-owned copper corporation, said full production at its El Teniente division was resuming

force majeure declaration on yesterday.

Fears that the earthquake might result in a protracted production halt at El Teniente, which accounts for nearly a third of Codeco's 1m-tonne annual refined copper output, had caused a sharp rise in LME copper values on Monday.

Codeco said yesterday that

35,000 tonnes of copper available from San Antonio had been scattered and covered with debris but not damaged.

Exports from Codeco's Chuquicamata and Salvador divisions are handled at Antofagasta port, which was not affected by the earthquake.

Yesterday's news failed to confirm the less alarmist view of the situation taken by dealers in New York on Monday. The relative modesty of the New LME reaction had led to sharp LME gains being trimmed back quite heavily on Monday afternoon.

White damage at El Teniente and at Codeco's Andina division is believed to be relatively minor, the earthquake is still expected to result in a deceleration in Chilean copper shipments. Reuters reported resistance to rises above that level with a tendency for selling to emerge on rallies.

In Santiago, Codeco, Chile's state-owned copper corporation, said full production at its El

Teniente division was resuming

Farmland values continue to fall

THE UNDERLYING trend in English agricultural land prices continued downwards at the start of this year, according to provisional figures issued by the Ministry of Agriculture yesterday.

The average price for vacant

possessions farmland, changing hands in the three months to

January, rose to £4,433 a hectare compared with £4,393

in the September-December quarter.

The weighted average price,

which allows for area and size

group variations in the sample,

was, however, down to £4,289 a hectare from £4,399 in September-December.

● A CIVIL tribunal in Abidjan, Ivory Coast, yesterday postponed until March 18 a hearing on the case brought by state-owned bank Banque Nationale de Developpement Agricole (BNDA) against Cogezim, the privately-owned Ivorian cocoa and coffee exporters, to recover CFA 29bn (£58m) of alleged debt, Peter Blackshaw reports.

The judge decided more time was needed to examine 17 trunks of bank documents produced by BNDA in support of its claim. This is in addition to 3 kg of documents supplied already.

● INTERNATIONAL COFFEE

Organisation export quotas were too high to be meaningful and prices must be expected to continue to decline on seasonal influences, triggering a 1m bags (60 kg each) quota cut by

the middle of this month, according to London broker E. D. and F. Man (Coffee).

A 1m bag cut in 1984-85 (October-September) quotas to 55m bags automatically occurs if the ICO average price, currently £15.18 cents a lb, drops to 130 cents.

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FT INTERNATIONAL BOND SERVICE

The list shows the 200 latest international bond issues for which an adequate secondary market exists. The following are closing prices for March 5.

U.S. DOLLAR											
	Issued	Std	Offer	day	week	Yield	Change on	Yield	Change on	Yield	Change on
STRAIGHTS											
Austria 12% 89	100	100.00	100.00	0	-	100.25		100.25		100.25	
Austria Rep 12% 92	100	100.00	100.00	0	-	100.25		100.25		100.25	
Bank Of Tokyo 12% 92	100	95.00	95.00	0	-	95.25		95.25		95.25	
Bank Of Tokyo 12% 93	100	100.00	100.00	0	-	100.25		100.25		100.25	
Caesar Nat Gas 13% 91	100	100.00	100.00	0	-	100.25		100.25		100.25	
Canadian Pac 12% 93	75	100.00	100.00	0	-	100.25		100.25		100.25	
CBS Inc 11% 92	100	95.00	95.00	0	-	95.25		95.25		95.25	
Comcast 12% 92	200	94.00	94.00	0	-	94.25		94.25		94.25	
Creditanstalt 13% 91	100	100.00	100.00	0	-	100.25		100.25		100.25	
Denmark Kingdom 13% 91	100	100.00	100.00	0	-	100.25		100.25		100.25	
Denmark Kingdom 13% 91	100	100.00	100.00	0	-	100.25		100.25		100.25	
Denmark Kingdom 14% 91	100	100.00	100.00	0	-	100.25		100.25		100.25	
E.C.C. 11% 90	100	95.00	95.00	0	-	95.25		95.25		95.25	
E.I.T. 13% 92	100	100.00	100.00	0	-	100.25		100.25		100.25	
East Asia Japan 12% 91	75	100.00	100.00	0	-	100.25		100.25		100.25	
Export Dev Corp 12% 92	100	95.00	95.00	0	-	95.25		95.25		95.25	
Exxon Corp Capital 0.2 2004	1000	100.00	100.00	0	-	100.25		100.25		100.25	
Floride Fed Sav 12% 92	100	100.00	100.00	0	-	100.25		100.25		100.25	
Floride Fed Sav 12% 93	100	100.00	100.00	0	-	100.25		100.25		100.25	
Floride Fed Sav 12% 94	100	100.00	100.00	0	-	100.25		100.25		100.25	
Floride Fed Sav 12% 95	100	100.00	100.00	0	-	100.25		100.25		100.25	
Floride Fed Sav 12% 96	100	100.00	100.00	0	-	100.25		100.25		100.25	
Floride Fed Sav 12% 97	100	100.00	100.00	0	-	100.25		100.25		100.25	
Floride Fed Sav 12% 98	100	100.00	100.00	0	-	100.25		100.25		100.25	
Floride Fed Sav 12% 99	100	100.00	100.00	0	-	100.25		100.25		100.25	
Floride Fed Sav 12% 00	100	100.00	100.00	0	-	100.25		100.25		100.25	
Floride Fed Sav 12% 01	100	100.00	100.00	0	-	100.25		100.25		100.25	
Floride Fed Sav 12% 02	100	100.00	100.00	0	-	100.25		100.25		100.25	
Floride Fed Sav 12% 03	100	100.00	100.00	0	-	100.25		100.25		100.25	
Floride Fed Sav 12% 04	100	100.00	100.00	0	-	100.25		100.25		100.25	
Floride Fed Sav 12% 05	100	100.00	100.00	0	-	100.25		100.25		100.25	
Floride Fed Sav 12% 06	100	100.00	100.00	0	-	100.25		100.25		100.25	
Floride Fed Sav 12% 07	100	100.00	100.00	0	-	100.25		100.25		100.25	
Floride Fed Sav 12% 08	100	100.00	100.00	0	-	100.25		100.25		100.25	
Floride Fed Sav 12% 09	100	100.00	100.00	0	-	100.25		100.25		100.25	
Floride Fed Sav 12% 10	100	100.00	100.00	0	-	100.25		100.25		100.25	
Floride Fed Sav 12% 11	100	100.00	100.00	0	-	100.25		100.25		100.25	
Floride Fed Sav 12% 12	100	100.00	100.00	0	-	100.25		100.25		100.25	
Floride Fed Sav 12% 13	100	100.00	100.00	0	-	100.25		100.25		100.25	
Floride Fed Sav 12% 14	100	100.00	100.00	0	-	100.25		100.25		100.25	
Floride Fed Sav 12% 15	100	100.00	100.00	0	-	100.25		100.25		100.25	
Floride Fed Sav 12% 16	100	100.00	100.00	0	-	100.25		100.25		100.25	
Floride Fed Sav 12% 17	100	100.00	100.00	0	-	100.25		100.25		100.25	
Floride Fed Sav 12% 18	100	100.00	100.00	0	-	100.25		100.25		100.25	
Floride Fed Sav 12% 19	100	100.00	100.00	0	-	100.25		100.25		100.25	
Floride Fed Sav 12% 20	100	100.00	100.00	0	-	100.25		100.25		100.25	
Floride Fed Sav 12% 21	100	100.00	100.00	0	-	100.25		100.25		100.25	
Floride Fed Sav 12% 22	100	100.00	100.00	0	-	100.25		100.25		100.25	
Floride Fed Sav 12% 23	100	100.00	100.00	0	-	100.25		100.25		100.25	
Floride Fed Sav 12% 24	100	100.00	100.00	0	-	100.25		100.25		100.25	
Floride Fed Sav 12% 25	100	100.00	100.00	0	-	100.25		100.25		100.25	
Floride Fed Sav 12% 26	100	100.00	100.00	0	-	100.25		100.25		100.25	
Floride Fed Sav 12% 27	100	100.00	100.00	0	-	100.25		100.25		100.25	
Floride Fed Sav 12% 28	100	100.00	100.00	0	-	100.25		100.25		100.25	
Floride Fed Sav 12% 29	100	100.00	100.00	0	-	100.25		100.25		100.25	
Floride Fed Sav 12% 30	100	100.00	100.00	0	-	100.25		100.25		100.25	
Floride Fed Sav 12% 31	100	100.00	100.00	0	-	100.25		100.25		100.25	
Floride Fed Sav 12% 32	100	100.00	100.00	0	-	100.25		100.25		100.25	
Floride Fed Sav 12% 33	100	100.00	100.00	0	-	100.25		100.25		100.25	
Floride Fed Sav 12% 34	100	100.00	100.00	0	-	100.25		100.25		100.25	
Floride Fed Sav 12% 35	100	100.00	100.00	0	-	100.25		100.25		100.25	
Floride Fed Sav 12% 36	100	100.00	100.00	0	-	100.25		100.25		100.25	
Floride Fed Sav 12% 37	100	100.00	100.00	0	-	100.25		100.25		100.25	
Floride Fed Sav 12% 38	100	100.00	100.00	0	-	100.25		100.25		100.25	
Floride Fed Sav 12% 39	100	100.00	100.00	0	-	100.25		100.25		100.25	
Floride Fed Sav 12% 40	100	100.00	100.00	0	-	100.25		100.25		100.25	
Floride Fed Sav 12% 41	100	100.00	100.00	0	-	100.25		100.25			

SECTION IV

FINANCIAL TIMES SURVEY

Austria

Music and easy charm are bywords for Austrian life. Since the war the country has added to that an enviable economic record. But now the system is finding it awkward to cope with the problems of the 1980s

Country in mid-life crisis

By W. L. LUETKENS

THE REPUBLIC of Austria will this year celebrate the 40th anniversary of its re-foundation after the war and the end of Nazi annexation. As a clever Viennese journalist has pointed out, the occasion coincides neatly with what can be best described as a mid-life crisis consisting of largely home-made problems.

Mid-life crises have a way of being tiresome. They signal a need for adjustments to be made, maybe even for expectations to be lowered, but they are not generally fatal. Once the adjustments are made, it is possible to go on living happily for almost ever after.

Such really is Austria's case. The political problems that have made headlines are largely parochial. The need for a rejuvenation of industry is not specifically Austrian. Austria has certain assets that could help to smooth the transition from outmoded to more up-to-date industrial structures. What has yet to be demonstrated is a willingness to employ those assets, which rest largely upon the established consensual system of industrial relations.

Even the suspicion that Nazi modes of thought still survive — a suspicion that was nourished when an ill-advised and luckless Minister of Defence, Dr Friedhelm Frischenschlager, welcomed home a war criminal newly released from Italy — ought not to be taken to heart excessively. He acknowledged having made a mistake, were delighted by what he had done. There is no more reason to believe that nationalist fringes are about to seize power in Austria than in, say, France or West Germany.

Dr Fred Sinowatz, the Socialist Chancellor, points to the prosperity and social consensus that have been created in Austria since the war and contrasts them with the poverty and want of the post-World War One Republic, when native and German-style fascism indeed struck. "We have mastered the problems of our country, producing almost unparalleled social peace, almost unparalleled stability," Dr Sinowatz says. "These are conditions under which fascism cannot take root in Austria."

His difficulty is that he needs the support of the small Free-

dom Party with support from 5 per cent or less of the electorate in order to marshal a parliamentary majority. The party consists of a liberal group which is represented in the cabinet, and a rather vocal section of somewhat ill defined "nationalists". This group stresses its German-ness, without necessarily wishing to join Austria to Germany; an idea entirely chimerical in today's Europe.

Wild men

The nationalists are xenophobic, at times anti-Semitic. They are no longer on rhetoric than on political thought. Occasionally they do more than talk. Suppose the language of the Silesian minority had at times been defeated. In the past bombs occasionally went off, fairly harmlessly, in Italy to remind the world that until 1918 southern Tirol belonged to Austria.

In the aftermath of the Frischenschlager affair it was conclusively demonstrated that these wild men and their prime representative, Horst Joerg Hader, a 35-year-old rabble-rouser, had no support at the

top of the party. But there is no guarantee that they will not at some time displace the liberals, such as Dr Norbert Steger, the Vice-Chancellor.

The coalition Government, therefore, is not necessarily the most efficient of political instruments, all the more so because Dr Steger and Dr Sinowatz do not see eye to eye on some key issues. The Chancellor would like to open up the Zwentendorf nuclear plant in order to reduce Austrian dependence upon imported energy. Dr Steger does not agree.

Zwentendorf was completed in 1978 but never commissioned because a referendum enforced by "green" environmentalists went against nuclear energy. Public opinion has almost certainly changed and, across all the parties, there is a parliamentary majority for commissioning Zwentendorf.

But the Freedom Party is again so a policy change would require an alliance between the pro-nuclear members of the Socialist Party and of the opposition, the People's Party. Key decisions have again and again been made in the formal and informal organs of social partnership, which link the federation and the chambers.

The Prince Bishop's gardens and fortress at Salzburg



Terry Kirk

The opposition is unwilling to save the Chancellor's bacon, however, partly because it is divided on a nuclear issue, partly because it hopes eventually to prise apart Dr Sinowatz's coalition. Then the only alternative would be a coalition of People's Party and Socialists, such as ruled postwar Austria until 1966.

Behind this Alice-in-Wonderland situation there lies the fact that the Freedom Party cannot be fitted easily into the type of consensual system that has ruled in Austria since 1945, regardless of whether Socialists, People's Party, or coalition of both were in power. In parallel with the dialogue between these two parties there has throughout the period been a dialogue between their power bases, the trade union federation and the chamber of commerce organisation, to which all enterprises must belong.

Key decisions have again and again been made in the formal and informal organs of social partnership, which link the federation and the chambers.

On a long-term view the arrival of the Greens and the Freedom Party as political forces of consequence means that the elite which has governed Austria since the war, and governed it well, may be losing its contact with the grassroots. The public at large often has been cynical about its leaders but, while prosperity continued to grow their leadership was not seriously questioned. Now that affluence has been achieved, grumbles can turn into political rumbles.

Yet it would be wrong to decide social partnership be dead or dying. In its very own field of industrial negotiations it is very much alive. The Germans suffered a long strike when their metalworkers demanded a 35-hour week. In Austria the issue was settled diplomatically. Unions and employers agreed that shorter working hours might be helpful under certain circumstances but

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Austria 2

Coalition's credibility eroded by rows

Politics

PATRICK BLUM

IN LITTLE more than two months the coalition Government of Socialists and the small Freedom Party has managed to embroil itself in four major rows. Each seriously damaged the government's credibility and eroded support.

First was a parochial row about whether shops should be open on December 8, as is usual on Saturdays preceding Christmas. This year it happened to coincide with a religious holiday when shops are usually closed.

The Government, trade unions and church thought that shops should remain closed but the provincial governor of Salzburg defied the ban, arguing that shops could stay open. The Government threatened the governor with dismissal.

A questionable constitutional move — and embarked on a court case against him. It presented its case so ineptly that the court could not make a ruling.

Clashes

Just before Christmas the Government was shaken by protests against its attempts to build a controversial hydroelectric plant and dam in Hainburg, which conservationists argue would destroy the Anwal, one of Europe's last primeval forests.

Clashes between police and protesters and a big demonstration in Vienna forced an embarrassing retreat by the Government. It postponed indefinitely the project which it had earlier argued was essential for Austria's energy needs.

That row had barely died before a more serious one erupted over the actions of Dr Friedhelm Frischenschlager, the Defence Minister, in greeting a war criminal and former Waffen SS officer on his return to Austria after release from an Italian jail. This was especially embarrassing for the Government, since it coincided with the meeting for the first time in Vienna of the World Jewish Congress and with commemorations marking the liberation 40 years ago of the Auschwitz concentration camp and the Nazi defeat.

The coalition looked close to breaking up as Dr Norbert

Steger, leader of the Freedom Party and vice-chancellor, threatened to resign if the Defence Minister — a fellow Freedom Party member — was sacked. In the event, Dr Sinowitz accepted and party discipline ensured government victory in a no-confidence vote tabled by the opposition People's Party. A question mark continues to hang over Dr Frischenschlager's future, however.

While the Government was again in trouble with the Socialist Minister for Construction following allegations in the Press that he was guilty of financial misconduct. The whit of scandal adds another worry for Dr Sinowitz, whose own sincerity and integrity is generally recognised.

The Government has been thrown on the defensive, the coalition parties bicker among themselves and their supporters are disoriented. The coalition with the Freedom Party is seen by increasing numbers of Socialists as a liability, while the Government's indecision on key issues such as what to do with the mothballed nuclear power plant at Zwettendorf, or about Hainburg is perceived as a sign of weakness in the country at large.

The Freedom Party itself is deeply divided. Dr Steger is desperately trying to steer the party in a liberal direction but a sizable membership, possibly

the majority, appears to prefer the more right wing and nationalist approach of Herr Joerg Haider, the youthful and charismatic leader of the Carinthia Party organisation.

Herr Haider has campaigned openly and successfully in Carinthia at least — against his party chief and against the coalition with the Socialists. In the row over Dr Frischenschlager, he defended the minister's action, arguing that there was nothing to apologise about. He was severely reprimanded by a special meeting of the party executive but this does not appear to have seriously affected him.

The conflict between Herr Haider and Dr Steger is by no means over. At stake is not only Dr Steger's leadership but also the future of the coalition Government, not to say whether the nationalist right wing could capture control of the party.

Paradoxically, the Freedom Party may temporarily benefit

The coalition, which was put together by former Chancellor Dr Bruno Kreisky, has never found wholehearted support within the Socialist Party. The rows have strengthened the case of those, especially on the left, who would have preferred to go it alone in minority government or move to opposition. That view is dismissed as unrealistic by Dr Sinowitz. He also argues that the coalition has worked well and that Dr Steger has always delivered his party's votes whenever the Government has run into trouble.

Others

Placate

The People's Party, itself split into a right-wing agricultural, industrial and white collar sections, has appeared at times as indecisive on key issues as the Government. Dr Alois Mock, its leader, has found it difficult to present a distinct and clear alternative.

On Hainburg and Zwettendorf, for example, the party has looked both ways, trying to placate its farming and environmental lobby while seeking to reassure its industrialists who are pressing for building more plants to provide jobs. Such ambiguity is damaging to the People's Party which cannot hope to win an absolute majority in an election in the foreseeable future.

Dr Mock acknowledges this dilemma. He is playing a wait-and-see game, hoping that the Government will further discredit itself and that this will open the way for a grand coalition.

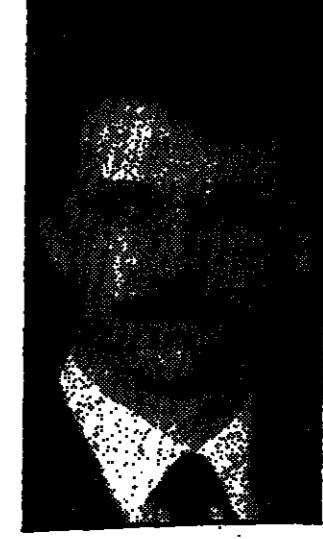
After the Government reshuffle in September, the Socialists had recovered some of the support lost in the previous year and they retain their lead in the opinion polls — but only just. It is not clear how the row over Dr Frischenschlager and the Construction Minister's resignation will be reflected in the election.

In the meantime, Dr Sinowitz

will seek to keep his coalition going as long as possible, although the Government's problems may force him to hold early elections rather than wait until 1987.



Chancellor Fred Sinowitz (left) accepted an apology from Defence Minister Friedhelm Frischenschlager, who created problems by meeting a war criminal.



Mid-life crisis

CONTINUED FROM PAGE 1

to tell the government to shelve ideas to bring in a 35-hour week by law. Hours, it was agreed, were a matter to be settled between labour and management — and there the matter rests.

This attitude of mutual consideration and respect has kept Austria almost free of strikes. It has kept wage claims reasonable, making a key contribution towards containing inflation. An inflation rate that has always been well below OECD averages and an unemployment rate that has kept well below 5 per cent are remarkable phenomena in present-day Europe and could not have been achieved without the unions' self-imposed moderation.

This reasonableness could help to create a good climate for industrial restructuring, always provided the sacrifices demanded of the unions are not too great. The unions have repeatedly obstructed, but never quite blocked, adjustments required in Austria's biggest industrial empire, the state-owned Oelag, holding one of the biggest holdings of which is the West-Alpine steel concern. They have insisted upon employment being preserved as far as possible, but not upon any particular job being preserved.

Oelag has been given state help of Sch 16.6bn for a three-year period ending in nine months. Two-thirds of the money has been spent mainly to cover losses. With the improved cyclical economic prospects, the balance, and the additional sums that will have to be voted for the period beginning in 1986, may flow into a necessary transition to higher value products. The operative word there is "may".

A similar position exists in the industrial concern owned by Creditanstalt-Bankverein (a bank in turn owned as to 60 per cent by the Government). The concern has so far been kept afloat at considerable cost by the bank, with only limited government assistance. This year it is probable that the Government will provide several billion Schillings, even though the chairman of the bank, Dr Hannes Androsch, hopes that the industrial holdings will break even, taken overall, for the first time in years.

Energy

Though much of privately owned Austrian industry, and especially the small and medium sized entrepreneurs are in general much better off, the nursing back to health of the economy is a welcome development for the country. But neither does he see any special virtues in private ownership in itself: he thinks the real criteria are efficiency and viability.



Dr Franz Vranitzky: will have to show his mettle in 1986

Budget.

debt service and the burden of pensions for an ageing population threaten a further explosion next year and in 1987.

The current year's Budget is still largely Dr Salcher's work. Dr Vranitzky will have to show his mettle in the Budget for 1986.

One of his most urgent tasks ought to be to encourage an improvement of the capital base of Austrian business. It will not be easy to find viable ways in a situation of fiscal stringency.

Tax increases are ruled out not only for political reasons but also because the Austrian tax quota is already rather high, so it will be hard work finding areas where expenditure can be cut. The task will be complicated by the financial needs of a deficit-ridden state-owned industrial empire.

Though a socialist, Dr Vranitzky takes a pragmatic view of the virtues or otherwise of governments owning industrial companies. But neither does he see any special virtues in private ownership in itself: he thinks the real criteria are efficiency and viability.

In any case, he is quick to point out that nationalisation occurred in Austria not for ideological reasons but for financial seizure by Russian occupiers after the war.

The minister came to socialism through his family. Dr Vranitzky's father was a militant socialist who stuck to his beliefs when the Nazis took over in 1938.

Are his political interests such that he will stay in politics as a career? Dr Vranitzky leaves the question without conclusive answers. He certainly would not rule out a return to the business world.

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Shadows over an idyllic scene

Economy

W. L. LUETKENS

Recovery is here, our economists say.

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As they quickly touch wood.

THE CABARET singer in a

fashionable Vienna cellar

has pretty well got it

right. The Austrian economy

has taken a marked turn for

the better: growth is accelerating,

the inflation rate is

coming down, budget deficits

have been stabilised, and so has

unemployment.

An almost idyllic scene and

another success for one of

western Europe's most successful

economies. But there are

shadows, principally a deteriorating

external current account and,

above all, uncertainty

whether recovery will prove to

have been more than a flash in the pan.

Almost independently of who

was or is in power, Austrian

economic policy has for long

been a peculiarly Austrian

characteristic. Like the Germans and Swiss, Austria has

attempted with considerable

success to keep inflation at bay

by pursuing a hard currency

policy. The schilling is kept

closely tied to the D-mark.

Deficit

But unlike the Swiss and

Germans, Austria has given

priority to maintaining employ-

ment as full as possible. The

average unemployment rate of

4.8 per cent in 1984, though

much lower than that in Ger-

many, is considered to be dis-

trictly high in Vienna.

Budget deficits were long

considered to be a satisfactory

way of keeping up employ-

ment and the theory seems to

have worked. The suggestion of a

voluntary income policy under

which the unions have always

taken care to keep wage de-

mands within reasonable limits.

But some years ago it be-

came evident that budget

deficits had reached an unsus-

tainable level. Efforts to con-

tinue and subsequently reduce

them have proved to be politi-

cally difficult to carry through.

A more immediate warning

has come from the current

account, which has begun to

go into deficit. A surplus of

Sch. 7.9bn (about \$330m) in

1982 was succeeded by a deficit

of Sch. 1.3bn in 1983. The

provisional figure for 1984 is a deficit of Sch. 10.8bn, but revisions are expected to bring that down to about Sch. 4bn. It is an amount that a creditor of Austria's standing can fill easily.

In the next economic downturn the deficit will be, in any case, narrow. But the deficit is a warning signal, especially since it comes when Austrian merchandise exports are doing well.

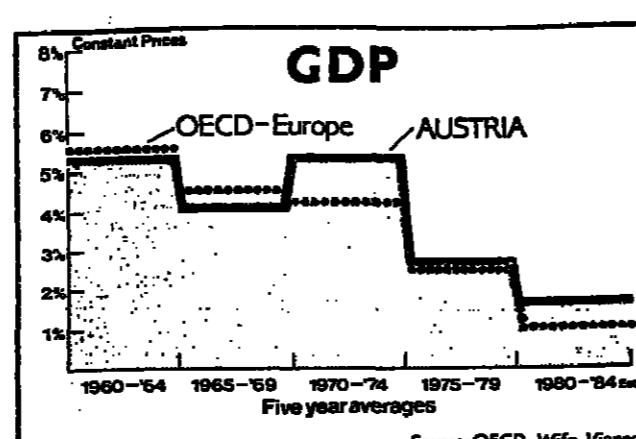
In 1984, the early phase of the upswing, export demand for Austrian basic goods such as steel and pulp increased steeply. This year demand for components, principally from Germany, may make the running. But exports in Germany may still be insufficiently employed in buying that country.

On the other side of the ledger, rising real disposable incomes are likely to stoke up consumer demand in Austria this year, with the usual effect of increasing imports of consumer durables. That is a typical pattern though it may be modified this year because of a forthcoming tightening of rules to control exhaust pollution which may discourage motorists from buying new cars.

The worsening of the current account did not have a particularly striking effect on the exchange rate of the schilling. What did cause difficulties was an inflation rate about double that of West Germany in 1984. To counteract this, the National Bank has had to keep interest rates some 2 percentage points above those in Germany.

The current year should be easier. By January the inflation rate was down to 3.4 per cent over a 12-month period.

Forecasters at Wifo, a Vienna economic research institute, predict real growth of 3 per cent this year for the Austrian economy at large, improving on last year's 2.1 per cent. They also believe that since an awful result in 1983, investment intentions in industry have been



Source: OECD; Wifo, Vienna

Performance and prospects

	1982	1983	1984*	1985*
Gross investment	-6.8	-1.9	3.6	1.5
Consumer prices	5.4	3.3	5.7	4.0
Merchandise balance	-62.6	-68.5	-76.0	-79.9
Current balance	-12.2	-1.3	-4.5	-4.6
Unemployment ratio	3.7	4.5	4.6	4.6
Forecasts				
Gross domestic product	1.0	2.1	2.5	3.0

Source: Wifo, National Bank

Change in per cent

Schillings Ba

Current balance

Per cent

Source: Wifo, National Bank

gun to come out of the cellar.

This year, they believe, will

be better than last, but even

so the investment quota will

remain below the long-term

trend.

Good though the unemploy-

ment figures are, they may not

be quite as good as they look.

Dr Helmut Kramer, head of the

Wifo Institute, argues that

during the current period of

economic expansion it has

proved possible to stabilise but

not to reduce the unemployment

rate. So the danger exists that

in the next downturn unem-

ployment will climb to levels

sufficient to prevent another deficit explosion.

Such an explosion, if it were to occur, would tend to build inflationary pressures and cause difficulties for the hard currency policy. That in turn, could aggravate the threat of a rising inflation rate.

If that were to happen even greater demands would be made upon the sense of responsibility of the Austrian trade unions. Their willingness to pursue moderate wage policies is a central part of the concept of "social partnership" between labour and employers — something no longer unchallenged in its heyday.

The case against social partnership in purely economic terms is that the quid pro quo for wage restraint is a heightened security of employment and hence a labour market rigidly that militates against the modernisation of industrial structures. It is an argument that has frequently been discussed in Austria where the larger, generally state-owned industrial units often are devoted to low value-added products.

Some evidence exists that a process of restructuring is under way. High-tech exports — defined as computers and components, medical equipment and measuring apparatus — have begun to keep pace with similar imports. Exports of car components cover imports of cars by some 80 per cent. That may not be exactly high-tech but imported cars have been one of the heaviest burdens on the Austrian trade balance.

At least one facility for

making chips has been started

up and more are on the way.

It is not possible to say whether these are straws in the wind indicating that restructuring has begun and will be continued.

Dr Kramer at Wifo recalls that an earlier debate about structural inadequacies was conducted in Austria in the mid-1980s.

"None of us foresaw the great upswing of 1983-74," he says.

Key budget figures

	Total expenditure	Net deficit	Net deficit as percentage of GDP
1979	288	33	2.54
1981	339	28	2.68
1983	406	66	5.4
1984*	437	62	4.80
1985*	463	60	4.37

* Estimates. † Deficit less debt redemption.

Source: Ministry of Finance, Vienna

Doubling-up for flexibility

Telecoms

PATRICK BLUM

THE FIRST stage in the Austrian postal and telegraph administration's (PTT) ambitious telecommunications modernisation programme will be completed in the next few months when the first two fully electronic digital telephone exchanges are handed over to the state utility.

The two exchanges are now being installed in Vienna to provide 10,000 lines each. Subscribers will be connected by next January. The full programme will cost several billion schillings, and last for 20-25 years by which time the whole of the telephone network in Austria should be entirely digital.

The programme also includes initial development of an Integrated Services Digital Network (ISDN) to allow the transmission of data, text and pictures as well as voice under the same subscriber number. The first field trials for the ISDN are scheduled for 1988 with procurement expected to start

within about two years after that.

The work is being done by two competing groups of companies brought together in unusual co-operation by the PTT.

The first group working from licences from Siemens, Munich and ITT Austria in what is a unique co-operation between the two companies on a project of this scale.

The second group made up of two Austrian companies, is developing a system made under licence from Northern Telecom of Canada. These two companies have now formed a joint company, Austrian Telecommunications GmbH, to pool their development efforts and market jointly developed systems.

The idea of having two systems is to give the PTT more long-term flexibility. Both groups work from the same specifications set out by the PTT. Contracts are given individually to each group for specific equipment and, in theory at least, on a competitive basis.

The Austrian authorities want to maintain competition between the companies to avoid reliance on any one system in

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PROFILE: I.D.C.

Guide through grants maze

A MULTITUDE of investment incentives are available in Austria, where state intervention in the economy is common place. The potential foreign investor is likely to find the Industrial Cooperation and Development agency (ICD) a useful guide through the maze of grants and other assistance available.

Established about three years ago as a regional body to promote job creation in unemployment black spots, ICD has become the foremost agency to encourage foreign investment in Austria. It has had some success, but these are modest so far since the agency was only given greater scope and resources for its work in the past year. The agency is funded by the Austrian Government and its services are free.

Herr Robert Karl, ICD director, explains: "The current resources available to ICD have existed only for about a year. Previously the whole work was done by three people in a small office."

ICD's efforts are concentrated on attracting firms in electronics, machinery and the manufacture of car components.

Its budget and resources remain small by comparison with similar agencies in other countries. The Irida development agency, for example, employs 70 people in the US alone compared with ICD's four. Herr Karl says, in 1984 its agency budget was a modest Sch 41m (\$1.7m).

ICD's role is to show that there is more to Austria than skiing, beautiful mountains and operatic delights. It is an image problem; Austria has a lot to offer investors but this is generally unknown. Herr Karl says,

"We try to make sure that companies which want to come to Europe at least consider Austria before making any decision."

Foreign companies usually look for a country with a big domestic market, easy access to the rest of the European Community, and in many cases where English is widely spoken. Often Austria is not even considered. Herr Karl says,

"Yet Austria enjoys duty-free entry to the EEC, he says. There is an efficient and skilled workforce, and labour relations are trouble-free."

Incentives

Wages are about a third lower than in West Germany, and, unlike other countries where, for example, there is a shortage of electronic engineers, "we still produce more electronic engineers than we can use."

Austria can offer considerable tax incentives and subsidies for investors. Cash grants of up to 40 per cent are available for investment in machinery and equipment. Subsidised loans for up to 50 per cent of the value of industrial investments are also available. So are research and development grants, employment grants for new jobs created and subsidies covering up to 100 per cent of training costs.

For all these reasons, Austria is an attractive proposition, Herr Karl says.

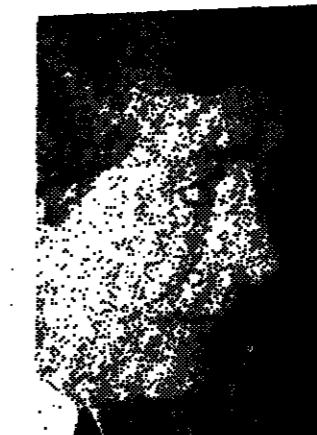
In the past couple of years ICD has secured investment commitments worth Sch 500m (\$21m). One of the most important was Sch 230m by Telequartz, a West German company, which will set up a factory in Ternitz, Lower Austria, to produce quartz crystals primarily for radio equipment. Some 95 per cent of the production will be exported.

Another investment was for Sch 120m by Cincinnati Milacron, of the US, for a plant in Vienna to manufacture industrial robots. There are also several smaller investments worth Sch 20m to 30m each in electronics, the manufacture of alloys, of machines and special papers.

"These are only a beginning," Herr Karl says. "We don't think that we will achieve success overnight. There's an incubation period in getting companies to come here. It takes some time, but we're sure that, as Austria's advantages become better known, more companies will choose us."

ICD can be contacted at: Operating 3, A-1010 Vienna, Austria. Tel: 56 26 18 Telex: (61) 32 22 227 ICD A. Patrick Blum

Interest rate limits put on the brakes



Gerhard Wagner: new chairman of Oesterreichische Laenderbank

Banking and Finance

W. L. LUETKENS

In addition to these stratospheric interest rates and the lessened growth of real personal and corporate incomes caused bank customers to become more interest sensitive. A complete change of mentality became required to break away from the traditional primary given to volume and market share. It is said that in some cases customers could make a turn by discounting bills and placing the proceeds on term deposit with one and the same bank.

A further complication arose when after years of discussion the Government introduced a flat rate tax of 7.5 per cent on bank interest and the yield of fixed interest securities. The purpose was to tax the proceeds of money deposited perfectly legally, in anonymous accounts and never declared for tax.

The success of the measure is doubtful: the rate of 7.5 per cent (set alone of the 5 per cent in force from this year) was not enough to flush out these monies. But the side effects have been considerable.

Corporate treasurers have bypassed the tax by developing the so-called industrial clearing system by which they lend surplus liquidity to each other, bypassing the banks. The estimated volume of Sch 15bn Sch 25bn is quite large by the standards of a small country and has cost the banks income.

Another side effect of the interest tax has been to promote foreign rather than Austrian bonds. This was a main reason why the volume of new fixed interest issues declined from Sch 70bn in 1983 to Sch 34bn last year.

Scramble

These various pressures explain both the interest cartel arrangements and the increased tendency of the bigger Austrian credit institutions to expand both their foreign and their non-interest business. Girotzentrals' intention to open a branch in London at the end of March, CA and Girotzentrals are already established there.

The scramble for foreign business did at one time lead to an uncomfortably quick increase of the exposure to eastern Europe of Austrian credit institutions. That growth has slowed down greatly. By mid-1984 total exposure had climbed to Sch 140bn. Poland, once a source of especial concern, had actually reduced its debt to Sch 22bn. By contrast claims on Latin America only amounted to Sch 18bn in mid-1984.

Girotzentrals (GZ), the second-largest Austrian joint stock bank which belongs to the savings banks, has been especially active in seeking non-bank financial business. It has active affiliates in the leasing and consultancy fields and has built a luxury hotel to open in Vienna this summer. Equity participation in this venture is being offered to the public. GZ also co-managed 76 Euromarket issues in 1984 — more than any other Austrian bank.

Such activities can offer some compensation for the relatively moderate credit demand of last year, which should increase modestly this year under the influence of rising investment intentions in industry. But the consensus in Vienna is that a lasting return to profitability in the core business of banking is essential.

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Austria 5

Clashes lead to policy retreat

Energy
PATRICK BLUM

CAN ANY Austrian government implement a coherent energy policy? The answer would appear to be no. Faced with a powerful environmental opposition which cuts across all parties, the coalition Government has found most endeavours to develop a global energy policy blocked or delayed.

The future of several big projects is uncertain, including the hydro-electric power plant and dam at Hainburg, an almost-complete coal-fired plant at Dornbirn, a planned pump-storage plant at Dorfetal and the completed but as yet unused nuclear plant at Zwentendorf.

The Government's long-awaited new energy policy published last November, designed to provide the framework for future energy developments, has become a dead letter within months.

Tension between the police and protesters at Hainburg caused a government crisis, forcing an embarrassing retreat. The project has been indefinitely postponed.

Environmental objections have caused delays in completing the construction of the Dornbirn plant near Zwentendorf, originally to be put in operation this year, but now held up to meet demands for stringent pollution controls. It will not be commissioned until at least 1988.

Work on the Dorfetal plant in the Tirol cannot begin until the builders can satisfy environmentalists that natural waterfalls will not be destroyed.

Finally, hopes that the Zwentendorf plant mothballed since 1978, will be put to use appear increasingly remote although a majority in parliament and in the country may favour using it. For constitutional reasons, it has not been possible for the Government to reopen the issue.

Imports

The long-term implications are serious enough but in spite of warnings from the International Energy Agency and the OECD, Austria looks set to increase further its dependence on Eastern Europe, primarily the Soviet Union, to satisfy energy needs.

Dr Siegfried Rief, of the Federal Business Chamber, says: "It seems impossible to build power plants, and frankly I don't know what we shall do in a few years."

Last year imports rose, production declined and consumption of most forms of energy increased. Energy imports for the first 19 months of 1984 increased by 17 per cent to 564.7 peta joules, almost as much as imports for the whole of 1983.

Austria's energy import bill for the whole of last year went up by 23.2 per cent to Sch 59.2bn (\$2.6bn), making a considerable contribution to the current account deficit. In the first 10 months of 1984, coal imports were up 21.9 per cent, natural gas 68.1 per cent, oil and oil products 6.6 per cent and electricity 25.9 per cent.

The steep rise in electricity imports was accompanied by a fall of 15.2 per cent in exports. This still left Austria a net exporter of electricity but the difference between imports and exports is narrowing. Austria has to import to make up for low capacity from hydro-



Demonstrators camping near Hainburg in December forced the hydro-electric project to be shelved

Energy consumption and imports

(Peta Joules)	First 10 months			% change with 1983
	1979	1980	1983*	
Total consumption	1,063.7	1,066.6	924.3	-22.8
Imports	714.3	715.8	580.9	+26.9
Import ratio (%)	71.2	71.8	62.8	77.7

* Fall in imports and import ratio due in large part to considerable use of stocks

Sources: Wifo, National Bank

electric power in the winter, but generally surpluses available in the summer more than make up for that.

In the first 10 months of 1984 energy imports from Eastern Europe accounted for 42.3 per cent of total energy needs (compared with 32.6 per cent for the whole of the previous year). Of this, coal imports accounted for 62.6 per cent of imports of oil and oil products for 27.5 per cent, natural gas for 85.6 per cent and electricity for 6.7 per cent.

In all these except oil, which remained stable, the share of East European imports was higher than for the whole of the previous year.

Dr Jan Stankovsky, of the WIFO Institute for Economic Research in Vienna, says the increase is misleading because it can be attributed partly to additional purchases for replenishing stock. Coal imports from Poland rose to build advance stocks for the Dornbirn power plant. Austria also took advantage of a Soviet offer of natural gas at a cheap rate to build its gas reserves.

But he concedes that Austria is tending to increase its dependence on East European supplies. This is mostly due to a change in the structure of energy consumption towards greater use of gas.

"This is sensible. Gas is cheaper, environmentally cleaner and less objectionable," Dr Stankovsky says.

The problem is that the Soviet Union is the only country from which gas imports are viable. Importing gas from the Netherlands is too expensive, he says.

Austria's response to IEA or OECD suggestions to diversify sources of energy and develop additional domestic resources has been lukewarm. "Maybe efforts have not been very strong in this respect, but we

Energy imports 1984

	Sch bn	% change
Czechoslovakia	32	+2.4
East Germany	6.5	-32.3
Poland	3.5	+46.9
Soviet Union	2.3	+65.1
TOTAL	16.3	+31.7
Eastern Europe	27.4	+28.7
Other	17.8	+42.6
TOTAL (All)	59.2	+23.2

Sources: Wifo, National Bank

don't really have any alternatives," Dr Stankovsky says.

One alternative would be to develop nuclear power, but this faces strong opposition.

Austria's single nuclear power plant, at Zwentendorf, was completed in 1978 but has never been used because a national referendum decided against commissioning it. The plant has cost about Sch 10bn (\$435m) to build, fuel and then preserve.

The Government is split over the issue. The Socialists would like to give it the go-ahead, but their minority Freedom Party coalition partners have always been opposed.

In theory, a decision whether to use the plant or scrap it is supposed to be taken by March 31, but most people are pessimistic.

"It would take a miracle to save Zwentendorf," Dr Stankovsky says.

That view is shared by the federal energy chamber:

"There will be no decision by March 31 and probably they will say that it should remain under conservation," Dr Rief says.

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While Austria has avoided electricity shortages, this has been achieved only by increasing imports from Switzerland and West Germany, where the full production of a power plant in Bavaria was made available to Austria. Ironically, both Switzerland and West Germany were able to provide Austria with additional supplies from their own nuclear reactors.

"In the meantime, we have a monument here (Zwentendorf) that does not produce anything," Dr Rief says.

Prices are also affected.

Austrian electricity prices are among the highest in Western Europe, which is bad for industry as well as the private consumer, Dr Rief says.

"The problem is that there are not many different places where you can build this plant," Dr Rief says.

Others suggest that the study is a face-saving exercise and

that no decision will be taken before the general election due in 1987.

So Austria will have to rely increasingly on its neighbours to meet energy needs. This is not without dangers. The exceptionally cold winter has made Austria's dependence more apparent, with supplies from Eastern Europe and the Soviet Union disrupted.

The Soviet Union stopped oil deliveries to most European countries, including Austria.

In January gas deliveries were temporarily halted because of technical problems with the pipeline caused by the cold.

Electricity supplies from Eastern Europe have been disrupted as East European countries struggle with their own energy crisis.

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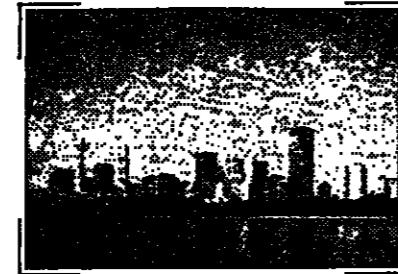
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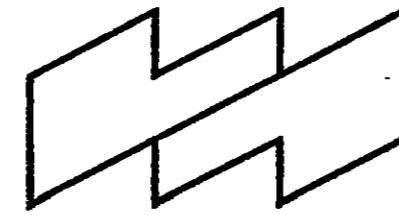
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Austria 6

Concern over seasonal slides

Tourism W. L. LUETKENS

WITHOUT its tourist industry, Austria would be broke. The National Bank estimates that revenue from foreign tourists came to about Sch 90bn (\$3.85bn) last year against revenue of Sch 45bn from merchandise exports.

But whereas the balance of merchandise trade produces a deficit of Sch 78bn, tourist traffic—after deducting expenditures by Austrians abroad—produced a surplus of more than Sch 40bn.

In no other industrialised country does the importance of tourist spending rival that in Austria. It is the equivalent of about 8 per cent of gross domestic product. That share has been decreasing, but only very gradually, by 1 percentage point in a decade.

Far more is at stake than the well-known 25,000 businesses directly involved in the tourist trade. Herr Egon Smeral, of the Wifo economic research institute in Vienna, says only about half tourist spending is on hotel and restaurant bills.

Between a quarter and a fifth goes on purchases that tourists take home. That represents about Sch 20bn a year paid for clothes, sports equipment, souvenirs and the like that only very partially figures in official trade statistics.

More important is in many rural areas the tourist boom of the past two to three decades has proved a classic economic pump-primer. As hotels were built or modernised, pensions started and farm houses expanded to provide accommodation, local tradesmen filled their order books with construction work. Shopkeepers also expanded sales and facilities, in spite of the seasonal pattern of tourist trade.

Since agriculture was being rationalised, requiring fewer workers, many Alpine valleys were saved from depopulation by the bonanza.

A price has had to be paid, however. Many wooded hillsides are scarred to make room for ski-lifts and chalets, while new buildings in villages often sit ill with picturesque traditional architecture.

But those who go to Austria can escape the turbulence of modern mass tourism. A short distance from the village centres, main roads and ski lifts, time seems to stand still.

Secondary benefits from the tourist industry extend well beyond the export sales. The country's position as a centre of winter sports has helped it gain a share of about 40 per cent of the world ski market.

THE GOOD and bad news for Austria wine growers this year is that the harsh winter has destroyed a significant number of vineyards. Yields this year will be poor—but world stocks will therefore find buyers. According to Herr Laurentz Moser, who heads one of Austria's longest established wine-making and trading houses, 40-50 per cent of the crop for 1985 has been damaged by excessive frost.

"The damage could be even worse. Within six months the Austrian wine lake has dried out," Herr Moser says.

Last year's harvest of 250m litres was relatively low but exceptionally high harvests in the previous two years of 490m and 370m litres had caused a surplus of stock and brought down profits.

Exports in 1984 were 50m litres, and domestic consumption at about 38 litres per head was roughly 260m litres. In 1985, however, production is expected to fall well below domestic consumption.

Austrian wines have remained relatively unknown in other countries. The red tends to be soft. The whites have a character of their own, drier than the run of the mill German products. Even at their best they make for dry wine rather than the "wines of the heart".

The wine business, Herr Moser says, is "the craziest business in the world." Herr Moser should know: he comes from a family of growers which included the inventor of the high culture system, where vines are trained to grow high above the ground, almost like miniature trees.

Herr Moser's father made his first experiments in developing the high culture system in 1928. The system brought tears from traditionalists, but today it is used by almost all Austrian growers.

It is cheaper and more efficient: 2,500 vines on one hectare can produce as much as 10,000 plants on the same area in the conventional way. In traditional vineyards, up to six people are needed to work on one hectare. Now one man can cope with six hectares and the system allows easier use of picking machines, which are in



The tourist bonanza

	Winter half 1983/84 (m)	Summer half 1984 (m)
Total overnight stays	44.4	68.5
Foreign visitors	33.0	53.0
Including:		
West Germany	21.8	31.2
Netherlands	4.2	5.8
Britain	1.5	2.8
U.S.	0.5	1.6
Foreign exchange income	Sch 42.6m	Sch 55.0m

Source: Wifo, National Bank

This industry, firmly based upon the innovative type of small entrepreneur common in Austria, has an export share of about 85 per cent.

When the Austrian ski team performed poorly in the last winter Olympics, the Austrian press and radio were full of laments, a representative of the chamber of commerce blithely asked what the breast-beating was all about. After all, the American winner of the downhill had used Austrian skis.

Skis are not the whole of the story. A Sch 4.5bn industry turns out winter sports equipment for all kinds. The Austrian porcelain manufacturer of Vienna does 20 per cent of its business with foreign tourists. And would Austrian lodens and other fashions do as well abroad if foreign visitors had not come to know them in their natural environment?

Given the importance of foreign tourists to the Austrian economy it is not surprising that there is some concern about signs that the industry may have peaked, with a gentle decline of tourist spending as a portion of GDP.

Nonetheless, Herr Smeral expects real income from

Seasonal patterns make it difficult for the tourist trade to achieve a proper return.

Traditionally, visitors come in winter to ski and in summer to swim, sail and go on mountain tours. In spring and summer there is nothing much happening.

The occupancy rate of tourist accommodation is correspondingly low. In 1984 it was 27 per cent, though that is distorted by the 17 per cent occupancy rate in private bed-and-breakfast, often run by pin money.

The rate in four- and five-star hotels was as high as 40 per cent, and in the cities, especially Vienna, it was even higher.

The impact of seasonal

irregularities, especially on smaller accommodation, is generally cushioned by the social security system. The cook or maid laid off at the end of the season falls back upon unemployment benefit.

One could look upon that as a form of indirect subsidy. Another viewpoint is that by giving these people work during at least part of the year, seasonal employees are relieving demands on the unemployment fund.

Herr Smeral believes that the industry will have to go further upmarket to increase its market share and overcome limits imposed by the smallness of the country. One winter resort has already put up lift charges in an attempt to discourage less affluent customers.

The summer resorts, Herr Smeral believes, will increasingly have to provide distractions such as shows, courses, and whatever that looks promising.

Vienna has its state-owned theatres and its opera, which are chronically unable to satisfy demand for tickets. Why not dispatch actors who are resting (but paid, provided they belong to the state companies) to pep up theatrical life in the provinces?

These considerations apply mainly to the summer and the dead seasons in summer and spring. Where Alpine skiing is concerned, Austria need not fear competition. Conditions in the eastern Alps permit skiing at much lower levels than in the west so the visitors never need lose contact with the local inhabitants.

That fits well with the friendly image that the tourist industry is trying to promote. The basis exists in the form of a people accustomed to value courtesy, even though Austria, like other countries, also has its rough diamonds.

PROFILE: LENZ MOSER

Winter dries up wine lake

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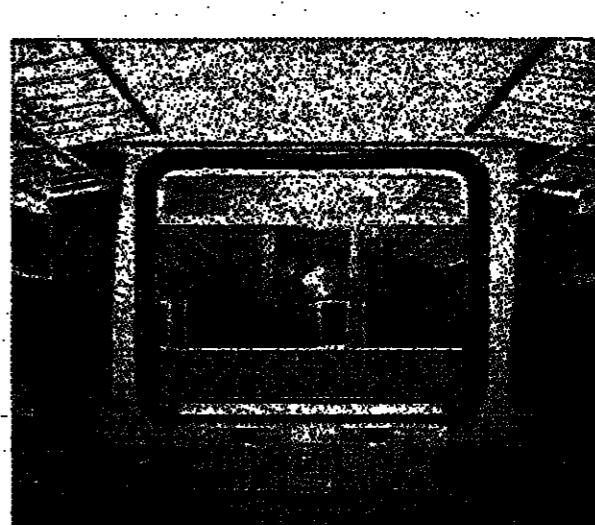
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